

Budget 2020

Public Meeting
December 18, 2019



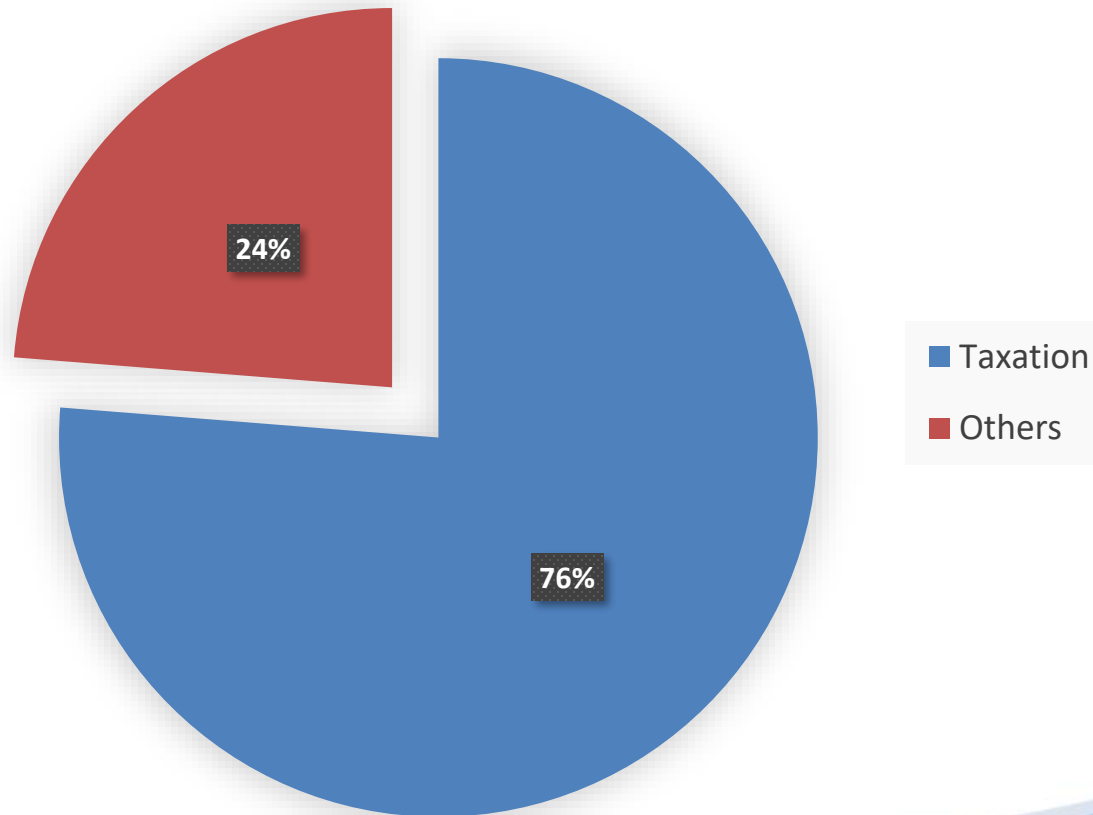
Budget 2020 Timeline Process

- Council Budget direction approved at 2% (October 2nd)
- Special Council meetings for budget deliberations
 - November 26th to November 28th
- November 27 (6:00 pm) - Presentations by ABCs
- **December 18, 2019 (7:00 pm) - Public Input**
- January 15, 2020 – Consideration and Adoption
- May 20, 2020 – Adoption Tax Levy By-law



