	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
	BUDGET	FORECAST	FORECAST	FORECAST	FORECAST	FORECAST	FORECAST	FORECAST	FORECAST	FORECAST	FORECAST
ADMINISTRATION											
CAO											
Municipal Modernization	161,714										
Total CAO	161,714.00	-	-	-	-	-	-	-	-	-	
схо											
Media Equipment	7,000										
Total CXO	7,000.00	-	-	-	-	-	-	-	-	-	-
Clerk's Department											
AODA Requirement (New Website)	50,000										
Total Clerk's Department	50,000.00	-	-	-	-	-	-	-	-	-	
Finance											
Financial Systems Redevelopment	70,000										
Development Charges Study		45,000					45,000				
Total Finance	70,000.00	45,000.00	-	-	-	-	45,000.00	-	-	-	
				1							
Information Technology Equipment Purchases											
New SaaS Services	33,744										
Infrastructure Upgrades	6,586										
Network Additions	35,627										
Non IT Budgeted Requests	27,777										
Remote Access to Municipal Office Upgrade	30,000										
Systems Manager	3,022										
GPO Admin	1,500										
Council Chamber Improvements	40,197										
Announcement Monitor for Townhall Lobby			5,000								
Computer Software											
Security Upgrades	26,841										
Asset Management Software	4,032										
EDM (Clerks Item)	370,000										
Microsoft Office Upgrade	12,360										
CRM/Maintenance Manager Addition to Citywide	130,000	25.000									
Hypervisor Server for Accounting System GP Computer Hardware		25,000									
Workstation Replacements	60,487	41,850	66,650	35,650	41,850	66,650	46,500	62,000	52,700	66,650	72,85
Mobile & End Node Upgrades	27,188	41,830	00,030	33,030	41,030	00,030	40,500	02,000	32,700	00,030	72,03
Network HardwareCF 2022	13,625										
Damage / Loss Contingency	15,025	7,750	7,750	7,750	7,750	7,750	7,750	7,750	7,750	7,750	7,75
Existing PC Hardware Upgrades		3,750	2,500	2,500	7,500	7,500	7,500	7,500	7,500	7,500	7,50
Port Replicator		2,000	2,000	2,000	2,000	6,000	4,000	4,000	4,000	4,000	4,00
Computer Peripherals		8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,00
Monitors		3,000	3,000	3,000	3,000						
New Council Devices					5,400				5,400		
Internet Connectivity	125,000										
Phone System Replacement B Project: 125-B003 Financial System New Module - Application	46,767		350,000								
Total Information Technology	994,753.00	91,350.00	250,000 344,900.00	58,900.00	75,500.00	95,900.00	73,750.00	89,250.00	85,350.00	93,900.00	100,100.00
Total Information Technology	334,733.00	31,330.00	344,500.00	30,300.00	75,500.00	33,300.00	/3,/30.00	65,250.00	65,550.00	33,300.00	100,100.00
Town Hall											
Building Additions and Improvements											
Exterior Sign						35,000					

	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
	BUDGET	FORECAST	FORECAST	FORECAST	FORECAST	FORECAST	FORECAST	FORECAST	FORECAST	FORECAST	FORECAST
Upgrade HVAC Control System		90,000						25,000			
Replace HVAC Units		30,000	20,000	20,000	20,000	22,000	22,000	50,000			
Window Replacements	20,000	20,000	20,000	20,000	20,000	22,000	22,000	30,000			
Carpet Replacement	20,000	40,000	40,000	40,000			25,000				
Parking Lot Paving		40,000	40,000	40,000		75,000	25,000				75,000
Door Access System		10,000	5,000	5,000	5,000	5,000					73,000
Outside Railings	1,495	20,000	3,000	5,000	3,000	5,000	50,000	65,000			
Front Steps Replacement	65,000						30,000	03,000	10,000		
Side Steps to Parking Lot	15,000								10,000		
Council Chambers Renovations	25,000		30,000						10,000		
Designated Substance Plan	10,000		30,000								
Electrical Panel, switches & transformer upgrades	10,000			47,000							
Exterior and overhead door replacements				45,000							
Sectioned Roof Restoration				15,000			81,000	80,000			
Town Hall Skylight	35,000						01,000	55,555			
Double door replacement	33,000	15,000									
Interlock replacement		130,000									
Camera system		25,000									
Domestic water heater replacement		25,000					20,000				
Design Consultation							250,000				
Furnishings											
Two Additional Cubicles	30,000				30,000				30,000		
Replacement Desks and Office Setup	16,000	20,000	8,000	8,000			8,000	8,000	,	8,000	
Office Chair Replacements	4,000	4,000	3,000	4,000		4,000	3,000	3,000		0,000	
Sound Barriers	1,000	18,000		.,,,,,		1,000					
Equipment Purchases		20,000									
Purchasing				100,000		80,000			80,000		
Total Town Hall	196,495.00	372,000.00	123.000.00	289,000.00	55,000.00	221,000.00	456,000.00	228.000.00	130,000.00	8,000.00	75,000.00
							,			2,222.22	
By-law											
Equipment Purchases											
Two Patrol Bikes	8,000					8,000				10,000	
Vehicle Purchases											
Ford By-law Vehicle		50,000									55,000
Toyota By-law Vehicle			50,000								
Total By-law	8,000.00	50,000.00	50,000.00	-	-	8,000.00	-	-	-	10,000.00	55,000.00
Parking											
Equipment Purchases											
Pay and Display Machines			20,000					40,000			
Lot Paving					30,000		19,000	22,000			
Rails and Bollards						5,000					
Total Parking	-	-	20,000.00	-	30,000.00	5,000.00	19,000.00	62,000.00	-	-	-
Planning and Development											
New Development Charges Implementation											
Official Plan/Conformity Review		75,000			100,000						100,000
Parking Study											
Official Plan Implementation	132,595	67,405									
Comprehensive Zoning By-law	140,000										
Planning and Building Fee Study	70,000										
Downtown Update and Affordable Housing	150,000										
Development Systems Process Review	76,320										
B Projects:											

