

AGENDA
SPECIAL MEETING OF COUNCIL RE: BUDGET
FRIDAY, MARCH 10TH, 2017
1:30 P.M.
COUNCIL CHAMBERS

1. **Call to Order**

2. **Declarations of Pecuniary Interest**

3. **Overview of the 2017 Budget**

Presentation by J. Skorobohacz and S. Turnbull

4. **Agencies, Boards and Committees Presentations**

The following agencies, boards and committees will be provided an opportunity to present a brief overview of their 2017 work-plan / budget highlights followed by a 10-15 minute Council Question & Answer period:

2:00 p.m. Midland Police Services Board – M. Osborne, Chief of Police (page 8)

2:20 p.m. Midland Public Library Board (page 9)

2:40 p.m. Huronia Museum Board – J. French, Board Chair and N. Born, Administrator (page 6 – included in Culture, line 7100)

3:00 p.m. Huronia Airport Board (page 15)

3:20 p.m. Economic Development Corporation of North Simcoe – K. Cowie, Chair (page 2)

3:40 p.m. Severn Sound Environmental Association Board – J. Cayley, General Manager S. Walma, Board Chair (page 15/16)

4:00 p.m. Midland Business Improvement Area (BIA) (page 1-included in Other Taxation)

4:20 p.m. Culture Midland – R. Neumann, Interim Chair (page 6/7)

Choice of Motion following each presentation:

That the presentation by the [ABC name] be received and their proposed budget be approved as presented **OR**

That the presentation by the [ABC name] be received and referred back to staff for further consideration **OR**

That the presentation by the [ABC name] be received and their proposed budget be deferred until the capital budget is considered on March 22, 2017.

5. **4:40 p.m Impact of Changes related to Presentations**
6. **4:50 p.m. Review of Council Budget** (page 1/2)
7. **5:15 p.m. Recess for dinner break**
8. **6:00 p.m. Departmental Presentations and Operating Budget Considerations**

The following departments/functions/departmental groupings will provide a brief overview of their 2017 work plan and 2017 budget request in the following order:

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8.1 Town Hall	4
8.2 HR & HS	4
8.3 IT	4
8.4 Finance	3
8.5 Clerks	3
8.6 CAO	3
8.7 Culture & Tourism	6/7
8.8 Fire Services	7
8.9 Operations (Public Works)	9
	PW
	Roads
	Sidewalks & Curbs
	Transit
	10/11
	Street Lighting
	11
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8.10 Operations (Recreation)	11/12
	Harbour
	12
	Parks
	12/13
	NSSRC/Arenas
8.11 Operations (Enforcement)	4/5
	Bylaw
	5
	Parking
8.12 Water & Waste Water	13/14/15
8.13 Community H&S	4
	Taxation & General
8.14 Revenues	1
8.15 Engineering	13
8.16 Planning & Development	5
	Planning
	5/6
	COA
	6
	Heritage
	6
	Building

Choice of Motion after each department/function/departmental grouping:

That the [name] operating budget be approved as presented **OR**

That the [name] operating budget be referred back to staff for further consideration **OR**

That the [name] operating budget be deferred until the capital budget is considered on March 22, 2017.

9. **7:00 p.m. Consideration of Council's Requests**

Council will have the opportunity consider each request separately in the following order:

9.1 Corporate Upgrade Town Website

9.2 ED/Cultural Economic Development/Cultural Start-Up

9.3 Engineering Energy Fund Reserve

9.4 Events Floatie Fest

9.5 Events Youth Committee Initiatives

9.6 Events Start Local Downtown Event

9.7 Events Wheat Kings Concert August 26, 2017

9.8 Operations Little Lake Park Improvements

9.9 Operations Parklet/Plaza public realm improvements

9.10 Operations Midland Mile

9.11 Operations Line Painting - Traffic Calming

9.12 Operations Increase Tree Planting Budget

9.13 Operations Tree Recycling

10. **7:45 p.m. Re-cap by CAO and Director of Finance/Treasurer**

11. **8:00 p.m. Adjournment**



TOWN OF MIDLAND OPERATING BUDGET - 1ST DRAFT

Operating Tree

	2016 YTD ACTUALS	2016 APPROVED BUDGET	\$ CHANGE ACTUAL VS BUDGET	2017 BASE	2017 ONE TIME	2017 SERVICE LEVEL	2017 TOTAL 1st DRAFT	\$ BUDGET CHANGE	% BUDGET CHANGE
1 OPERATIONS									
12 TAXATION									
012 TAX LEVY									
0410 REGULAR LEVY	(18,210,305.84)	(18,210,310)	(4.16)	(18,238,404)			(18,238,404)	(28,094)	0.2%
0415 PAYMENTS IN LIEU	(146,728.93)	(146,729)	(0.07)	(145,804)			(145,804)	925	(0.6%)
Total 012 TAX LEVY	(18,357,034.77)	(18,357,039)	(4.23)	(18,384,208)			(18,384,208)	(27,169)	0.1%
020 OTHER TAXATION									
0420 SUPPLEMENTARY TAXES	(166,524.04)	(64,000)	102,524.04	(94,000)			(94,000)	(30,000)	46.9%
0510 REVENUE	(437,258.81)	(636,500)	(199,241.19)	(536,500)			(536,500)	100,000	(15.7%)
0590 TRANSFERS FROM RESERVE	(250,000.00)	(250,000)						250,000	(100.0%)
0910 SURPLUS/DEFICIT CARRIED OVER	(23,258.66)		23,258.66						
1111 EXPENSES	355,579.33	874,700	519,120.67	399,700			399,700	(475,000)	(54.3%)
Total 020 OTHER TAXATION	(521,462.18)	(75,800)	445,662.18	(230,800)			(230,800)	(155,000)	204.5%
Total 12 TAXATION	(18,878,496.95)	(18,432,839)	445,657.95	(18,615,008)			(18,615,008)	(182,169)	1.0%
15 GENERAL									
070 GENERAL									
0510 REVENUE	(417,140.25)	(357,500)	59,640.25	(446,200)			(446,200)	(88,700)	24.8%
8710 MPUC STRUCTURE	271,209.00		(271,209.00)						
9990 TRANSFERS TO RESERVE	75,000.00	75,000		50,000			50,000	(25,000)	(33.3%)
Total 070 GENERAL	(70,931.25)	(282,500)	(211,568.75)	(396,200)			(396,200)	(113,700)	40.2%
Total 15 GENERAL	(70,931.25)	(282,500)	(211,568.75)	(396,200)			(396,200)	(113,700)	40.2%
20 GENERAL ADMINISTRATION									
111 COUNCIL									
1000 PAYROLL	234,719.53	237,674	2,954.47	252,563			252,563	14,889	6.3%
1111 EXPENSES	52,745.60	69,150	16,404.40	80,994			80,994	11,844	17.1%



