



Town of Midland

2016 Budget

**presented for Council's consideration
March 29, 2016**



Budget Work

- Department Heads, the CAO and Treasurer performed detailed line-by-line reviews throughout the entire budget process beginning in July of 2015.
- Senior Management held multiple meetings to discuss priority projects and to strategically plan for the long term
- The Town held 7 public budget meetings from September 2015 to March 2016 including a public input session in October and a Council strategic session in February

Request Today

- Adopt the Town's 2016 Budget.
- Allows the Town to move forward with the various projects and initiatives that are planned
- Tax Rate By-Law expected to come to Council in May once Education portion known

2016 Focus

- Focus on reduction of taxes over long term
 - Obtain OPP costing
 - Consider options for MPUC asset
 - Increase partnerships with other municipalities
 - Corporate Business Plan
 - IT Strategic Plan
 - Continue to look for and achieve efficiencies

Proposed 2016 Budget

- Overall, the Town's departments increased their tax requirements by 0.2%.
- In 2015, Council decided to use \$117K of the 2014 surplus to reduce the 2015 levy increasing the year over year levy increase to 0.8% before assessment decline.
- With assessment decline of 0.16%, the **overall impact of the increase is 1.0%**



2016 OPERATING BUDGET HIGHLIGHTS



Budget Pressures

- Increase in estimated tax write-offs
- Increase in vacancy rebates to commercial/industrial properties
- Decrease anticipated in POA revenues
- Decrease in interest and penalties from arrears
- Salaries and Wages increases – offset by organizational changes in 2015
- Increase in repairs/maintenance to equipment and buildings

Budget Gains or Reductions

- Increase to MPUC Dividend
- Increase in OMPF grant
- Increase to Court Security Grant
- Wage reductions from organizational changes in 2015 (savings used for internal financing arrangement – impact begins to be recognized in 2017)

Other Operating Highlights

- OPP Costing
- Considering options for MPUC asset
- Corporate Business Plan
- IT Strategic Plan
- Continue Official Plan Review
- County Road 93 Masterplan (2/3 funded by County and Penetanguishene)
- OPSEU Pay Equity Review

Other Operating Highlights

- Transit Study
- Shared some Fire, Transit and Building Services with Penetanguishene
- Downtown CIP incentives
- Little lake initiatives
- Start Youth Committee
- Community Energy Plan
- 55+ Senior Games

Support to Our Community

- Continued Support to our Community including:
 - Boys and Girls Club
 - Huronia Museum
 - Hospital Campaign
 - Physician Recruitment
 - Affordable Recreation
 - Askennonnia Seniors
 - Outreach

Sponsored Events

Continued support of Community Events including:

- Canada Day Celebrations
- Winterfest
- 55+ Summer Games
- Butters tart Festival

Our Partners

- Provide annual funding to:
 - Huronia Airport Commission \$68K
 - Severn Sound Environmental Association \$56K
 - Sustainable Severn Sound \$ 8K



2016 CAPITAL BUDGET HIGHLIGHTS



Capital – 2016 Highlights

- Operations Depot
- Queen Street Reconstruction
- Begin King Street Reconstruction planning (to complete works in 2017)
- General Resurfacing Projects
 - Yonge Street
 - Cranston Crescent
 - Victoria Street
 - First Street
- Fire Breathing Apparatus
- Fire Communications System upgrades
- Library Self Serve Kiosks and Automated Return system

Capital – 2016 Highlights

- Javelin Slope Stabilization
- Trails
- Sidewalks
 - Birchwood Drive
 - Manly
- Vehicle replacements (Operations and Police)
- Harbour dock replacement
- Continue wayfinding signage program



2016
WATER & WASTEWATER
SERVICES



2016 Water / Wastewater Highlights

- Consumption charges for water and wastewater estimate 2.5%
- New water/wastewater study completed in 2016 to determine future recommended rate increases.
- MCC and SCADA upgrade for WWTC (energy project)
- Well rehab 15 and 7B
- Dominion Ave Tower
- Hannah Street Watermain Replacement



2016 TAX LEVY



2016 Town Tax Levy

2015 Tax Levy	\$18,204,076
2016 Tax Levy	<u>18,357,039</u>
0.8% Levy Increase	152,963
0.16% assessment decline	<u>29,127</u>
1.0% impact on taxpayer	182,090

Tax Levy by Department

2015		2016	CHANGE
APPROVED		PROPOSED	FROM
BUDGET		BUDGET	2015
-246,000	12 TAXATION	-75,800	(69.2%)
-272,700	15 GENERAL	-282,500	3.6%
2,397,770	20 GENERAL ADMINISTRATION	2,742,784	14.4%
536,689	30 PLANNING & BUILDING SERVICES	542,601	1.1%
503,542	35 CULTURE, TOURISM & SPEC EVENTS	495,811	(1.5%)
2,565,947	42 FIRE SERVICE	2,559,465	(0.3%)
5,132,275	44 POLICE SERVICE	5,070,697	(1.2%)
1,021,208	48 LIBRARY	1,018,806	(0.2%)
6,777,302	51 OPERATIONS	6,507,354	(4.0%)
339,016	55 ENGINEERING	253,914	(25.1%)
-433,509	75 JOINT BOARDS AND WHOLLY OWNED	-476,093	9.8%
18,321,540	Total TAX BASED DEPARTMENTS	18,357,039	0.2%
	USE OF PRIOR YEAR SURPLUS / DEFICIT		
	0947 FROM WINTER MAINTENANCE RES	-213,122	
	0971 FROM LIBRARY EQU/AUTOMAT'N RES	-9,647	
	0981 FROM BLDG DEPT RES FUND	-19,869	
-117,464	0999 PRIOR YEAR SURPLUS/DEFICIT	203,383	
	7113 TO FIRE CAPITAL RESERVE	39,255	
-117,464	Total 0910 SURPLUS/DEFICIT CARRY FORWARD		(100.0%)
18,204,076	Total Levy	18,357,039	0.8%
-	29,127 New Assessment Decline 0.16%		
18,174,949	Tax Base Increase After Assessment Decline	18,357,039	1.0%

Median Single Family Home

• 2015 Assessment	\$196,500
• 2016 Assessment	\$198,000
• Assessment Change	0.76%
• 2015 Town Tax	\$1,811
• 2016 Town Tax	\$1,816

\$ Tax Change	\$ 5
% Tax Change	0.31%

Next Steps

- Proposed adoption of Town's budget today
- Education rates likely in April or May.
- Tax Rate By-Law for May Council meeting.