Ten Year Capital Program	
2023 - 2032	

	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
	BUDGET	FORECAST	FORECAST	FORECAST	FORECAST	FORECAST	FORECAST	FORECAST	FORECAST	FORECAST	FORECAST
811-B008 Urban Design Guidelines			50,000								
Total Planning	568,915.00	142,405.00	50,000.00	-	100,000.00	_	-	-	_	-	100,000.00
Total Flamming	300,313.00	142,403.00	30,000.00	-	100,000.00	_	_	-		_	100,000.00
Building											
Vehicle Purchases											
Hybrid Inspector Vehicle	50,000										
Inspector Vehicle		50,000									
Total Building	50,000.00	50,000.00	-	-	-	-	-	-	-	-	-
Culture, Tourism, and Special Events											
Culture											
Public Art											
King and Yonge		130,000									
Public Art	120,000										
MIDLAND Letters		140,000									
General			120,000	120,000							
SCRAM - Advertising	1,000										
Equipment Purchases - Cameras for the Harbour	19,000										
General Support - Cameras for downtown	30,000										
Total Culture	170,000.00	270,000.00	120,000.00	120,000.00	-	-	-	-	-	-	-
Tourism & Special Events						1					
Equipment Purchases			92,000	02.000							
Intersection Barriers				92,000							
Total Tourism & Special Events	-	-	92,000.00	92,000.00	-	-	-	-	-	-	
Fire Services											
Building Additions and Improvements											
Roof Refurbishing/Replacement	22,969						100,000				
Firehall Windows Replacement	22,969		50,000				100,000				
•			50,000	75,000							
Garage Door Replacements											
Electrical Panel and switches replacements				37,000		25.000					
Carpet Replacement						25,000		50,000			
Washroom Renovation								50,000	50.000		
Floor Maintenance and Upgrades			40.000						50,000		
Replace Heat and A/C units			40,000				500.000				
Firehall Design and Location Study							500,000		0.000.000		
Construction of new firehall		7.000							8,000,000		
Chain Link Fence Extension		7,000									
Equipment Purchases			400.000					440.000			
Bunker Gear Set			100,000		20.000			110,000		22.000	
Boots every 5 years and Helmets every 10 years				25.000	30,000					32,000	
Major Overhaul of Air Refilling Station				35,000							
Washer Extractor Machine Replacement			30,000								
Defibrillator Replacement		20,000					30,000				
Communications Equipment Replacement					30,000					35,000	
Breathing Apparatus Replacement					325,000						
Aging Portable Equipment Upgrades	6,636	22,500	22,500	22,500	22,500	22,500	22,500	22,500	22,500	22,500	22,50
Portable & Mobile Radios Replacement			85,000								
Ice Water Rescue Equipment Replacement	3,239					30,000					30,00
					45.000						
RIT Bottles and Packs					15,000						
	25,000		10,000		15,000			30,000			

	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
	BUDGET	FORECAST	FORECAST	FORECAST	FORECAST	FORECAST	FORECAST	FORECAST	FORECAST	FORECAST	FORECAST
Generator Replacement						75,000					
NS Fire Training Centre	25,000										
Apparatus Hose replacement			70,000								
Auto Extrication Equipment Replacement								75,000			
Mobile Radio Repeaters			14,000								
Traffic Light Optic Communication Controls		5,000	5,000	5,000	5,000	5,000					
Digital Radio Conversion Project					100,000						
Computer Software											
CAD Dispatch MFD Upgrade		20,000									
Vehicle Purchases											
(Pump 1) Pumper Truck		850,000									
(Pump 2) Pumper Truck		,			850,000						
(Rescue 1) Rescue Truck				500,000	,						
(Tanker 1) Tanker Truck				300,000					500,000		
(Command 1) Vehicle						70,000			300,000		
(Command 1) Vehicle (Command 2) Utility/Training Pickup Truck		75,000				70,000			75,000		
		75,000						05.000	75,000		
(Command 3) Public Education/Fire Prevention Pickup Truck	22.025	20.000						85,000			
Master Fire Plan	33,925	20,000									
Total Fire	116,769.00	1,019,500.00	426,500.00	674,500.00	1,377,500.00	227,500.00	652,500.00	372,500.00	8,647,500.00	89,500.00	52,500.0
Police Services											
Building Additions and Improvements											
OPP Costing Forecast			11,487	11,717	11,951	12,190					
Window Replacements	17,500	10,000									
Flooring Replacement	8,000		25,000								
Painting				12,000							
Garage Drain Repairs	5,000	10,000									
Changeroom Upgrades	10,000	10,000	20,000								
Total Police	40,500.00	30,000.00	56,487.00	23,717.00	11,951.00	12,190.00	-	-	-	-	-
Library											
Building Additions and Improvements											
Marquee Sign	27,000										
Kitchen Counter Tops	5,000		5,000								
Rubber Stair Treads	6,000										
HVAC System	8,571										
Building Testing and Report	26,144										
Gutters and Downspouts	30,000										
Roof Openings and Supports	9,600										
Interior Stairs and Specialities	52,200		3,000								
Domestic Water Supply	4,200		18,000								
Pipes and Plumbing	9,600	48,000	10,000								
Hot Water Boiler	4,200	40,000									
Auxiliary Equipment	21,000										
Chilled Water System	4,800										
Package Units	8,400										
Electric Heating	6,600	F 000	2.500		40.000		40.000		40.000		
Moveable Furnishings (Bookshelves/desks etc.)		5,000	3,500		10,000		10,000		10,000		
Building Automation System	13,200										
Exterior Lighting Fixtures and control	4,200										
Passenger Elevators	159,600										
Insulation and Identification	6,000										
Exhaust System	6,000										