TOWN OF MIDLAND OPERATING BUDGET - 1ST DRAFT

Operating Tree

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1222 ACCESSIBILITY ADVISOR				5,931			5,931	5,931	
1223 ACTIVE TRANSPORTATION				10,133		1,500	11,633	11,633	
1224 AUDIT COMMITTEE				5,537			5,537	5,537	
1225 YOUTH COMMITTEE				1,648			1,648	1,648	
1301 BUTTERTART FEST STEE				2,064			2,064	2,064	
1302 KING ST REJUVENATION				34,207			34,207	34,207	
1303 MIDLAND BAY LANDING :				32,776			32,776	32,776	
1304 MIDLAND PENETANG TR				3,295			3,295	3,295	
1305 MUNICIPAL ABORIGINAL				5,768			5,768	5,768	
1306 OFFICAL PLAN REVIEW S				31,957			31,957	31,957	
1307 SNOWMOBILING ADVISO				6,868			6,868	6,868	
1308 OPP COSTING COMMITT				9,354			9,354	9,354	
1309 MPUC SALE COMMITTEE				38,041			38,041	38,041	
1310 NORTH SIMCOE HEADS (4,108			4,108	4,108	
1311 HR COMMITTEE				13,570			13,570	13,570	
1312 ADMIN BRIEFING				3,457			3,457	3,457	
1313 P & D BRIEFING				1,831			1,831	1,831	
1314 OPERATIONS & ENG BRI				13,948			13,948	13,948	
7100 FINANCIAL ASSISTANCE	3,000.00	13,000	10,000.00	3,000	12,000		15,000	2,000	15.4%
8181 ECONOMIC DEVELOPME				53,250		91,920	145,170	145,170	
9990 TRANSFERS TO RESERV				36,599			36,599	36,599	
Total 111 COUNCIL	290,465.13	319,824	29,358.87	650,899	12,000	93,420	756,319	436,495	136.5%
121 ADMINISTRATION									
0510 REVENUE	(215,294.66)	(204,240)	11,054.66					204,240	(100.0%)
1000 PAYROLL	1,417,984.07	1,642,364	224,379.93					(1,642,364)	(100.0%)



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1111 EXPENSES	429,242.40	522,816	93,573.60					(522,816)	(100.0%)
1211 ELECTIONS	21,375.44	21,500	124.56					(21,500)	(100.0%)
1221 ENCROACHMENT AGREEMENTS	(144.30)		144.30						
8708 ORGANIZATIONAL CHANGES	(66,240.00)	(66,238)	2.00					66,238	(100.0%)
9990 TRANSFERS TO RESERVE	99,996.00	100,000	4.00					(100,000)	(100.0%)
Total 121 ADMINISTRATION	1,686,918.95	2,016,202	329,283.05					(2,016,202)	(100.0%)
122 CHIEF ADMINISTRATIVE OFFICE									
1000 PAYROLL				144,990		16,752	161,742	161,742	
1111 EXPENSES				39,484		6,000	45,484	45,484	
9990 TRANSFERS TO RESERVE				4,067		(6,000)	(1,933)	(1,933)	
Total 122 CHIEF ADMINISTRATIVE OFFICE				188,541		16,752	205,293	205,293	
123 CLERK'S DEPT									
0510 REVENUE				(118,340)			(118,340)	(118,340)	
1000 PAYROLL				322,261		16,702	338,963	338,963	
1111 EXPENSES				55,236			55,236	55,236	
1211 ELECTIONS				31,500			31,500	31,500	
9990 TRANSFERS TO RESERVE				41,266			41,266	41,266	
Total 123 CLERK'S DEPT				331,923		16,702	348,625	348,625	
124 FINANCE									
0510 REVENUE				(68,615)			(68,615)	(68,615)	
1000 PAYROLL				689,210		16,702	705,912	705,912	
1111 EXPENSES				156,114	42,600		198,714	198,714	
8708 ORGANIZATIONAL CHANGES				11,798			11,798	11,798	
9990 TRANSFERS TO RESERVE				54,732			54,732	54,732	
Total 124 FINANCE				843,239	42,600	16,702	902,541	902,541	



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125 INFORMATION TECHNOLOG									
0590 TRANSFERS FROM RESE				(115,224)			(115,224)	(115,224)	
1000 PAYROLL				151,320			151,320	151,320	
1111 EXPENSES				115,178			115,178	115,178	
9990 TRANSFERS TO RESERV				16,266			16,266	16,266	
Total 125 INFORMATION TECI				167,540			167,540	167,540	
127 HUMAN RESOURCE/HEALTH									
1000 PAYROLL	69,162.36	70,161	998.64	127,534			127,534	57,373	81.8%
1111 EXPENSES	3,528.62	4,500	971.38	32,069			32,069	27,569	612.6%
1218 RECRUITMENT				16,385			16,385	16,385	
1220 CORPORATE CAPACITY				17,250			17,250	17,250	
9990 TRANSFERS TO RESERV				8,133			8,133	8,133	
Total 127 HUMAN RESOURCE	72,690.98	74,661	1,970.02	201,371			201,371	126,710	169.7%
129 TOWN HALL									
1000 PAYROLL									
1111 EXPENSES									
Total 129 TOWN HALL									
247 COMMUNITY H & S									
2408 911 RESPONSE SERVICE	9,296.88	10,000	703.12	10,000			10,000		
2410 SCHOOL CROSSING GU	5,187.78	5,694	506.22	5,844			5,844	150	2.6%
2414 ANIMAL CONTROL	44,404.89	41,900	(2,504.89)	42,800			42,800	900	2.1%
7100 FINANCIAL ASSISTANCE	163,894.00	169,564	5,670.00	171,363			171,363	1,799	1.1%
7121 AFFORDABLE RECREATI	4,925.02	15,000	10,074.98	10,000			10,000	(5,000)	(33.3%)
Total 247 COMMUNITY H & S	227,708.57	242,158	14,449.43	240,007			240,007	(2,151)	(0.9%)
261 BY-LAW									



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0510 REVENUE	(65,010.91)	(14,000)	51,010.91	(11,900)			(11,900)	2,100	(15.0%)
1000 PAYROLL	77,699.44	82,770	5,070.56	83,985			83,985	1,215	1.5%
1111 EXPENSES	83,807.96	14,698	(69,109.96)	19,350			19,350	4,652	31.7%
9990 TRANSFERS TO RESERV				4,067			4,067	4,067	
Total 261 BY-LAW	96,496.49	83,468	(13,028.49)	95,502			95,502	12,034	14.4%
265 PARKING									
0510 REVENUE	(183,966.30)	(216,200)	(32,233.70)	(195,250)			(195,250)	20,950	(9.7%)
1000 PAYROLL	88,548.24	90,120	1,571.76	65,367			65,367	(24,753)	(27.5%)
1111 EXPENSES	125,596.61	120,551	(5,045.61)	120,603			120,603	52	
7100 FINANCIAL ASSISTANCE	4,929.00		(4,929.00)						
9990 TRANSFERS TO RESERV	12,000.00	12,000		19,067			19,067	7,067	58.9%
Total 265 PARKING	47,107.55	6,471	(40,636.55)	9,787			9,787	3,316	51.2%
Total 20 GENERAL ADMINISTRATION	2,421,387.67	2,742,784	321,396.33	2,728,809	54,600	143,576	2,926,985	184,201	6.7%
30 PLANNING & BUILDING SERVICES									
811 PLANNING									
0510 REVENUE	(49,011.04)	(33,300)	15,711.04	(29,600)			(29,600)	3,700	(11.1%)
1000 PAYROLL	239,049.76	250,577	11,527.24	156,522			156,522	(94,055)	(37.5%)
1111 EXPENSES	88,280.62	57,350	(30,930.62)	69,426			69,426	12,076	21.1%
8181 ECONOMIC DEVELOPMENT	26,521.31	25,000	(1,521.31)					(25,000)	(100.0%)
8190 CR93 MASTER PLAN STUDY	16,729.83	25,000	8,270.17					(25,000)	(100.0%)
8208 OFFICIAL PLAN REVIEW	41,155.78	20,000	(21,155.78)					(20,000)	(100.0%)
9990 TRANSFERS TO RESERV	22,500.00	22,500		67,200			67,200	44,700	198.7%
Total 811 PLANNING	385,226.26	367,127	(18,099.26)	263,548			263,548	(103,579)	(28.2%)
812 COMMITTEE OF ADJUSTMENT									
0510 REVENUE	(12,025.00)	(12,000)	25.00	(12,000)			(12,000)		