Tax Supported 2020 Revenues

Total \$29M



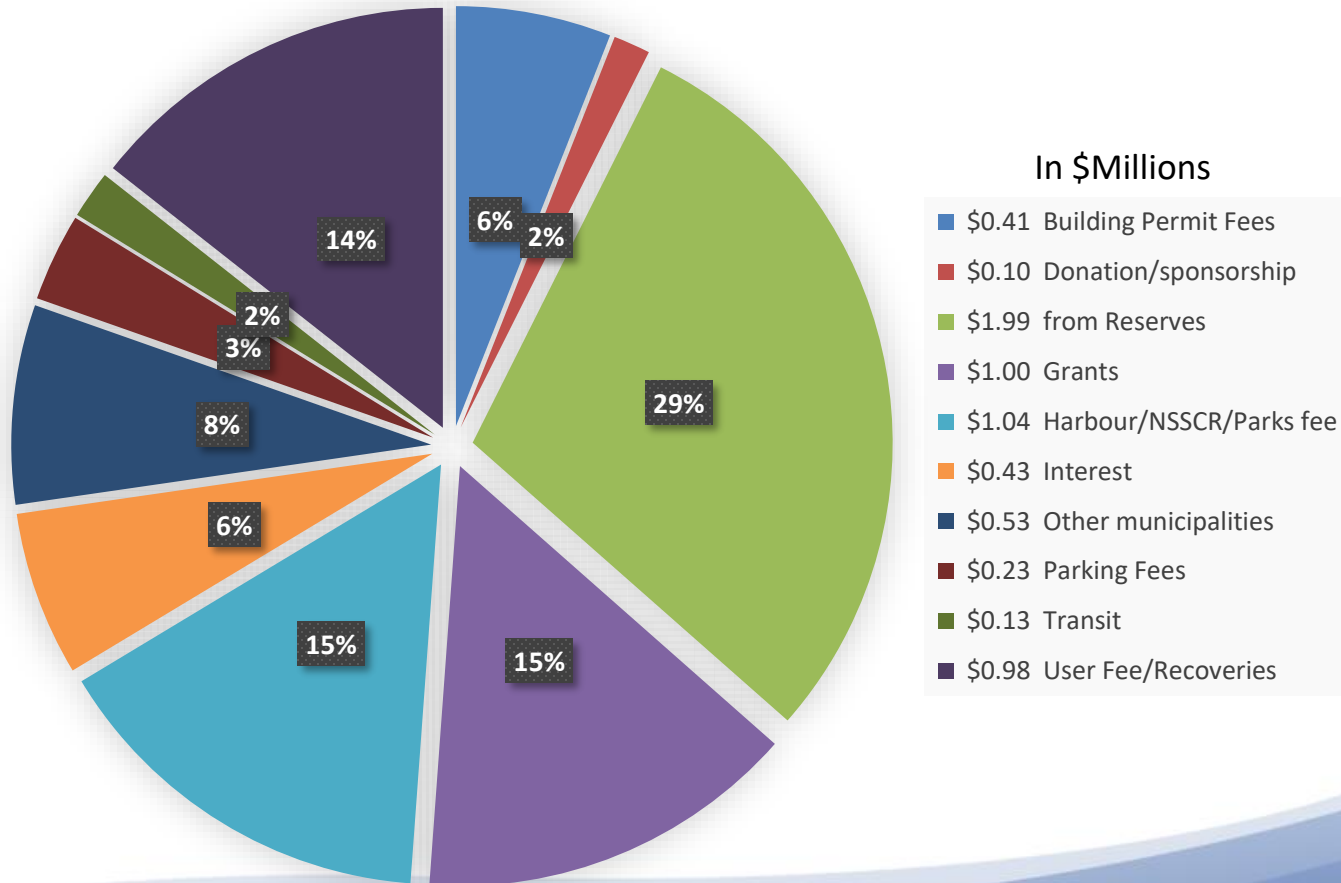
Revenue includes Assessment Growth

- New assessment growth for all classes of assessment plus final year of assessment phase-in for current CVA cycle included in Base Budget revenues
- Net growth for 2020 based on latest information from MPAC is expected to be 3.9% up from 3.7% in 2019 (1.6% in 2018; 0.1% in 2017)
- Growth adds \$829,983 of property tax revenue (\$735,350 in 2018) which has been absorbed to result in proposed tax levy increase under the guideline provided by Council