	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
	BUDGET	FORECAST	FORECAST	FORECAST	FORECAST	FORECAST	FORECAST	FORECAST	FORECAST	FORECAST	FORECAST
Wall painting		2,000		10,000		10,000		10,000			
Identifying Devices		2,640		10,000		10,000		10,000			
Foundation Drainage		2,040		300,000							
Window and Door Sealants	33,000			300,000							
Clocktower and wood trim gables	66,000										
Teen Space	2,684										
Exterior Closure Renovation	309,241										
Firestopping Penetrations	8,400										
High Slope Roof Coverings	36,000										
Low Slope Membrane System	24,000										
Wall and Ceiling Repairs	24,000	11,000								10,000	
Main floor Bathroom Renovations		11,000	5,000							10,000	
			15,000								
Basement Carpet Replacement Window and Door Refurbishments			15,000	20,000							
				20,000			20.000				
Refurbish Wood Flooring							20,000	20.000			
Repair and Replace Electrical Panels								30,000	20.000		
Cabinet Replacements									20,000		
Acoustic Ceiling Tile Replacement											20,00
Equipment Purchases											
Book Bike and Mobile	13,991										
Computer Hardware											
Audio & Video for Assembly room			20,000								
Equipment Purchases for MAKERSPACE											
Visually Impaired Machine Replacement	37,218		20,000								
Laser Cutter		20,000									
Total Library	966,249.00	88,640.00	89,500.00	330,000.00	10,000.00	10,000.00	30,000.00	40,000.00	30,000.00	10,000.00	20,000.0
Operations											
Public Works											
Building Additions and Improvements											
Building Demolition - Old Public Works Facility			300,000								
Small Equipment Purchases			300,000								
Salt Management Upgrades/GPS System				50,000			50,000			55,000	
Vehicle Restorations and Emergency Purchases	30,000	30,000	32,000	35,000	35,000	35,000	35,000	37,000	37,000	37,000	
Trench Box	30,000	30,000	32,000	33,000	33,000	27,000	33,000	37,000	37,000	37,000	
Electronic Locator for the CCTV Camera						5,000					
Equipment Purchases						3,000					
#7839 Asphalt Crack Sealer						65,000					
#7942 Grader/Snow Plow				850,000		03,000					
#7992 Sidewalk Plow		214,000		850,000							224,00
#7998 Single Axle Plow		214,000		290,000							224,00
#7970 Single Axle Plow				230,000	295,000						
#/J/UJINGIC MAIC FIUW					233,000						
#7976 Tandem Sander			315,000		385 000						
#7976 Tandem Sander #7975 Tri Axle Dump Truck			315,000		285,000	20,000					
#7976 Tandem Sander #7975 Tri Axle Dump Truck #7858 Power Broom for Loader			315,000	22,000	285,000	28,000					
#7976 Tandem Sander #7975 Tri Axle Dump Truck #7858 Power Broom for Loader #7811 Finishing Mower for Sidewalk Machine			315,000	22,000	285,000	28,000					
#7976 Tandem Sander #7975 Tri Axle Dump Truck #7858 Power Broom for Loader #7811 Finishing Mower for Sidewalk Machine #7943 Sewer Flusher			315,000	750,000	285,000	28,000					
#7976 Tandem Sander #7975 Tri Axle Dump Truck #7858 Power Broom for Loader #7811 Finishing Mower for Sidewalk Machine		400,000	315,000		285,000	28,000					

310,000

38,000

335,000

41,000

215,000

275,000

#7825 Sweeper

#7828 Boom Flail #7823 Asphalt Maintenance Kettle #7991 Sidewalk Machine

#7934 Loader

	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
	BUDGET	FORECAST	FORECAST	FORECAST	FORECAST	FORECAST	FORECAST	FORECAST	FORECAST	FORECAST	FORECAST
#7997 Sidewalk Machine				212,000							
#7854- Asphalt Roller			85,000								
Flail Mower			,		15,000						
#7973 Tandem Plow Truck			325,000		,						355,000
#7974 Tandem Plow Truck			, , , , , , , , , , , , , , , , , , , ,	330,000							
#7930 Loader				,	410,000						
#7933 Loader					.,		380,000				
#7876 Detachable Snow Blower							305,000				
#7917 Boom Truck						440,000					
#7833 Asphalt Cold Planer						,			45,000		
#7837 Trackless Stump Grinder									,	24,000	
#7995 Sidewalk Tractor						218,000				2 1,000	
#7996 Sidewalk Tractor			214,000			210,000					
#22-402 - Street Sweeper			214,000						320,000		
#22-301 - Tandem Plow Truck								345,000	320,000		
#22-301 - Tandem Flow Truck								345,000			
Loader Push Plow	20,000							343,000			
Goose Poop Zamboni	15,000										
Tandem Truck	949,951										
Tandem Truck	600,000										
Roll Off Truck	000,000	70,000									
		70,000			05.000						
Mastic Melter Vehicle Purchases					95,000						
									CE 000		
#7908 Pickup Truck									65,000 65,000		
#7909 Pickup Truck					CF 000				65,000		
#7916 Pickup Truck					65,000						
#7902 Pickup Truck	53,000								65,000		
#7918 Pickup Truck	65,000									70,000	
1-Ton Dump Truck										108,000	
#7908 Pickup Truck	8,000										
#7909 Pickup Truck	8,000										
#7903 - Pickup Truck		65,000							68,000		
Operations Supervisor Vehicle		55,000									
New Operations Complex											
Building Additions and Improvements	347,057	130,000	200,000		50,000	250,000	60,000			70,000	120,000
Total Public Works	2,096,008.00	964,000.00	1,819,000.00	2,576,000.00	1,250,000.00	1,444,000.00	1,045,000.00	727,000.00	665,000.00	639,000.00	699,000.00
Roads											
Servicing Trails			60,000	65,000	65,000	70,000	70,000	75,000	75,000	80,000	
General Surfacing Program	480,193	840,000	681,470	675,000	700,000	705,000	715,000	730,000	740,000	740,000	740,000
Traffic Lights											
New Signals				100,000	100,000	100,000	100,000	100,000	100,000	100,000	
Controller Upgrades	40,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	
Pedestrian Cross Walks	182,000	330,000	330,000	92,000							
General Electrical Maintenance	79,471										
Tree Replacement Program	9,000	18,000	18,000	19,000	10,000	11,000	12,000	13,000	14,000	15,000	16,000
Harbourview Drive Culvert Replacement			385,000								
King Street Reconstruction: Bayshore - Yonge	661,683										
Bay Street & Aberdeen Blvd Project			60,000								
Dominion Avenue: 4th Street - 8th Street Project	120,000		,								
Road & Sidewalk Study	75,000			100,000			110,000			115,000	
Midland Pt Road: Fuller Avenue - Portage Park Lane Project	1,000,000	205,000		222,300							
Midland Pt Road: Portage Park Lane - Glenbrook Dr Project	35,000	203,000	410,000								
Retaining Wall: 353 Gloucester Project	35,000		.10,000								