TOWN OF MIDLAND OPERATING BUDGET - 1ST DRAFT

Operating Tree

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1000 PAYROLL	21,314.30	21,900	585.70	35,100			35,100	13,200	60.3%
1111 EXPENSES	4,091.94	3,860	(231.94)	3,860			3,860		
Total 812 COMMITTEE OF AD.	13,381.24	13,760	378.76	26,960			26,960	13,200	95.9%
813 HERITAGE COMMITTEE									
1000 PAYROLL	3,000.00	3,000		24,700			24,700	21,700	723.3%
1111 EXPENSES	2,361.90	5,700	3,338.10	5,600			5,600	(100)	(1.8%)
8130 WILLIAM WILSON CEMET	1,092.84		(1,092.84)						
8131 FUNDRAISING	(1,914.63)	(1,250)	664.63	(250)			(250)	1,000	(80.0%)
9990 TRANSFERS TO RESERV	1,914.63	1,250	(664.63)	1,250			1,250		
Total 813 HERITAGE COMMIT	6,454.74	8,700	2,245.26	31,300			31,300	22,600	259.8%
820 BUILDING									
0510 REVENUE	(457,623.26)	(264,000)	193,623.26	(227,211)			(227,211)	36,789	(13.9%)
1000 PAYROLL	238,167.14	369,015	130,847.86	264,334			264,334	(104,681)	(28.4%)
1111 EXPENSES	103,486.78	47,999	(55,487.78)	91,671			91,671	43,672	91.0%
9990 TRANSFERS TO RESERV	115,969.34		(115,969.34)	12,200			12,200	12,200	
Total 820 BUILDING		153,014	153,014.00	140,994			140,994	(12,020)	(7.9%)
Total 30 PLANNING & BUILDING	405,062.24	542,601	137,538.76	462,802			462,802	(79,799)	(14.7%)
35 CULTURE, TOURISM & SPEC EV									
740 CULTURE									
0510 REVENUE				(3,327)			(3,327)	(3,327)	
1000 PAYROLL	63,762.88	66,378	2,615.12	11,039			11,039	(55,339)	(83.4%)
1111 EXPENSES	1,775.50	1,692	(83.50)	3,327			3,327	1,635	96.6%
1216 CULTURAL CENTRE				16,135			16,135	16,135	
7100 FINANCIAL ASSISTANCE	90,433.00	90,433		91,033			91,033	600	0.7%
7124 CULTURE MIDLAND	2,648.29	6,000	3,351.71	42,651		35,000	77,651	71,651	1,194.2%



TOWN OF MIDLAND OPERATING BUDGET - 1ST DRAFT

Operating Tree

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Total 740 CULTURE	158,619.67	164,503	5,883.33	160,858		35,000	195,858	31,355	19.1%
750 TOURISM & SPECIAL EVENT									
0510 REVENUE	(2,797.79)		2,797.79						
1000 PAYROLL	70,407.28	88,883	18,475.72	122,337			122,337	33,454	37.6%
1111 EXPENSES	48,035.25	56,550	8,514.75	54,154			54,154	(2,396)	(4.2%)
7100 FINANCIAL ASSISTANCE		1,000	1,000.00	1,000			1,000		
7104 WINTERFEST	16,608.12	17,400	791.88	17,472			17,472	72	0.4%
7106 CANADA DAY	13,000.00	13,000		18,500	(15,000)		3,500	(9,500)	(73.1%)
7119 TOURISM EVENTS	43,462.61	35,600	(7,862.61)	10,000			10,000	(25,600)	(71.9%)
7126 ONTARIO 55+ SUMMER C	27,151.63		(27,151.63)						
7127 BUTTERTART FESTIVAL		10,000	10,000.00	(1,293)			(1,293)	(11,293)	(112.9%)
7128 SUPPORTED EVENTS	1,000.00	1,500	500.00	1,500			1,500		
7129 509 BAY DOWNTOWN EV	(249.20)		249.20	1,519			1,519	1,519	
7132 TUGFEST				4,500			4,500	4,500	
7133 KIDS FISHING DERBY				1,500			1,500	1,500	
7134 CANADA 150					30,000		30,000	30,000	
8708 ORGANIZATIONAL CHAN	91,680.00	91,675	(5.00)	36,379			36,379	(55,296)	(60.3%)
9980 ASSETS UNDER \$1000		700	700.00					(700)	(100.0%)
9990 TRANSFERS TO RESERV	15,000.00	15,000		12,200			12,200	(2,800)	(18.7%)
Total 750 TOURISM & SPECIA	323,297.90	331,308	8,010.10	279,768	15,000		294,768	(36,540)	(11.0%)
Total 35 CULTURE, TOURISM &	481,917.57	495,811	13,893.43	440,626	15,000	35,000	490,626	(5,185)	(1.0%)
42 FIRE SERVICE									
211 FIRE									
0510 REVENUE	(32,966.06)	(54,500)	(21,533.94)	(28,947)			(28,947)	25,553	(46.9%)
1000 PAYROLL	2,061,645.70	2,141,278	79,632.30	2,065,954			2,065,954	(75,324)	(3.5%)