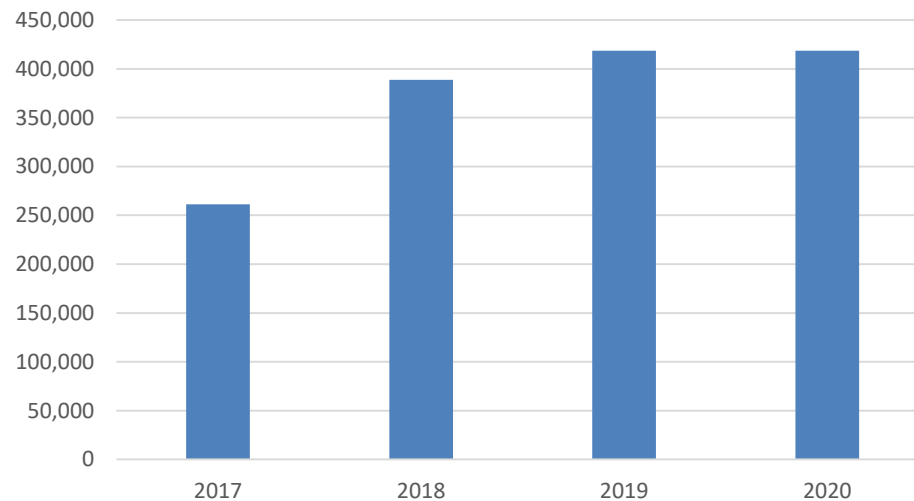
Tax Supported Other Revenues

Total \$6.8 M



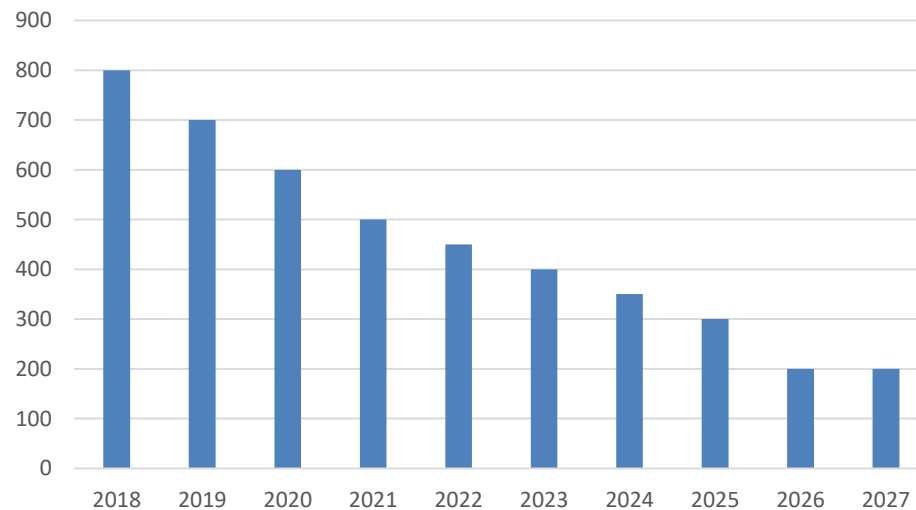
2020 Revenue includes OMPF Funding

- Province has committed to maintain Ontario Municipal Partnership Fund at 2019 level:



Revenue includes Draw from Future Police Savings

- Use of future police savings reduced in line with original Council direction post-OPP transition:

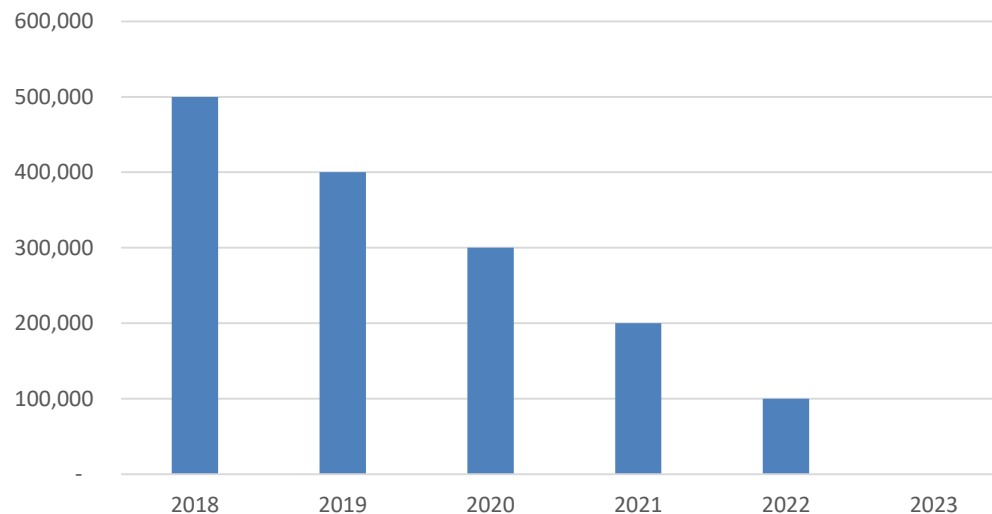


(per Report TR-2018-07)



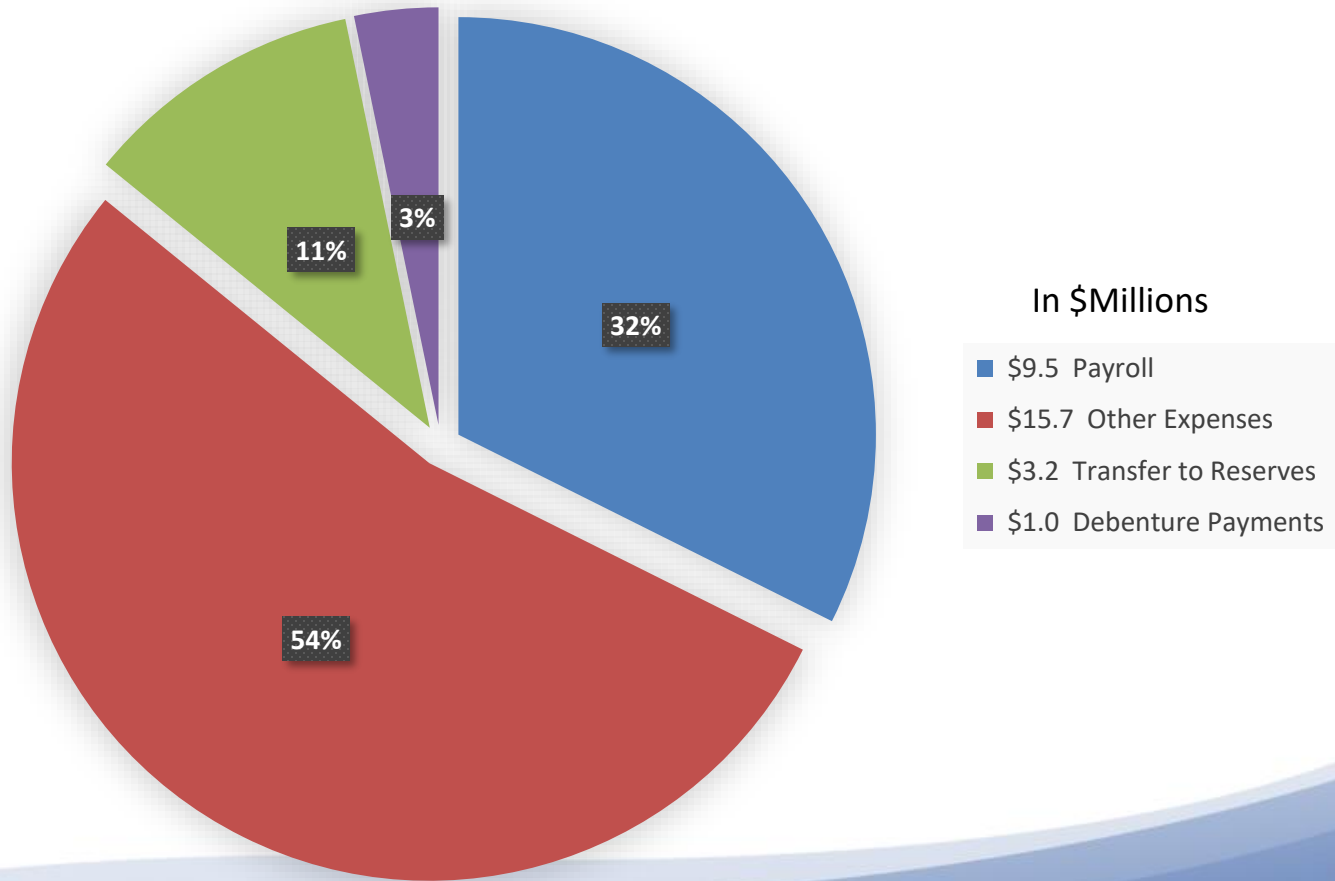
Revenue includes continued MPUC Dividend