	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
	BUDGET	FORECAST	FORECAST	FORECAST							
Calbarna Street: Invin St. Johnson St Draiget	35 000										
Colborne Street: Irwin St- Johnson St Project	25,000										
Parking Lots	20.000	F0 000	FF 000	FF 000	50,000	60.000	CF 000	CF 000	70.000	70.000	
Asphalt, Concrete, Drainage and Lighting Repairs	30,000	50,000	55,000	55,000	60,000	60,000	65,000	65,000	70,000	70,000	
Electric Vehicle Charging Stations			75,000		80,000		90,000		100,000		120,00
B Projects:											
325-B008 King St & Robert St						75,000					
325-B012 Brunelle Sideroad Realignment				215,000							
325-B013 Vindin St & Harbourview Dr						100,000					
325-B014 William St & Highway 12						100,000					
325-B015 William St & Pillsbury Dr						150,000					
Total Roads	2,772,347.00	1,523,000.00	2,154,470.00	1,401,000.00	1,095,000.00	1,451,000.00	1,242,000.00	1,063,000.00	1,179,000.00	1,200,000.00	876,000.00
Sidewalks & Curbs											
Slab Jacking & Grouting: Various Locations	20,000										
Fifth St (E) Montreal- Quebec	100,000										
Manly St Yonge-Elizabeth(E)	65,000										
King St South of Yonge Spot Repairs (W)	35,000										
Spot Repairs: Various Location	60,000		55,000	55,000	60,000	60,000	65,000	65,000	70,000	70,000	75,00
Bay St (S) First St- Second St	50,000										
Various Locations			325,000	330,000	335,000	340,000	345,000	350,000	355,000	360,000	370,00
New Sidewalk		150,000		100,000		100,000		100,000			
Bay St 3-4 (Spot Repairs)		15,000									
Easy St 3-4 (Half Block)		35,000									
King St (Lawn Bowling Entrance-658 King)		35,000									
Dominion 5-6 (Full Section)		60,000									
Midland Ave Hugel- Bay (2 full sections E side)		100,000									
436 Bay St Repair (Spot Repair on Queen St)		15,000									
First St Easy- Hugel (East Side Full Section)		65,000									
B Projects:		,									
335-B002 Pedestrian & Cyclist Network (Mid term)				150,000							
335-B003 Pedestrian & Cyclist Network (Long Term)						100,000					
Total Sidewalks & Curbs	330,000.00	475,000.00	380,000.00	635,000.00	395,000.00	600,000.00	410,000.00	515,000.00	425,000.00	430,000.00	445,000.00
Towns 14	<u> </u>	•					•			•	
Transit Building Additions and Improvements											
Bus Shelter Replacements	30,000		35,000		37,000		40,000				
GPS and Online Mapping	· ·			40,000				20,000			
Fare System Upgrades				.,		45,000		.,			
Fare Boxes Replacement	11,500	5,000				-,				15,000	
Air Hoists		22,000	22,000								
AODA Upgrades		25,000									
Transit Cameras		32,000									
Vehicle Purchases		,									
New 30 Foot Bus							475,000		500,000		
New 30 Foot Bus	500,444						-,		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		
Accessible Transit - Van #64	63,146		70,000					77,000			
Accessible Transit - Van #63	,0		,	73,000				,250	78,000		
Accessible Transit - Van #61				. 2,300	75,000				,,,,,		
Accessible Transit - Van #62					73,000	75,000					
Total Transit	605,090.00	84,000.00	127,000.00	113,000.00	112,000.00	120,000.00	515,000.00	97,000.00	578,000.00	15,000.00	_
Street Lighting			F0 600	F0.000	F0.000	F0.000	F0.000	50.000	F0.000	F0.000	
Downtown Core Lighting: Side Streets			50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	
Additional Lighting as Requested	30,000	30,000	35,000	35,000	40,000	40,000	45,000	45,000	50,000	50,000	