TOWN OF MIDLAND OPERATING BUDGET - 1ST DRAFT

Operating Tree

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1111 EXPENSES	342,427.67	293,331	(49,096.67)	324,901	100,000		424,901	131,570	44.9%
2112 EMERGENCY MANAGEM	615.38	1,550	934.62	1,575			1,575	25	1.6%
8701 PUMPER 2009 DEBT	38,085.35	38,086	0.65	38,086			38,086		
8702 TANKER 2010 DEBT	27,531.80	27,532	0.20	27,532			27,532		
8703 PUMPER 2011 DEBT	32,632.90	32,633	0.10	32,633			32,633		
8708 ORGANIZATIONAL CHAN	(67,440.00)	(67,445)	(5.00)	20,122			20,122	87,567	(129.8%)
9980 ASSETS UNDER \$1000	695.83	12,000	11,304.17	12,000			12,000		
9985 DEBT CHARGES		(20,000)	(20,000.00)	(15,000)			(15,000)	5,000	(25.0%)
9990 TRANSFERS TO RESERV	155,004.00	155,000	(4.00)	200,665			200,665	45,665	29.5%
Total 211 FIRE	2,558,232.57	2,559,465	1,232.43	2,679,521	100,000		2,779,521	220,056	8.6%
Total 42 FIRE SERVICE	2,558,232.57	2,559,465	1,232.43	2,679,521	100,000		2,779,521	220,056	8.6%
44 POLICE SERVICE									
221 POLICE									
0510 REVENUE	(334,034.46)	(337,491)	(3,456.54)	(366,881)			(366,881)	(29,390)	8.7%
1000 PAYROLL	3,464,177.98	3,367,766	(96,411.98)	3,454,101			3,454,101	86,335	2.6%
1020 PAYROLL - CIVILIAN	849,858.89	787,704	(62,154.89)	853,933			853,933	66,229	8.4%
1111 EXPENSES	651,449.93	683,962	32,512.07	716,522	5,000		721,522	37,560	5.5%
2210 POLICE SERVICES BOAR	63,782.80	168,501	104,718.20	99,179			99,179	(69,322)	(41.1%)
2212 TRAFFIC MANAGEMENT	252.26		(252.26)						
8708 ORGANIZATIONAL CHAN	240,456.00	240,455	(1.00)					(240,455)	(100.0%)
9990 TRANSFERS TO RESERV	159,804.00	159,800	(4.00)	161,300			161,300	1,500	0.9%
Total 221 POLICE	5,095,747.40	5,070,697	(25,050.40)	4,918,154	5,000		4,923,154	(147,543)	(2.9%)
Total 44 POLICE SERVICE	5,095,747.40	5,070,697	(25,050.40)	4,918,154	5,000		4,923,154	(147,543)	(2.9%)
48 LIBRARY									
762 LIBRARY									



TOWN OF MIDLAND OPERATING BUDGET - 1ST DRAFT

Operating Tree

	2016 YTD ACTUALS	2016 APPROVED BUDGET	\$ CHANGE ACTUAL VS BUDGET	2017 BASE	2017 ONE TIME	2017 SERVICE LEVEL	2017 TOTAL 1st DRAFT	\$ BUDGET CHANGE	% BUDGET CHANGE
0510 REVENUE	(195,932.66)	(211,017)	(15,084.34)	(232,737)	(16,763)		(249,500)	(38,483)	18.2%
1000 PAYROLL	739,024.17	775,057	36,032.83	805,723			805,723	30,666	4.0%
1111 EXPENSES	220,237.58	284,837	64,599.42	212,716	16,763		229,479	(55,358)	(19.4%)
7605 PROGRAMMING	10,575.50	19,500	8,924.50	18,500			18,500	(1,000)	(5.1%)
7610 LIBRARY COLLECTIONS	87,792.23	90,000	2,207.77	106,659			106,659	16,659	18.5%
8501 LIBRARY EXPANSION DE	127,365.84	134,829	7,463.16	134,829			134,829		
9985 DEBT CHARGES		(90,000)	(90,000.00)	(35,000)			(35,000)	55,000	(61.1%)
9990 TRANSFERS TO RESERV	15,600.00	15,600		32,600			32,600	17,000	109.0%
Total 762 LIBRARY	1,004,662.66	1,018,806	14,143.34	1,043,290			1,043,290	24,484	2.4%
Total 48 LIBRARY	1,004,662.66	1,018,806	14,143.34	1,043,290			1,043,290	24,484	2.4%
51 OPERATIONS									
315 PUBLIC WORKS									
0510 REVENUE	(17,983.09)	(19,500)	(1,516.91)	(19,500)			(19,500)		
1000 PAYROLL	478,530.03	888,619	410,088.97	932,036			932,036	43,417	4.9%
1111 EXPENSES	289,857.88	318,882	29,024.12	277,341			277,341	(41,541)	(13.0%)
3107 TOWN VEH/EQUIP SERVI	18,620.10	16,000	(2,620.10)	16,000			16,000		
3108 OTHER MUNICIPALITIES	1,114.39	(1,150)	(2,264.39)	(1,150)			(1,150)		
3109 PRIVATE SERVICING	(9,665.44)		9,665.44						
3114 TRANSIT SHELTER MTCE									
3115 PARKING LOT MAINT									
3116 BUS REPAIRS & MAINT									
3117 DOWNTOWN	32,105.56	66,300	34,194.44	36,383			36,383	(29,917)	(45.1%)
3118 MISC TOWN MAINTENAN	18,795.78	17,950	(845.78)	17,952			17,952	2	
8512 OPERATIONS COMPLEX				85,000			85,000	85,000	
8708 ORGANIZATIONAL CHAN	71,436.00	71,431	(5.00)	39,269			39,269	(32,162)	(45.0%)



TOWN OF MIDLAND OPERATING BUDGET - 1ST DRAFT

Operating Tree

	2016 YTD ACTUALS	2016 APPROVED BUDGET	\$ CHANGE ACTUAL VS BUDGET	2017 BASE	2017 ONE TIME	2017 SERVICE LEVEL	2017 TOTAL 1st DRAFT	\$ BUDGET CHANGE	% BUDGET CHANGE
9985 DEBT CHARGES				(70,000)			(70,000)	(70,000)	
9990 TRANSFERS TO RESERV	50,004.00	50,000	(4.00)	136,931			136,931	86,931	173.9%
Total 315 PUBLIC WORKS	932,815.21	1,408,532	475,716.79	1,450,262			1,450,262	41,730	3.0%
325 ROADS									
3129 BOULEVARD MAINTENAN	122,650.21	126,500	3,849.79	126,852			126,852	352	0.3%
3140 LEAF REMOVAL	5,030.46	500	(4,530.46)	500			500		
3141 PATCHING	181,870.55	176,110	(5,760.55)	176,110			176,110		
3142 SWEEPING & FLUSHING	16,191.20	26,300	10,108.80	26,315			26,315	15	0.1%
3143 SHOULDERING	40,538.56	40,800	261.44	40,800			40,800		
3145 SPRING SAND CLEAN UP	216,213.66	253,000	36,786.34	253,162			253,162	162	0.1%
3151 LOOSETOP MAINTENANC	5,422.92	17,600	12,177.08	17,735			17,735	135	0.8%
3161 SNOW PLOWING	383,894.79	292,000	(91,894.79)	292,121			292,121	121	
3162 SNOW REMOVAL	131,195.51	242,519	111,323.49	242,838			242,838	319	0.1%
3163 SANDING AND SALTING	348,472.23	264,704	(83,768.23)	266,008			266,008	1,304	0.5%
3174 TRAFFIC CONTROL & SF	134,880.65	100,365	(34,515.65)	101,700			101,700	1,335	1.3%
9990 TRANSFERS TO RESERV	185,004.00	185,000	(4.00)	380,000			380,000	195,000	105.4%
Total 325 ROADS	1,771,364.74	1,725,398	(45,966.74)	1,924,141			1,924,141	198,743	11.5%
335 SIDEWALKS & CURBS									
3122 GENERAL REPAIRS & MA	44,749.12	41,300	(3,449.12)	41,705			41,705	405	1.0%
3162 SNOW REMOVAL	137,282.30	85,100	(52,182.30)	85,100			85,100		
3163 SANDING AND SALTING	49,591.74	50,250	658.26	50,250			50,250		
9990 TRANSFERS TO RESERV	125,748.00	125,750	2.00	135,500			135,500	9,750	7.8%
Total 335 SIDEWALKS & CUR	357,371.16	302,400	(54,971.16)	312,555			312,555	10,155	3.4%
345 TRANSIT									
0510 REVENUE	(93,295.83)	(164,386)	(71,090.17)	(78,589)			(78,589)	85,797	(52.2%)



