Town of Midland

2016 Budget

presented for Council’s consideration
March 29, 2016
Budget Work

• Department Heads, the CAO and Treasurer performed detailed line-by-line reviews throughout the entire budget process beginning in July of 2015.

• Senior Management held multiple meetings to discuss priority projects and to strategically plan for the long term.

• The Town held 7 public budget meetings from September 2015 to March 2016 including a public input session in October and a Council strategic session in February.
Request Today

• Adopt the Town’s 2016 Budget.

• Allows the Town to move forward with the various projects and initiatives that are planned

• Tax Rate By-Law expected to come to Council in May once Education portion known
2016 Focus

• Focus on reduction of taxes over long term
  – Obtain OPP costing
  – Consider options for MPUC asset
  – Increase partnerships with other municipalities
  – Corporate Business Plan
  – IT Strategic Plan
  – Continue to look for and achieve efficiencies
Proposed 2016 Budget

• Overall, the Town’s departments increased their tax requirements by 0.2%.

• In 2015, Council decided to use $117K of the 2014 surplus to reduce the 2015 levy increasing the year over year levy increase to 0.8% before assessment decline.

• With assessment decline of 0.16%, the overall impact of the increase is 1.0%
2016 OPERATING BUDGET HIGHLIGHTS
Budget Pressures

- Increase in estimated tax write-offs
- Increase in vacancy rebates to commercial/industrial properties
- Decrease anticipated in POA revenues
- Decrease in interest and penalties from arrears
- Salaries and Wages increases – offset by organizational changes in 2015
- Increase in repairs/maintenance to equipment and buildings
Budget Gains or Reductions

• Increase to MPUC Dividend
• Increase in OMPF grant
• Increase to Court Security Grant
• Wage reductions from organizational changes in 2015 (savings used for internal financing arrangement – impact begins to be recognized in 2017)
Other Operating Highlights

• OPP Costing
• Considering options for MPUC asset
• Corporate Business Plan
• IT Strategic Plan
• Continue Official Plan Review
• County Road 93 Masterplan (2/3 funded by County and Penetanguishene)
• OPSEU Pay Equity Review
Other Operating Highlights

- Transit Study
- Shared some Fire, Transit and Building Services with Penetanguishene
- Downtown CIP incentives
- Little lake initiatives
- Start Youth Committee
- Community Energy Plan
- 55+ Senior Games
Support to Our Community

- Continued Support to our Community including:
  - Boys and Girls Club
  - Huronia Museum
  - Hospital Campaign
  - Physician Recruitment
  - Affordable Recreation
  - Askennonia Seniors
  - Outreach
Sponsored Events

Continued support of Community Events including:
• Canada Day Celebrations
• Winterfest
• 55+ Summer Games
• Buttertart Festival
Our Partners

• Provide annual funding to:
  – Huronia Airport Commission $68K
  – Severn Sound
    Environmental Association $56K
  – Sustainable Severn Sound $ 8K
2016
CAPITAL BUDGET HIGHLIGHTS
Capital – 2016 Highlights

- Operations Depot
- Queen Street Reconstruction
- Begin King Street Reconstruction planning (to complete works in 2017)
- General Resurfacing Projects
  - Yonge Street
  - Cranston Crescent
  - Victoria Street
  - First Street
- Fire Breathing Apparatus
- Fire Communications System upgrades
- Library Self Serve Kiosks and Automated Return system
Capital – 2016 Highlights

• Javelin Slope Stabilization
• Trails
• Sidewalks
  – Birchwood Drive
  – Manly
• Vehicle replacements (Operations and Police)
• Harbour dock replacement
• Continue wayfinding signage program
2016
WATER & WASTEWATER SERVICES
2016 Water / Wastewater Highlights