Ten Year Capital Program	
2023 - 2032	

	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
	BUDGET	FORECAST	FORECAST	FORECAST	FORECAST	FORECAST	FORECAST	FORECAST	FORECAST	FORECAST	FORECAST
Additional Lights: Various Locations	18,575										
Total Street Lighting	48,575.00	30,000.00	85,000.00	85,000.00	90,000.00	90,000.00	95,000.00	95,000.00	100,000.00	100,000.00	_
	,										
MPUC Property - 16984 Highway 12											
Building Additions and Improvements											
Piping and Plumbing		3,600	15,840								
Fire System Expansion: Strobe and Horns		10,800									
Fire System Protection		3,600									
Various Building Testing and Reporting			15,000								
Access Ladder		6,000									
Wood Flooring		15,000									
Insulation		4,200									
Auxiliary Equipment: Water Treatment System		12,000									
Exhaust System		5,000	1,200								
Site Improvements & Renovations: Electric Panel Upgrades		43,600									
Carpentry & cabinets		25,000									
Heating & Cooling Replacements/Upgrades		6,000									
Residential Equipment		4,000									
Firestopping Penetrations		31,200									
MPUC Building Improvement				27,340							
Various Upgrades						30,000		40,000		50,000	
Janitor's Closet Installation			30,000								
Desks and Chairs		45,000									
Windows and door seals						30,000					
Painting							15,000				
Heating & Cooling Replacements/Upgrades								30,000			
Total MPUC Property - 16984 Highway 12	-	215,000.00	62,040.00	27,340.00	-	60,000.00	15,000.00	70,000.00	-	50,000.00	-
Storm Sewers											
Storm Pond Maintenance Plan											
Construction Administration	20,000		5,000								
Other Pond Cleanout	335,430		150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	
Combined Sewer Rectification	333,430		130,000	130,000	130,000	130,000	130,000	130,000	130,000	130,000	
Remove Catch basins	88,611										
Clean Storm Chamber A-Harbour	232,000						250,000				
Columbus Drain Stormwater Work	20,000						230,000				
Storm Outfall Maintenance	20,000										
Storm Outfalls Excavation/Dredging	30,000		35,000		40,000		45,000		50,000		55,00
Ingram Crescent Storm Sewer	50,000		33,000		10,000		.5,000		30,000		33,00
B Projects:	30,000										
375-B001 Stormwater O&M Manual Update		20,000									
375-B003 Stormwater Master Plan		20,000	200,000								
Total Storm Sewers	776,041.00	20,000.00	390,000.00	150,000.00	190,000.00	150,000.00	445,000.00	150,000.00	200,000.00	150,000.00	55,000.00
		.,	,	,	,	,	-,	,	,	,	,
Harbour											
Building Additions and Improvements											
Dock Replacement	58,135										
Shelter Replacement			10,000	10,000	10,000						
					3,500						
North Wall Bumper & Wood Replacement					22,000						
North Wall Bumper & Wood Replacement Pier Paving	20,000										
	20,000 12,000	35,000	35,000								
Pier Paving	-,	35,000	35,000 60,000								
Pier Paving Washroom/Shower Renovations	12,000	35,000 75,000									

	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
	BUDGET	FORECAST	FORECAST	FORECAST	FORECAST	FORECAST	FORECAST	FORECAST	FORECAST	FORECAST	FORECAST
Pedestrian Area resurfacing		100,000									
Eavestrough		3,000									
Equipment Purchases											
Boat Launch Parking Meter	10,000										
Sign Replacement	4,000										
Harbour Revitalization	500,000										
B Projects:											
385-B003 Harbour Master Plan				75,000							
Total Harbour	615,780.00	243,000.00	135,000.00	85,000.00	35,500.00	-	-	-	-	-	-
Parks											
Ground Improvements											
Hugel-Cook Trail	40,000										
Various Park Improvements	28,928	50,000	55,000	55,000	60,000	60,000	65,000	65,000	70,000	70,000	
Old Parks Depot Demolition - Main Building	20,320	75,000	33,000	33,000	00,000	00,000	03,000	03,000	70,000	70,000	
Old Parks Depot Demonstron - Iviain Building Old Parks Depot Site Cleanup		73,000	15,000	15,000							
Small Equipment Purchases			13,000	13,000							
CSA playground improvements	876,641		125,000					180,000		190,000	
Shade	870,041		75,000					100,000		130,000	
Bicycle Parking			15,000								
Signage & Wayfinding			90,000								
Urban Forestry Plan			60,000								
Accessibility Improvements	60,000		00,000								
Staff Tablets	00,000			40,000							
Various Items	186,387			40,000							
Equipment Purchases	200,007										
#7727 Kubota						44,000					47,000
#7701 Garbage Truck				160,000		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,					,
#7731 Kubota	38,000					44,000					47,000
#7729 Kubota	30,000		42,000			44,000	45,000				47,000
#7713 Kubota		48,000	:=/,				50,000				
#7712 3 Ton Dump Truck		180,000					30,000				
Grass Crew Trailer	9,500										
#7714 Kubota	0,000		43,000					46,000			
#7716 Kubota			43,000					46,000			
#P7715 Tractor			47,000					.,			
#P20 Mini Loader			17,000		170,000						
Dethatching Unit			53,000		270,000						
#7718 Kubota			33,000	43,000					46,000		
Grass Cutting Trailer	11,500			.5,555					.5,550		
#7717 Tractor	50,000										
Sifting Attachment for Tractor	30,000	35,000									
Vehicle Purchases		33,000									
#4 Pickup Truck	8,000									65,000	
Supervisor SUV	8,000								56,000	03,000	
#7705 Pickup Truck	10,000	23,000						70,000	30,000		
#7704 Pickup Truck	10,000	23,000						70,000	64,000		
#7704 PICKUP Truck		65,000							04,000	57,000	
		05,000	CE 000							57,000	C7.00
#7707 Pickup Truck			65,000								67,000
#7711 Pickup Truck	F4 202		65,000						FC 000		75,000
#7708 Pickup Truck	54,000								56,000		
Little Lake Park		4,000									