TOWN OF MIDLAND OPERATING BUDGET - 1ST DRAFT

Operating Tree

	2016 YTD ACTUALS	2016 APPROVED BUDGET	\$ CHANGE ACTUAL VS BUDGET	2017 BASE	2017 ONE TIME	2017 SERVICE LEVEL	2017 TOTAL 1st DRAFT	\$ BUDGET CHANGE	% BUDGET CHANGE
0590 TRANSFERS FROM RESERVE		(35,000)	(35,000.00)					35,000	(100.0%)
1000 PAYROLL	57,585.16	210,863	153,277.84	217,323			217,323	6,460	3.1%
1111 EXPENSES	138,579.54	134,908	(3,671.54)	138,966			138,966	4,058	3.0%
3411 ACCESSIBLE TRANSIT	146,658.82	83,836	(62,822.82)	95,015			95,015	11,179	13.3%
3415 MIDLAND PENETANG TR	(29,254.18)		29,254.18	7,585			7,585	7,585	
9990 TRANSFERS TO RESERVE	9,996.00	10,000	4.00	10,000			10,000		
Total 345 TRANSIT	230,269.51	240,221	9,951.49	390,300			390,300	150,079	62.5%
355 STREET LIGHTING									
0510 REVENUE	(27,374.45)		27,374.45						
1111 EXPENSES	267,194.96	226,550	(40,644.96)	237,863			237,863	11,313	5.0%
3122 GENERAL REPAIRS & MA	2,165.88	3,330	1,164.12	3,330			3,330		
8502 STREET LIGHTS 2013 DE	66,842.30	61,501	(5,341.30)	59,976			59,976	(1,525)	(2.5%)
8513 STREET LIGHTS 2014 DE	57,870.00	57,870		57,870			57,870		
9990 TRANSFERS TO RESERVE	20,004.00	20,000	(4.00)	30,000			30,000	10,000	50.0%
Total 355 STREET LIGHTING	386,702.69	369,251	(17,451.69)	389,039			389,039	19,788	5.4%
375 STORM SEWERS									
3133 DITCHING & CULVERTS	59,445.12	44,300	(15,145.12)	44,300			44,300		
4131 STORM SWR & CATCH B.	76,192.39	83,220	7,027.61	83,430			83,430	210	0.3%
4132 LITTLE LAKE - WATER QU	3,062.98	3,000	(62.98)					(3,000)	(100.0%)
9990 TRANSFERS TO RESERVE	39,996.00	40,000	4.00	20,000			20,000	(20,000)	(50.0%)
Total 375 STORM SEWERS	178,696.49	170,520	(8,176.49)	147,730			147,730	(22,790)	(13.4%)
385 HARBOUR									
0510 REVENUE	(158,434.31)	(131,950)	26,484.31	(151,634)			(151,634)	(19,684)	14.9%
1000 PAYROLL	113,645.10	64,306	(49,339.10)	77,802			77,802	13,496	21.0%
1111 EXPENSES	61,187.34	56,928	(4,259.34)	58,329			58,329	1,401	2.5%



TOWN OF MIDLAND OPERATING BUDGET - 1ST DRAFT

Operating Tree

	2016 YTD ACTUALS	2016 APPROVED BUDGET	\$ CHANGE ACTUAL VS BUDGET	2017 BASE	2017 ONE TIME	2017 SERVICE LEVEL	2017 TOTAL 1st DRAFT	\$ BUDGET CHANGE	% BUDGET CHANGE
9990 TRANSFERS TO RESERV	23,004.00	23,000	(4.00)	32,067			32,067	9,067	39.4%
Total 385 HARBOUR	39,402.13	12,284	(27,118.13)	16,564			16,564	4,280	34.8%
390 PARKS									
0510 REVENUE	(56,867.56)	(79,685)	(22,817.44)	(79,508)			(79,508)	177	(0.2%)
1000 PAYROLL	256,355.40	127,056	(129,299.40)	114,795			114,795	(12,261)	(9.7%)
1111 EXPENSES	44,757.15	55,334	10,576.85	52,860			52,860	(2,474)	(4.5%)
3200 TRAILS	2,565.73	6,000	3,434.27	6,000			6,000		
7202 PARK MAINTENANCE	410,081.46	354,620	(55,461.46)	357,167			357,167	2,547	0.7%
7203 GRASS CUTTING	88,729.03	91,000	2,270.97	91,000			91,000		
7204 GARBAGE COLLECTION	28,101.29	42,000	13,898.71	42,200			42,200	200	0.5%
7205 WASHROOMS	20,690.18	24,840	4,149.82	25,131			25,131	291	1.2%
7206 BALL DIAMONDS	41,565.73	25,330	(16,235.73)	25,724			25,724	394	1.6%
7207 ARBORICULTURE	49,658.24	42,250	(7,408.24)	42,250			42,250		
7208 HORTICULTURE	68,171.22	70,000	1,828.78	70,000			70,000		
7211 PARK DEPOT	29,744.36	29,100	(644.36)	29,823			29,823	723	2.5%
7226 SPORTS FIELDS	8,453.40	10,500	2,046.60	10,805			10,805	305	2.9%
8704 LL PARK RINC GRANT PF	26,944.61	26,945	0.39	26,944			26,944	(1)	
9990 TRANSFERS TO RESERV	162,000.00	162,000		170,133			170,133	8,133	5.0%
Total 390 PARKS	1,180,950.24	987,290	(193,660.24)	985,324			985,324	(1,966)	(0.2%)
399 NSSRC / ARENA									
0510 REVENUE	(691,004.52)	(802,575)	(111,570.48)	(807,706)			(807,706)	(5,131)	0.6%
1000 PAYROLL	762,630.15	1,073,417	310,786.85	1,110,654			1,110,654	37,237	3.5%
1111 EXPENSES	637,364.12	536,858	(100,506.12)	625,516			625,516	88,658	16.5%
1270 FUND RAISING		(500)	(500.00)					500	(100.0%)
7109 ARENA CONCESSION	(12,991.26)	(13,229)	(237.74)	(13,229)			(13,229)		