- Consumption charges for water and wastewater estimate 2.5%.
- New water/wastewater study completed in 2016 to determine future recommended rate increases.
- MCC and SCADA upgrade for WWTC (energy project).
- Well rehab 15 and 7B.
- Dominion Ave Tower.
- Hannah Street Watermain Replacement.
2016 TAX LEVY
<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>2015 Tax Levy</td>
<td>$18,204,076</td>
</tr>
<tr>
<td>2016 Tax Levy</td>
<td>$18,357,039</td>
</tr>
<tr>
<td>0.8% Levy Increase</td>
<td>152,963</td>
</tr>
<tr>
<td>0.16% assessment decline</td>
<td>29,127</td>
</tr>
<tr>
<td>1.0% impact on taxpayer</td>
<td>182,090</td>
</tr>
</tbody>
</table>
## Tax Levy by Department

<table>
<thead>
<tr>
<th>2015 APPROVED BUDGET</th>
<th>2016 PROPOSED BUDGET</th>
<th>CHANGE FROM 2015</th>
</tr>
</thead>
<tbody>
<tr>
<td>-246,000</td>
<td>-75,800</td>
<td>(69.2%)</td>
</tr>
<tr>
<td>-272,700</td>
<td>-282,500</td>
<td>3.6%</td>
</tr>
<tr>
<td>2,397,770</td>
<td>2,742,784</td>
<td>14.4%</td>
</tr>
<tr>
<td>536,689</td>
<td>542,601</td>
<td>1.1%</td>
</tr>
<tr>
<td>503,542</td>
<td>495,811</td>
<td>(1.5%)</td>
</tr>
<tr>
<td>2,565,947</td>
<td>2,559,465</td>
<td>(0.3%)</td>
</tr>
<tr>
<td>5,132,275</td>
<td>5,070,697</td>
<td>(1.2%)</td>
</tr>
<tr>
<td>1,021,208</td>
<td>1,018,806</td>
<td>(0.2%)</td>
</tr>
<tr>
<td>6,777,302</td>
<td>6,507,354</td>
<td>(4.0%)</td>
</tr>
<tr>
<td>339,016</td>
<td>253,914</td>
<td>(25.1%)</td>
</tr>
<tr>
<td>-433,509</td>
<td>-476,093</td>
<td>9.8%</td>
</tr>
<tr>
<td><strong>18,321,540</strong></td>
<td><strong>18,357,039</strong></td>
<td><strong>0.2%</strong></td>
</tr>
</tbody>
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**Use of Prior Year Surplus / Deficit**

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
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<tbody>
<tr>
<td>0947 FROM WINTER MAINTENANCE RES</td>
<td>-213,122</td>
</tr>
<tr>
<td>0971 FROM LIBRARY EQU/AUTOMAT’N RES</td>
<td>-9,647</td>
</tr>
<tr>
<td>0981 FROM BLDG DEPT RES FUND</td>
<td>-19,869</td>
</tr>
<tr>
<td><strong>-117,464</strong></td>
<td><strong>0999 PRIOR YEAR SURPLUS/DEFICIT</strong></td>
</tr>
<tr>
<td><strong>7113 TO FIRE CAPITAL RESERVE</strong></td>
<td><strong>39,255</strong></td>
</tr>
<tr>
<td><strong>-117,464</strong></td>
<td><strong>0910 SURPLUS/DEFICIT CARRY FORWARD</strong></td>
</tr>
</tbody>
</table>

**Total Levy**

<table>
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<tr>
<td><strong>18,204,076</strong></td>
</tr>
<tr>
<td><strong>- 29,127</strong> New Assessment Decline 0.16%</td>
</tr>
</tbody>
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**Tax Base Increase After Assessment Decline**

<table>
<thead>
<tr>
<th>Amount</th>
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<tbody>
<tr>
<td><strong>18,174,949</strong></td>
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### Median Single Family Home

- **2015 Assessment**: $196,500
- **2016 Assessment**: $198,000
- **Assessment Change**: 0.76%
- **2015 Town Tax**: $1,811
- **2016 Town Tax**: $1,816
- **$ Tax Change**: $5
- **% Tax Change**: 0.31%
Next Steps

• Proposed adoption of Town’s budget today
• Education rates likely in April or May.
• Tax Rate By-Law for May Council meeting.