	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
	BUDGET	FORECAST									
Bathroom Improvements	40,000	17,000	27,000				20,000				
Install New Drainage System					7,500						
Tennis Court Resurfacing	276,100								50,000		
Beach Volleyball Court Upgrades					18,000						
Pulverizing and Regrade Parking Lots		45,000			47,000			49,000			51,000
CCRF Match Funds	265,000										
Amphitheatre Seating		200,000									
Rotary Stage Roof Addition		230,000									
Stairs and Garden Bed Reconstruction	415,000										
Guide Rail Replacement			150,000	100,000	100,000	100,000					
Resurfacing LLP Road			75,000		78,000		80,000				
Community Garden Upgrades		20,000				30,000				35,000	
Dog Park Upgrades				60,000							
Stairs and Retaining Walls Repairs		30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000
Skateboard Park Upgrades - Halfpipe				30,000							
Playground #2 - Replacement								300,000			
Electric Vehicle Charging Stations					75,000						
Tiffin Park											
Tennis Court Resurfacing						200,000					
Irrigation System Replacement			20,000								
Sewage Pump Replacement	7,000										
Bathroom Upgrades		12,000		2,000							
Ballfield Warning Track Rejuvenation		15,000						15,000			
Pickleball / Tennis Court Conversion		100,000									
Bleachers replacement			12,000								
Pete Peterson Park			,								
Various Restroom Accessibility Door Installs		40,000									
Replace Water Line		28,000									
Ball Diamond Refurbish and Redress		16,000					18,000				
Pulverize and Regrade	9,072										
Bathroom Improvements		1,700		2,000				7,500			
Mac McAllen Park											
Road and Parking Lot Upgrades						45,000					
Basketball Court Replacement				80,000							
Baseball Field Redress					15,000						
Huronia Park											
Refurbish Staircase and Stonework						75,000					
Parking Expansion				130,000							
Sports Fields											
Permanent Lines		75,000									
Irrigation Upgrades				20,000							
Netting						15,000					
Bathroom Upgrades		15,000	6,000	3,000							
Bayview Park											
Basketball Court Replacement	85,000										
Fence Upgrades						30,000					
Stone Repairs							60,000				
Gawley Park											
Playground Replacement						225,000					
Harbourside Park											
Irrigation Upgrades						50,000					
Rubber Surfacing								400,000			
Quota Park								,			
Playground Replacement				200,000							

	2022 BUDGET	2023	2024	2025	2026	2027	2028	2029	2030	2031 FORECAST	2032 FORECAST
		FORECAST	FORECAST	FORECAST	FORECAST	FORECAST	FORECAST	FORECAST	FORECAST		
Hanson Park											
General Development		100,000									
		100,000									
Veterans Waterfront Park			25.000			20.000		40.000		20.000	
Pavilion Repairs			35,000			20,000		40,000		20,000	
Waterfront Trail											
Trail Screenings	45.000	45.000	10,000		45.000		45.000		45.000		
Asphalt Patches	15,000	45,000	45,000		45,000		45,000		45,000		45,00
Water Trail	80,000										
Concrete Repairs	10,000	260,000	260,000	260,000	260,000	260,000	260,000	260,000	260,000	260,000	260,00
Trail Head and Wayfinding Signs (MATAC request)		40,000									
Trail Barriers	20,000										
Splash Pad											
Construction			350,000								
B Projects:											
390-B003 Little Lake Park Master Plan				120,000							
390-B001 Stream 1 - Parks Master Plan		185,000	263,000	185,000	185,000						
Total Parks	2,603,128.00	1,954,700.00	2,076,000.00	1,535,000.00	1,090,500.00	1,228,000.00	673,000.00	1,508,500.00	677,000.00	727,000.00	622,000.00
NSSRC / Arena											
Building Additions and Improvements											
Door Replacements									35,000		
Flooring Replacement	5,000	10,000		20,000		20,000		20,000	33,000		
Dressing Rooms	50,000	10,000	600,000	20,000		20,000		20,000			
	30,000		000,000	20,000					20,000		
Parking Lot Lights									20,000		
Parking Lot Repaving	10.000		10.000	225,000					11.000		
AODA Door Openers	10,000	45.000	10,000				45.000	45.000	14,000		
HVAC Unit Replacements	45,000	45,000	45,000				45,000	45,000	45,000		
Window Replacements						40,000					
Sky Light Repairs								40,000			
Garage Doors							32,000				
Water Bottle Station Hard Water Solution				2,500	2,500	2,500					
Hot Water Tanks for Ice Resurfacers						25,000					
Kitchen Upgrades including Flooring				20,000							
Dehumidifier Platform Expansion		30,000									
Eavestroughs, Gutter and Downspouts Repair/Replacement	22,000										25,00
Team Dressing Room Renovations	70,000										
Reseal Concrete floors	,,,,,				130,000						
Concrete Wall System Restoration		25,000			150,000						
		25,000	17,000								
Parking Lot Lighting Inspection and Repairs		60,000	17,000								
Interior Doors	40.000	60,000									
Washroom Countertop Replacement	40,000	45.00-				400.00=					
Fire System and Alarm Upgrades		15,000				100,000					
Radiant Heater Unit Upgrades			41,000								
Ceiling Painting				90,000							
Slab on Grade Restoration				130,000							
Interior Walls Painting				145,000							
Parking Lot Paving					650,000						
Designated Substance Survey						7,500					
Exterior Overhead Door Replacement						24,000					
Resilient Flooring Replacement							80,000				
Hot water boiler replacement							32,000				
Elevator Modernization							12,110	300,000			
Heating & Cooling Circulation Pumps								130,000			
Rink 2 Cooling Tower Replacement								75,000			