TOWN OF MIDLAND OPERATING BUDGET - 1ST DRAFT

Operating Tree

	2016 YTD ACTUALS	2016 APPROVED BUDGET	\$ CHANGE ACTUAL VS BUDGET	2017 BASE	2017 ONE TIME	2017 SERVICE LEVEL	2017 TOTAL 1st DRAFT	\$ BUDGET CHANGE	% BUDGET CHANGE
7110 FOOD SERVICES	(3,487.02)	(22,409)	(18,921.98)	(2,696)			(2,696)	19,713	(88.0%)
7114 CORPORATE CHRISTMA	(382.55)	(2,000)	(1,617.45)	(2,020)			(2,020)	(20)	1.0%
7130 ICE PLANT MAINTENANC	22,114.43	35,000	12,885.57	35,000			35,000		
8500 NSSRC DEBT	351,929.07	443,246	91,316.93	443,249			443,249	3	
8706 LED LIGHTS NSSRC DEB	17,081.63	18,858	1,776.37	18,858			18,858		
8707 SEASONAL CONTRLLRS	12,751.10	12,792	40.90	12,792			12,792		
9985 DEBT CHARGES		(100,000)	(100,000.00)	(100,000)			(100,000)		
9990 TRANSFERS TO RESERV	112,008.00	112,000	(8.00)	125,466			125,466	13,466	12.0%
Total 399 NSSRC / ARENA	1,208,013.15	1,291,458	83,444.85	1,445,884			1,445,884	154,426	12.0%
Total 51 OPERATIONS	6,285,585.32	6,507,354	221,768.68	7,061,799			7,061,799	554,445	8.5%
55 ENGINEERING									
505 ENGINEERING									
0510 REVENUE	(42.00)		42.00						
1000 PAYROLL	300,812.31	259,483	(41,329.31)	239,185			239,185	(20,298)	(7.8%)
1111 EXPENSES	18,581.44	24,431	5,849.56	59,080			59,080	34,649	141.8%
3500 MIDLAND BAY LANDING	(95,358.41)	(96,000)	(641.59)	(24,000)			(24,000)	72,000	(75.0%)
8705 MIDLAND BAY LAND'G DI	45,920.56	46,000	79.44	46,000			46,000		
9990 TRANSFERS TO RESERV	20,004.00	20,000	(4.00)	36,266			36,266	16,266	81.3%
Total 505 ENGINEERING	289,917.90	253,914	(36,003.90)	356,531			356,531	102,617	40.4%
Total 55 ENGINEERING	289,917.90	253,914	(36,003.90)	356,531			356,531	102,617	40.4%
58 WATER & WASTEWATER									
411 WASTEWATER TREATMENT									
0510 REVENUE	(3,775,636.36)	(3,473,151)	302,485.36	(3,761,094)			(3,761,094)	(287,943)	8.3%
0910 SURPLUS/DEFICIT CARR									
1000 PAYROLL	576,443.88	631,557	55,113.12	719,558			719,558	88,001	13.9%



TOWN OF MIDLAND OPERATING BUDGET - 1ST DRAFT

Operating Tree

	2016 YTD ACTUALS	2016 APPROVED BUDGET	\$ CHANGE ACTUAL VS BUDGET	2017 BASE	2017 ONE TIME	2017 SERVICE LEVEL	2017 TOTAL 1st DRAFT	\$ BUDGET CHANGE	% BUDGET CHANGE
1111 EXPENSES	982,835.70	1,006,829	23,993.30	1,090,006			1,090,006	83,177	8.3%
4122 PUMPING STATIONS	124,322.78	97,025	(27,297.78)	100,036			100,036	3,011	3.1%
4124 SANITARY SEWER MAIN	106,891.38	234,479	127,587.62	149,479			149,479	(85,000)	(36.3%)
4143 METERS	58,486.36	85,200	26,713.64	85,549			85,549	349	0.4%
8503 WTC DEBT 2013	307,808.67	283,212	(24,596.67)	276,190			276,190	(7,022)	(2.5%)
8504 PUMP STN #4 DEBT	99,921.68	105,035	5,113.32	105,036			105,036	1	
8505 DISINFECTION DEBT	74,940.77	78,776	3,835.23	78,776			78,776		
8506 STNDBY GENERATOR DEBT	(107.34)		107.34						
8507 RUSSELL SANI SWR DEBT	96,456.26	97,703	1,246.74	97,702			97,702	(1)	
8508 WTC UPGRADE & EXPNS	(1,545.01)		1,545.01						
9980 ASSETS UNDER \$1000		3,000	3,000.00	3,000			3,000		
9990 TRANSFERS TO RESERVE	1,349,181.23	850,335	(498,846.23)	1,055,762			1,055,762	205,427	24.2%
Total 411 WASTEWATER TREATMENT									
431 WATER DEPARTMENT									
0510 REVENUE	(3,109,938.91)	(3,113,000)	(3,061.09)	(3,206,630)			(3,206,630)	(93,630)	3.0%
0590 TRANSFERS FROM RESERVE	(13,089.52)		13,089.52						
0910 SURPLUS/DEFICIT CARRIED OVER									
1000 PAYROLL	331,989.82	331,804	(185.82)	349,215			349,215	17,411	5.2%
1111 EXPENSES	281,345.03	278,136	(3,209.03)	291,736			291,736	13,600	4.9%
4141 WATER SUPPLY & STORAGE	598,890.42	575,572	(23,318.42)	623,393			623,393	47,821	8.3%
4142 WATER SAMPLING	54,400.13	49,563	(4,837.13)	49,576			49,576	13	
4143 METERS	58,486.33	77,000	18,513.67	81,952			81,952	4,952	6.4%
4144 WATERMAINS	102,287.66	106,000	3,712.34	106,000			106,000		
4145 WATER SERVICE	69,126.60	94,000	24,873.40	94,000			94,000		
4146 HYDRANTS	32,659.03	38,500	5,840.97	38,711			38,711	211	0.5%



TOWN OF MIDLAND OPERATING BUDGET - 1ST DRAFT

Operating Tree

	2016 YTD ACTUALS	2016 APPROVED BUDGET	\$ CHANGE ACTUAL VS BUDGET	2017 BASE	2017 ONE TIME	2017 SERVICE LEVEL	2017 TOTAL 1st DRAFT	\$ BUDGET CHANGE	% BUDGET CHANGE
4148 RATE STUDY	3,297.58		(3,297.58)						
4149 MASTER PLAN UPDATE	6,535.54		(6,535.54)						
4150 WATER EFFICIENCY PRO	15,735.48	15,300	(435.48)	15,606			15,606	306	2.0%
4151 VALVE MAINTENANCE PI	646.16	27,500	26,853.84	27,500			27,500		
4152 GROUNDWATER STRAT		5,000	5,000.00	5,000			5,000		
4153 COMPLIANCE AUDIT	4,996.67	3,500	(1,496.67)	3,500			3,500		
4154 WELLHEAD PROTECTIO		15,300	15,300.00					(15,300)	(100.0%)
4155 PRIVATE WELL ABANDON		5,000	5,000.00	5,000			5,000		
4158 MOUNTVW WELL EXPLO				15,000			15,000	15,000	
8509 WATER DEBT 2013	138,664.29	127,584	(11,080.29)	124,420			124,420	(3,164)	(2.5%)
8510 SUNNYSIDE WTR RESVR	170,301.28	183,420	13,118.72	183,421			183,421	1	
8511 VINDIN & WELL #7 DEBT	53,006.41	54,159	1,152.59					(54,159)	(100.0%)
9985 DEBT CHARGES		(75,000)	(75,000.00)	(75,000)			(75,000)		
9990 TRANSFERS TO RESERV	1,200,660.00	1,200,662	2.00	1,267,600			1,267,600	66,938	5.6%
Total 431 WATER DEPARTME									
Total 58 WATER & WASTEWATE									
75 JOINT BOARDS AND WHOLLY C									
600 MIDLAND POWER UTILITY C									
0510 REVENUE	(600,000.00)	(600,000)		(600,000)			(600,000)		
Total 600 MIDLAND POWER U	(600,000.00)	(600,000)		(600,000)			(600,000)		
605 HURONIA AIRPORT									
1111 EXPENSES	66,264.00	67,574	1,310.00	66,264			66,264	(1,310)	(1.9%)
Total 605 HURONIA AIRPORT	66,264.00	67,574	1,310.00	66,264			66,264	(1,310)	(1.9%)
610 SEVERN SOUND ENVIRON									
1111 EXPENSES	56,333.00	56,333		76,549		7,000	83,549	27,216	48.3%