- Draws from reserve created from the sale of the Power Utility continue as directed until the reserve is exhausted



Tax Supported 2020 Expenses by Category

Total \$29M



Tax Supported Contributions to Reserves

- Reserves are “savings” used to pay for infrastructure improvements and replacements in the current year and beyond
- Recent contribution history:

	<u>Total</u>	<u>Tax Impact</u>
2020	\$3,344,000	15.34%
2019	\$3,058,000	14.99%
2018	\$2,665,000	13.88%
2017	\$1,503,042	8.21%



New Tax Supported Reserve

- In 2019 a new Capital Sustainability Reserve for future capital infrastructure improvements and replacements was established at 1% of the tax levy (\$204,140)
- This year a total of \$436,984 has been included while staying under the 2% guideline



Tax Supported One Time & Service Level Changes

		ONE TIME	SERVICE LEVEL
Proposed Additional Contribution to Capital Sustainability Reserve:			
General Revenues (15)	Increase annual contribution to 2% from 1%		\$218,492
Proposed Departmental Operating Expenses Increases:			
Corporate Services	Training/Security Assessment	\$26,850	
Building	Leased Vehicles for Inspectors (including gas & insurance)		\$39,300
Tourism & Special Events	Floatie Fest or new winter event		\$25,000
Tourism & Special Events	Build for 2023 Tall Ships event		\$35,000
Tourism & Special Events	Reserve towards Roof on Rotary Stage - Little Lake Park		\$25,000
Library	Reintroduce Interlibrary Loans		\$20,000
Transit	Sunday trial service		\$27,500
	TOTAL PROPOSED CHANGES	\$26,850	\$390,292



Tax Supported 2020 Budget Impact Prior to Council Review

Net Operating Budget Increase	\$126,328	0.578%
Capital funded from Tax Levy	\$187,883	0.860%
TOTAL BUDGET 2020 INCREASE DRAFT 1	\$314,211	1.438%



Tax Supported Budget 2020 Capital Overview

- Total capital spending by funding source:

Donations, Grants & Proceeds	\$364,659
Federal/Provincial Gas Tax	\$673,495
Town Reserve & Reserve Funds	\$7,177,965
Development Charges	\$1,907,578
Debt (Internal or External Borrowing)*	\$10,881,485
Tax Levy	\$187,883
TOTAL	\$21,193,065

*\$10,000,000 for King Street Revitalization



Tax Supported Capital Forecast

	2020	2021	2022	2023	2024
Capital Forecast	21,193,065	9,517,174	14,279,301	11,620,177	5,291,560
Borrowing	10,881,485				
Tax Levy	2.10%				
Tax in Year Project Needed		3,989,174	9,306,301	6,647,177	318,560
Tax Levy Impact		18.26%	42.59%	30.42%	1.46%