	2022 BUDGET	2023	2024	2025	2026 FORECAST	2027	2028	2029	2030 FORECAST	2031 FORECAST	2032 FORECAST
		FORECAST	FORECAST	FORECAST		FORECAST	FORECAST	FORECAST			
									50.000		
Suspended Metal Ceiling Replacement									50,000		
Roof Repair	30,000		155,000	215,000	30,000	25,000	575,000	41,000		110,000	50,000
Energy Audit			110,000							125,000	
Green Energy Upgrades				150,000		250,000			300,000		
Equipment Purchases											
Dehumidifier Replacements									30,000		
Tables and Chairs		10,000	10,000		10,000		10,000		10,000		
Kitchen Equipment				29,827							
Water Heaters								25,000			
Cleaning Equipment	10,000					20,000			6,000		
Electric Nets				8,000							
Scissor Lift					40,000				25,000		
Battery Powered Ice Edger		10,000									
Condenser Pumps	35,000				5,000						
Compressor Replacements	33,000	40,000									
Ice Resurfacer Replacements			145,000								
Stage Replacements				40,000							
Condenser replace (MMHA)			150,000								
Chiller Replacement					100,000			100,000			
LED Sign Replacement							35,000				
Portable Bars Replacement								4,000			
Irrigation System					5,000			,			
Electric Vehicle Charging Station	20,000		75,000		35,000		40,000		50,000		60,000
Condenser Centennial	,,,,,,	150,000	.,				.,		,		,
Total NSSRC / Arena	370,000.00	395,000.00	1,358,000.00	1,095,327.00	1,007,500.00	514,000.00	849,000.00	780,000.00	585,000.00	235,000.00	135,000.00
			,,	,,.	,,	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,			,		
Engineering											
Equipment Purchases	5,000	4,000		2,000		2,000		2,000		2,000	
Love your Laneways	50,000										
Midland Bay Landing	118,407										
Downtown Environmental Risk Assessment	15,971										
Transportation Master Plan		50,000									
Traffic Calming	58,671	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	
Town Asset Management Program	50,000	50,000	,	,	,	,	50,000	,		,	
Balm Beach Road Servicing	2,962,398	50,000					20,000				
Midland Bay Landing Site Improvement	103,155										
Yonge St (King to Hwy 93)	369,500		6,215,000					4,150,000			
Seventh Street Reconstruction	2,638,268		., .,					,,			
Community Energy Plan	_,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		80,000								
Hannah Street Reconstruction - King - Queen	519,147		20,000								
Vindin and Harbourview Realignment	260,000		1,870,000								
Fuller Avenue Realignment	265,000		2,420,000								
Coal Dock Parking Lot Ships	46,009										
	1 940 000										
Queen Street Reconstruction: Elizabeth - Hugel	1,940,000										
Queen Street Reconstruction: Elizabeth - Hugel B Projects:	1,940,000		600,000	600,000	600,000						
Queen Street Reconstruction: Elizabeth - Hugel B Projects: 505-B001 CR93 Trail Project	1,940,000	40 000	600,000	600,000	600,000						
Queen Street Reconstruction: Elizabeth - Hugel B Projects: 505-B001 CR93 Trail Project 505-B002 Engineering Standards	1,940,000	40,000	600,000	600,000		1 550 000					
Queen Street Reconstruction: Elizabeth - Hugel B Projects: 505-B001 CR93 Trail Project 505-B002 Engineering Standards 505-B009 Bay St Reconstruction - King St - Aberdeen Blvd	1,940,000	40,000	600,000	600,000	600,000 450,000	1,550,000			1 150 000		
Queen Street Reconstruction: Elizabeth - Hugel B Projects: 505-B001 CR93 Trail Project 505-B002 Engineering Standards 505-B009 Bay St Reconstruction - King St - Aberdeen Blvd 505-B013 Fuller Ave / Brunelle Roundabout	1,940,000	40,000	600,000	600,000		1,550,000		150,000	1,150,000		
Queen Street Reconstruction: Elizabeth - Hugel B Projects: 505-B001 CR93 Trail Project 505-B002 Engineering Standards 505-B009 Bay St Reconstruction - King St - Aberdeen Blvd 505-B013 Fuller Ave / Brunelle Roundabout 505-B014 Pillsbury Rd and William St Intersect. Improvements	1,940,000	40,000				1,550,000		150,000	1,150,000 1,000,000		
Queen Street Reconstruction: Elizabeth - Hugel B Projects:	1,940,000	40,000	150,000	600,000 800,000		1,550,000		150,000	1,000,000	5 100 000	
Queen Street Reconstruction: Elizabeth - Hugel B Projects: 505-B001 CR93 Trail Project 505-B002 Engineering Standards 505-B009 Bay St Reconstruction - King St - Aberdeen Blvd 505-B013 Fuller Ave / Brunelle Roundabout 505-B014 Pillsbury Rd and William St Intersect. Improvements	1,940,000	40,000				1,550,000		150,000		5,100,000	