TOWN OF MIDLAND OPERATING BUDGET - 1ST DRAFT

Operating Tree

	2016 YTD ACTUALS	2016 APPROVED BUDGET	\$ CHANGE ACTUAL VS BUDGET	2017 BASE	2017 ONE TIME	2017 SERVICE LEVEL	2017 TOTAL 1st DRAFT	\$ BUDGET CHANGE	% BUDGET CHANGE
Total 610 SEVERN SOUND EN	56,333.00	56,333		76,549		7,000	83,549	27,216	48.3%
Total 75 JOINT BOARDS AND W	(477,403.00)	(476,093)	1,310.00	(457,187)		7,000	(450,187)	25,906	(5.4%)
Total 1 OPERATIONS	(884,317.87)		884,317.87	223,137	174,600	185,576	583,313	583,313	
Total Operating Tree	(884,317.87)		884,317.87	223,137	174,600	185,576	583,313	583,313	



TOWN OF MIDLAND
2017 CAPITAL BUDGET - 1ST DRAFT
 Committee_Depts.

	2017 1ST DRAFT BUDGET
111 COUNCIL	
111-0510 REVENUE	
0283 COMMUNITY/PRIVATE	(10,000)
Total 111-0510 REVENUE	(10,000)
111-0590 TRANSFERS FROM RESERVE	
0929 FROM COUNCIL INITIATIVES RESRV	(10,000)
Total 111-0590 TRANSFERS FROM RESERVE	(10,000)
111-1111 EXPENSES	
2130 CONSULTANTS FEES	20,000
Total 111-1111 EXPENSES	20,000
Total 111 COUNCIL	
125 INFORMATION TECHNOLOGY	
125-0590 TRANSFERS FROM RESERVE	
0911 FROM I.T. RESERVE	(275,160)
0964 FROM OFFICE EQUIPMENT RESERVE	(5,750)
Total 125-0590 TRANSFERS FROM RESERVE	(280,910)
125-1111 EXPENSES	
2130 CONSULTANTS FEES	7,500
5520 EQUIPMENT PURCHASES	13,250
5540 COMPUTER SOFTWARE	128,760
5541 COMPUTER HARDWARE	131,400
Total 125-1111 EXPENSES	280,910
Total 125 INFORMATION TECHNOLOGY	
211 FIRE	
211-0590 TRANSFERS FROM RESERVE	
0965 FROM FIRE EQUIP/VEHICLE RES	(15,000)
Total 211-0590 TRANSFERS FROM RESERVE	(15,000)
211-1111 EXPENSES	
5520 EQUIPMENT PURCHASES	15,000
Total 211-1111 EXPENSES	15,000
Total 211 FIRE	
221 POLICE	
221-0510 REVENUE	
0883 SALE OF VEHICLES	(4,000)
Total 221-0510 REVENUE	(4,000)
221-0590 TRANSFERS FROM RESERVE	
0967 FROM POLICE EQUIP/VEHICLE RES	(152,300)



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Total 221-0590 TRANSFERS FROM RESERVE	(152,300)
221-1111 EXPENSES	
5410 BLDG ADDN'S & IMPR	10,000
5520 EQUIPMENT PURCHASES	13,500
5540 COMPUTER SOFTWARE	25,000
5541 COMPUTER HARDWARE	27,800
5600 VEHICLE PURCHASES	80,000
Total 221-1111 EXPENSES	156,300
Total 221 POLICE	
265 PARKING	
265-0590 TRANSFERS FROM RESERVE	
0962 FROM PARKING RESERVE	(12,000)
Total 265-0590 TRANSFERS FROM RESERVE	(12,000)
265-1111 EXPENSES	
5520 EQUIPMENT PURCHASES	12,000
Total 265-1111 EXPENSES	12,000
Total 265 PARKING	
315 PUBLIC WORKS	
315-0510 REVENUE	
0883 SALE OF VEHICLES	(30,000)
Total 315-0510 REVENUE	(30,000)
315-0590 TRANSFERS FROM RESERVE	
0972 FROM PW EQUIP/VEHICLE RESERVE	(460,000)
Total 315-0590 TRANSFERS FROM RESERVE	(460,000)
315-1111 EXPENSES	
5520 EQUIPMENT PURCHASES	490,000
Total 315-1111 EXPENSES	490,000
315-8512 OPERATIONS COMPLEX	
0866 FINANCING - EXTERNAL	(2,244,885)
2210 CONTRACTED SERVICE	2,244,885
Total 315-8512 OPERATIONS COMPLEX	
Total 315 PUBLIC WORKS	
325 ROADS	
325-3200 TRAILS	
0230 PROV MINISTRY GRANT	(90,000)
0281 COUNTY SUPPORT/CONTRIBUTIONS	(30,000)
0973 FROM PW CAPITAL/CONST RESERVE	(48,000)



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0998 FROM PROJECT CARRYFORWARD	(30,000)
2210 CONTRACTED SERVICE	168,000
2298 PROJ CARRYFORWD EXPENSE BUDGET	30,000
Total 325-3200 TRAILS	
325-3201 GENERAL RESURFACING	
0221 ONTARIO SPECIFIC GRANTS	(204,675)
0973 FROM PW CAPITAL/CONST RESERVE	(388,360)
2220 TENDERED CONTRACT	593,035
Total 325-3201 GENERAL RESURFACING	
325-3202 TRAFFIC LIGHTS	
0973 FROM PW CAPITAL/CONST RESERVE	(74,000)
2210 CONTRACTED SERVICE	74,000
Total 325-3202 TRAFFIC LIGHTS	
325-3230 TREE REPLACEMENT PROGRAM	
0973 FROM PW CAPITAL/CONST RESERVE	(8,000)
2210 CONTRACTED SERVICE	8,000
Total 325-3230 TREE REPLACEMENT PROGRAM	
325-3235 STREET SIGN REPLACEMENT PROGR.	
0973 FROM PW CAPITAL/CONST RESERVE	(10,000)
2220 TENDERED CONTRACT	10,000
Total 325-3235 STREET SIGN REPLACEMENT PRO	
325-3236 NOREENE ST RECONSTRUCTION	
0961 FROM WWTC RESERVE	(390,000)
0963 FROM WATER RESERVE	(140,000)
0979 FROM FED GAS TAX RESERVE	(463,000)
2220 TENDERED CONTRACT	993,000
Total 325-3236 NOREENE ST RECONSTRUCTION	
Total 325 ROADS	
335 SIDEWALKS & CURBS	
335-0590 TRANSFERS FROM RESERVE	
0954 FROM SIDEWALK CAPITAL RES	(134,100)
Total 335-0590 TRANSFERS FROM RESERVE	(134,100)
335-1111 EXPENSES	
2220 TENDERED CONTRACT	134,100
Total 335-1111 EXPENSES	134,100
Total 335 SIDEWALKS & CURBS	
345 TRANSIT	