Estimated Annual Repayment Level

Net Own Source Revenues (per 2016 FIR)			30,084,285		
	Existing Net Debt Charges		1,521,904	5.1%	
Maximum Net Debt set by Province at 25% of Own Source Revenues			7,521,071	25.0%	
Tax-Supported:		<i>Gross</i>	<i>Annual</i>	<i>ARL</i>	<i>Tax Levy</i>
Additional Debt Issued in 2018:		<i>Capital</i>	<i>Repayment</i>	<i>Impact</i>	<i>Impact</i>
	New Operations Centre	5,785,000	319,288	1.1%	
Estimated New Debt Included in Budget 2020:					
	King Street Revitalization (estimated issue date 2021)	10,000,000	563,886	1.9%	2.58%
	Other Debt Budget 2020 (estimated issue date 2021)	881,485	46,706	0.2%	0.21%
Future Estimated Debt:					
	Budget 2021	3,989,174	220,170	0.7%	1.01%
	Budget 2022	9,306,301	513,640	1.7%	2.35%
	Budget 2023	6,647,177	366,870	1.2%	1.68%
	Budget 2024	318,560	17,580	0.1%	0.08%
Rate-Supported FUTURE Estimated Debt:					
	Water related	13,700,000	767,400	2.6%	3.51%
	Wastewater related	12,800,000	717,000	2.4%	3.28%
			3,532,540		
Existing Net Debt plus Estimated New Debt Charges			5,054,444	16.8%	



Consideration of Future Staffing

Department	Position	FTE	Salary & Ben	Offset by:	Net Cost	% Impact on Levy	
Category A:							
Community Services	Asset Manager	1	117,930	77,834	2/3 cost to WWW	40,096	0.184%
Community Services	Facilities Maintenance Coordinator	1	91,169	91,169	new lease revenue	0	0.000%
Community Services	Transit Driver	1	34,541			34,541	0.158%
Corporate Services	Manager of IT & Innovation	1	130,246			130,246	0.596%
Infrastructure	Apprentice Mechanic	1	64,955			64,955	0.297%
Infrastructure	Manager of Operations	1	134,778			134,778	0.617%
		6	573,619			404,616	1.852%
Category B:							
Community Services	Community Services Support / Coordi	1	105,915			105,915	0.485%
Community Services	Transit Coordinator	1	91,169			91,169	0.417%
Corporate Services	Supervisor of Customer Service	1	105,915			105,915	0.485%
Fire	Firefighter	2	179,822	79,000	Overtime savings	100,822	0.461%
Infrastructure	Administrative Support - Operations	0.5	34,349			34,349	0.157%
Infrastructure	Manager of Engineering	1	134,778	50,000	Development Fees	84,778	0.388%
		6.5	651,948			522,948	2.394%
					Proposed Total	927,564	4.246%



Tax Supported Budget Status Tonight

		Full Impact		Partial Impact	
Tax Levy Status BEFORE Council Deliberations		\$314,211	1.44%	\$314,221	1.44%
Description of Proposed Changes:					
	Transit Share Ride	42,450	0.19%	42,450	0.19%
	Transit Support for First Light/Senior's Month	10,000	0.05%	10,000	0.05%
	Hydro at Harbourview Park	25,000	0.11%	25,000	0.11%
	Refurbishng Grader (correction)	(30,000)	-0.14%	(30,000)	-0.14%
	Boom Blower Replacement (correction)	(35,000)	-0.16%	(35,000)	-0.16%
	Resurface - Sunnyside Drive	(524,810)	-2.40%	(524,810)	-2.40%
	Return funding to Roads Reserve	524,810	2.40%	524,810	2.40%
	Splashpad	320,000	1.46%	320,000	1.46%
	Fund from Community Initiatives Fund	(320,000)	-1.46%	(320,000)	-1.46%
	Asset Manager	40,096	0.18%	30,072	0.14%
	Facilities Maintenance Coordinator	0	0.00%	0	0.00%
	Transit Driver	34,541	0.16%	23,143	0.11%
	Manager of IT & Innovation	130,246	0.60%	87,265	0.40%
	Apprentice Mechanic	64,955	0.30%	37,674	0.17%
	Manager of Operations	134,778	0.62%	90,301	0.41%
	Correct duplication (Community Justice & Safety)	50,000	0.23%	50,000	0.23%
Tax Levy Status AFTER Council Deliberations		\$781,277	3.58%	\$645,126	2.95%