2023 - 2032												
	2022 BUDGET	2023	2024 FORECAST	2025 FORECAST	2026 FORECAST	2027 FORECAST	2028 FORECAST	2029 FORECAST	2030 FORECAST	2031 FORECAST	2032	
		FORECAST									FORECAST	
	BODGET	TORLCAST	TORECAST	TORECAST	TORECAST	TORECAST	TORECAST	TORECAST	TORECAST	TORECAST	TORECAST	
505-B019 Montreal St Reconstruction - Fourth - Fifth				150,000	1,025,000							
505-B022 Fifth St (Ottawa to Victoria)				,	,,	150,000	1,025,000					
505-B025 Fourth St Reconstruction - Montreal to Victoria							, ,	200,000	3,050,000			
505-B027 Third St Reconstruction - Hugel to Montreal								,	.,,	150,000	1,800,000	
505-B028 Manly St Reconstruction (Yonge to Hugel)					200,000	2,550,000				,	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	
505-B029 Eighth St Reconstruction (Yonge to Hugel)						150,000	2,550,000					
505-B030 Dominion St Reconstruction (King to Fourth)		250,000		3,050,000			,,					
505-B031 Dominion St Reconstruction (Fourth to Eighth)		180,000		2,222,222	5.050.000							
Total Engineering	9,401,526.00	579,000.00	11,615,000.00	7,882,000.00	9,880,000.00	4,407,000.00	3,630,000.00	4,507,000.00	5,455,000.00	5,257,000.00	1,800,000.00	
WTC & WATER	-,,			1,000,000	0,000,000	.,,	-,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	-,,	7,200,000		
Wastewater Treatment Centre												
Vehicle Purchases												
WW#8 Pickup Truck	48,925	55,000										
Aerators	260,579	,										
Pump Station #1			103,000	3,151,800								
Relining		357,410		267,200		267,200						
Wastewater Master Plan		337,120		250,000		207,200			275,000			
Boiler Lines	180,250								,,,,,			
Leachate Pre-treatment Facility									1,545,000			
Emergency Equipment Replacement	63,580	70,000	71,400	72,828	74,284	75,770	77,285	79,831	80,408	82,016	83,656	
Gas Flow Meters	71,140	70,000	71,400	72,020	74,204	73,770	77,203	75,031	00,400	02,010	05,050	
Portable Gas Detector Replacement	71,140				3.000			3,000				
Digester Covers	412,000			2,000,000	3,000			3,000				
Insulation Repair/Replacement	102,208			2,000,000								
Ultra Violet Treatment Effluent	102,208							103,000	2,255,700			
Collection System Condition	25,750		25,750					103,000	2,233,700			
SPS #1 Pump Replacement	25,750		300,000									
New Fine Bubble Aeration	3,811,000		300,000									
Headworks Upgrade	4,600,000											
Replace Second Clarifier V-Notch												
B Projects:	46,350											
•									452.000	2.450.000		
411-B002 New Secondary Clarifier		24,000							153,000	2,150,000		
411-B004 WWTP Raw Sludge Pump Replacement		24,000	F4 200									
411-B009 Upgrade Valve Pedestals Secondary Distr. Chamber			51,200					2.052				
411-B010 Replacement Snow Blower		22.222	22.222					3,863				
411-B011 WWTP Safety Railing Upgrades		30,000	30,000									
411-B013 Sanitary Collection System O&M Manual		20,000										
411-B014 Driveway to Pillsbury SPS#4			25,750									
411-B017 Replace Non-Insulated Hypo Tank			103,000									
411-B022 Return Activated Sludge Pump Replacement			61,800	61,800								
411-B027 Primary Clarification - Lifecycle Capital Upgrades			127,720									
411-B030 Secondary Clarifiers - Lifecycle Capital Upgrades			30,385									
411-B031 Chlorine Contact Tank - Lifecycle Capital Upgrades					11,845							
411-B035 Dichlorination Building - Lifecycle Capital Upgrades				2,678								
411-B036 Storm Tanks - Lifecycle Capital Upgrades			1,030									
411-B037 Sludge Building - Lifecycle Capital Upgrades				197,142								
411-B038 Digesters & Digester Control Building - Lifecycle Capital				207,339								

160,371

6,180

9,888

Upgrades

Capital Upgrades

411-B039 Bay SPS#1 - 333 Bay St - Lifecycle Capital Upgrades

411-B040 Bay SPS#2 - 200 Bay St - Lifecycle Capital Upgrades

411-B041 Aberdeen (Tiffin) SPS#3 - 518 Aberdeen Blvd - Lifecycle

	2022 BUDGET	2023	2024 FORECAST	2025 FORECAST	2026	2027	2028	2029	2030	2031 FORECAST	2032
		FORECAST			FORECAST	FORECAST	FORECAST	FORECAST	FORECAST		FORECAST
411-B042 Pillsbury SPS#4 - 101 Pillsbury Drive - Lifecycle Capital Upgrades			18,540								
411-B046 New Primary Clarifier				1,800,000							
Total Wastewater Treatment Centre	9,621,782.00	556,410.00	1,126,014.00	8,010,787.00	89,129.00	342,970.00	77,285.00	189,694.00	4,309,108.00	2,232,016.00	83,656.00
Water Department											
Equipment Purchases	38,366										
Master Plan Update	48,202			178,750					188,750		
Well Rehabilitation	46,350	49,440	25,750	46,350	49,440	8,240	26,780	64,890	41,200		
Well #12 Replacement	154,500										
Well Depth Sensors	16,745										
Emergency Equipment Replacement	51,500	62,000	63,200	64,424	65,673	66,946	68,245	69,570	70,921	72,300	73,706
Sundowner Online Feasibility	41,883										
Upgrade Pump Capacity	801,685	2,850,254									
East Pressure Zone: Tank	1,332,370		8,740,000								
Twin Harbourview Drive	154,500		2,388,570								
Radio Meter Upgrades	850,000										
B Projects:											
431-B004 County Rd 93 FDR Main				267,800	309,000						
431-B007 Montreal Tank Relocation								103,000	969,500		
431-B015 Well #15 Replacement		280,250									
431-B018 Hanly Treatment System UV Replacement		185,400									
431-B019 First Street Watermain Replacement			257,500								
431-B025 Penetang Rd Treatment System UV Replacement		185,400									
431-B030 New Pressure Zone with new Booster Pump Station							150,000	6,182,533			
431-B032 Hanly Tower Interior Painting			257,500					257,500			
431-B033 Feed from Bayport to Gawley			515,000								
431-B034 Irwin St Distribution Dead-End				154,500							
431-B044 Replacement of Truck W#6			30,900								
431-B045 Replacement of Truck W#14			61,800								
431-B046 Replacement of Utility Van W#16				41,200							
431-B047 Replacement of Utility Van W#22			63,000								
431-B048 Replacement of Dump Truck W#82			,				152,440				
431-B050 Replacement of Tractor Backhoe W#21							133,900				
431-B051 South Area Booster Station			3,502,000				,				
431-B065 Security Fencing			22,660								
Total Water Department	3,536,101.00	3,612,744.00	15,927,880.00	753,024.00	424,113.00	75,186.00	531,365.00	6,677,493.00	1,270,371.00	72,300.00	73,706.00
Huronia Airport		<u> </u>					<u> </u>				
Equipment Purchases											
Equipment Replacement & Instrument Approach Re-Certification	21,000										
Snow Blower		100,000									
Total Huronia Airport	21,000	100,000									
Total Committee Departments	36,197,773.00	12,910,749.00	38,627,791.00	25,936,595.00	17,318,693.00	11,061,746.00	10,803,900.00	17,171,437.00	24,336,329.00	11,318,716.00	5,191,962.0