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345-0510 REVENUE	
0267 FED GAS TAX FUNDING	(131,312)
Total 345-0510 REVENUE	(131,312)
345-0590 TRANSFERS FROM RESERVE	
0957 FROM TRANSIT CAPITAL RESERVE	(163,688)
0978 FROM PROV GAS TAX RESERVE	(35,000)
Total 345-0590 TRANSFERS FROM RESERVE	(198,688)
345-1111 EXPENSES	
5410 BLDG ADDN'S & IMPR	10,000
5600 VEHICLE PURCHASES	320,000
Total 345-1111 EXPENSES	330,000
Total 345 TRANSIT	
385 HARBOUR	
385-0590 TRANSFERS FROM RESERVE	
0968 FROM HARBOUR RESERVE	(36,000)
Total 385-0590 TRANSFERS FROM RESERVE	(36,000)
385-1111 EXPENSES	
5410 BLDG ADDN'S & IMPR	36,000
Total 385-1111 EXPENSES	36,000
Total 385 HARBOUR	
390 PARKS	
390-0590 TRANSFERS FROM RESERVE	
0950 FROM PARKS FACILITY RESERVE	(148,500)
Total 390-0590 TRANSFERS FROM RESERVE	(148,500)
390-7122 PARKS & RECREATION MASTER PLAN	
0993 FROM DC RES - PARK DVLPMT	(36,000)
2130 CONSULTANTS FEES	80,000
Total 390-7122 PARKS & RECREATION MASTER PI	44,000
390-7221 LITTLE LAKE PARK	
5450 GROUND IMPROVEMENTS	35,000
Total 390-7221 LITTLE LAKE PARK	35,000
390-7222 TIFFIN PARK	
5450 GROUND IMPROVEMENTS	9,500
Total 390-7222 TIFFIN PARK	9,500
390-7225 HURONIA PARK	
5410 BLDG ADDN'S & IMPR	50,000
Total 390-7225 HURONIA PARK	50,000



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390-8130 WILLIAM WILSON CEMETERY	
5450 GROUND IMPROVEMENTS	10,000
Total 390-8130 WILLIAM WILSON CEMETERY	10,000
Total 390 PARKS	
399 NSSRC / ARENA	
399-0510 REVENUE	
0230 PROV MINISTRY GRANT	(50,000)
Total 399-0510 REVENUE	(50,000)
399-0590 TRANSFERS FROM RESERVE	
0969 FROM NSSRC FACILITY RESERVE	(25,000)
0970 FROM NSSRC EQUIPMENT RESERVE	(53,800)
Total 399-0590 TRANSFERS FROM RESERVE	(78,800)
399-1111 EXPENSES	
5410 BLDG ADDN'S & IMPR	45,000
5520 EQUIPMENT PURCHASES	83,800
Total 399-1111 EXPENSES	128,800
Total 399 NSSRC / ARENA	
411 WASTEWATER TREATMENT CENTRE	
411-0590 TRANSFERS FROM RESERVE	
0961 FROM WWTC RESERVE	(561,700)
Total 411-0590 TRANSFERS FROM RESERVE	(561,700)
411-1111 EXPENSES	
5410 BLDG ADDN'S & IMPR	500,000
5520 EQUIPMENT PURCHASES	33,700
5540 COMPUTER SOFTWARE	3,000
5541 COMPUTER HARDWARE	25,000
Total 411-1111 EXPENSES	561,700
411-4221 PUMP STATION NO.1	
0961 FROM WWTC RESERVE	(60,000)
2210 CONTRACTED SERVICE	60,000
Total 411-4221 PUMP STATION NO.1	
411-4478 AUGER FOR HEADWORKS	
0961 FROM WWTC RESERVE	(80,000)
5520 EQUIPMENT PURCHASES	80,000
Total 411-4478 AUGER FOR HEADWORKS	
Total 411 WASTEWATER TREATMENT CENTRE	
431 WATER DEPARTMENT	



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431-0590 TRANSFERS FROM RESERVE	
0963 FROM WATER RESERVE	(108,000)
Total 431-0590 TRANSFERS FROM RESERVE	(108,000)
431-1111 EXPENSES	
5520 EQUIPMENT PURCHASES	60,500
5541 COMPUTER HARDWARE	47,500
Total 431-1111 EXPENSES	108,000
431-4419 WELL REHABILITATION	
0963 FROM WATER RESERVE	(90,000)
2210 CONTRACTED SERVICE	90,000
Total 431-4419 WELL REHABILITATION	
431-4424 TOWER & RESERVOIR REHABILIT'N	
0963 FROM WATER RESERVE	(10,000)
2210 CONTRACTED SERVICE	10,000
Total 431-4424 TOWER & RESERVOIR REHABILIT'N	
431-4465 VALVE REPLACEMENT PROGRAM	
0963 FROM WATER RESERVE	(12,000)
2220 TENDERED CONTRACT	12,000
Total 431-4465 VALVE REPLACEMENT PROGRAM	
431-4469 DOMINION AVE TOWER	
0963 FROM WATER RESERVE	(70,000)
2210 CONTRACTED SERVICE	70,000
Total 431-4469 DOMINION AVE TOWER	
431-4493 HANNAH ST WTRMN RP RUSSEL TO Q	
0963 FROM WATER RESERVE	(245,000)
2220 TENDERED CONTRACT	245,000
Total 431-4493 HANNAH ST WTRMN RP RUSSEL TO Q	
431-B015 HWY 12 WATERMN REPLC WELL 7 TO EAST	
0963 FROM WATER RESERVE	(575,000)
2220 TENDERED CONTRACT	575,000
Total 431-B015 HWY 12 WATERMN REPLC WELL 7 TO EAST	
Total 431 WATER DEPARTMENT	
505 ENGINEERING	
505-0590 TRANSFERS FROM RESERVE	
0975 FROM ENGINEERING CAPITAL RES	(5,000)
Total 505-0590 TRANSFERS FROM RESERVE	(5,000)
505-1111 EXPENSES	



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	2017 1ST DRAFT BUDGET
5520 EQUIPMENT PURCHASES	5,000
Total 505-1111 EXPENSES	5,000
Total 505 ENGINEERING	
750 TOURISM & SPECIAL EVENTS	
750-0590 TRANSFERS FROM RESERVE	
0950 FROM PARKS FACILITY RESERVE	(25,000)
Total 750-0590 TRANSFERS FROM RESERVE	(25,000)
750-1111 EXPENSES	
5420 SIGNS	25,000
Total 750-1111 EXPENSES	25,000
Total 750 TOURISM & SPECIAL EVENTS	
762 LIBRARY	
762-0590 TRANSFERS FROM RESERVE	
0991 FROM DC RES - LIBRARY	(90,000)
Total 762-0590 TRANSFERS FROM RESERVE	(90,000)
762-1111 EXPENSES	
5410 BLDG ADDN'S & IMPR	90,000
Total 762-1111 EXPENSES	90,000
Total 762 LIBRARY	
811 PLANNING	
811-8208 OFFICIAL PLAN REVIEW	
0939 FROM PLANNING OPERATING RES	(63,000)
2130 CONSULTANTS FEES	63,000
Total 811-8208 OFFICIAL PLAN REVIEW	
811-8209 COMMUNITY IMPROVEMENT PLAN	
0930 TFR FROM CIP RESERVE	(35,000)
6200 GENERAL SUPPORT	35,000
Total 811-8209 COMMUNITY IMPROVEMENT PLAN	
Total 811 PLANNING	
Total Committee_Depts.	