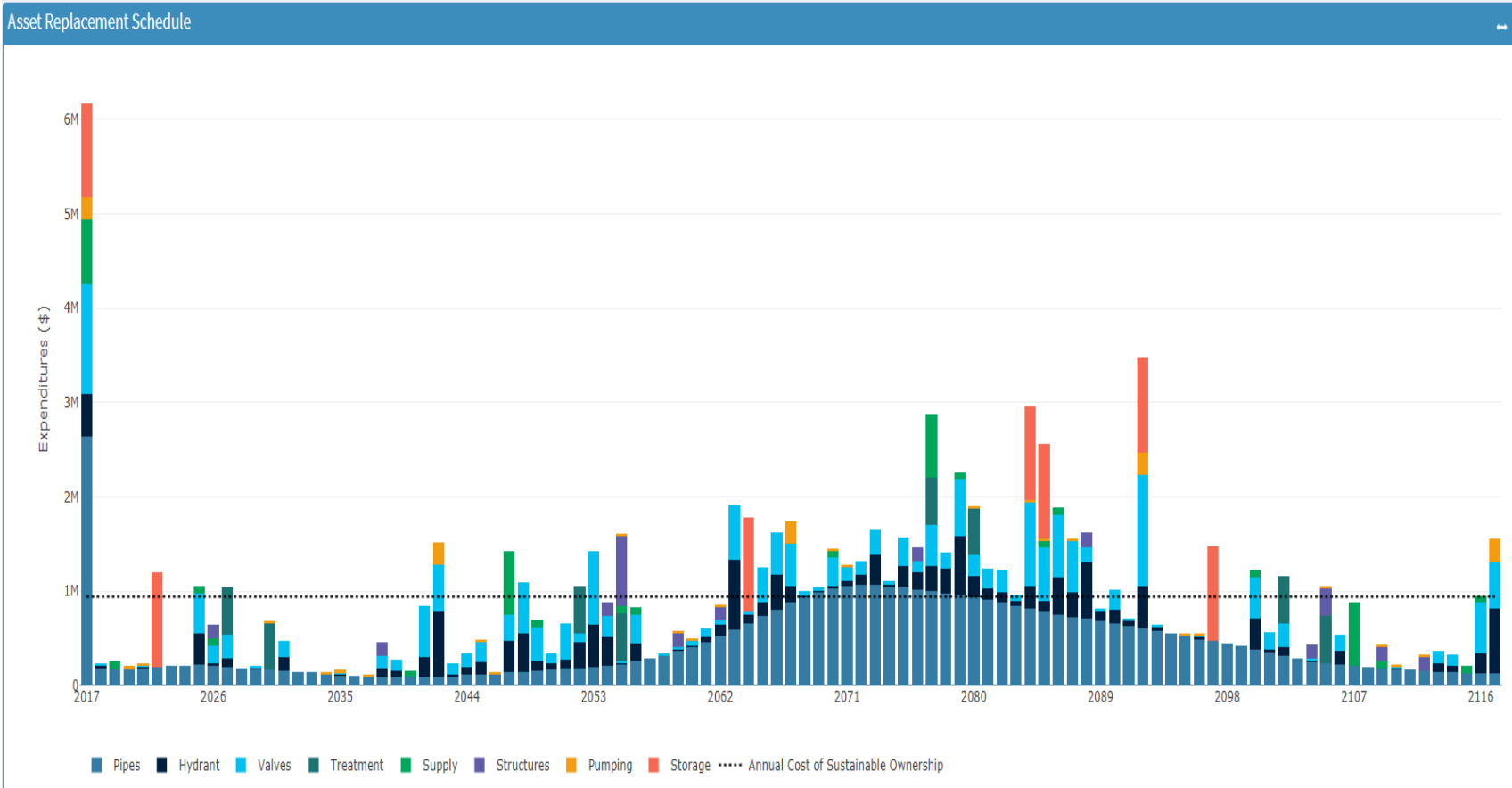


Rate Supported 2020 Budget

- Water and waste water operations are financed separately from property taxes; entirely through utility invoices
- Water and waste water service areas are different since these services are not both Town-wide
- Utility invoices are produced monthly or bi-monthly



Cost of Future Water Asset Replacements



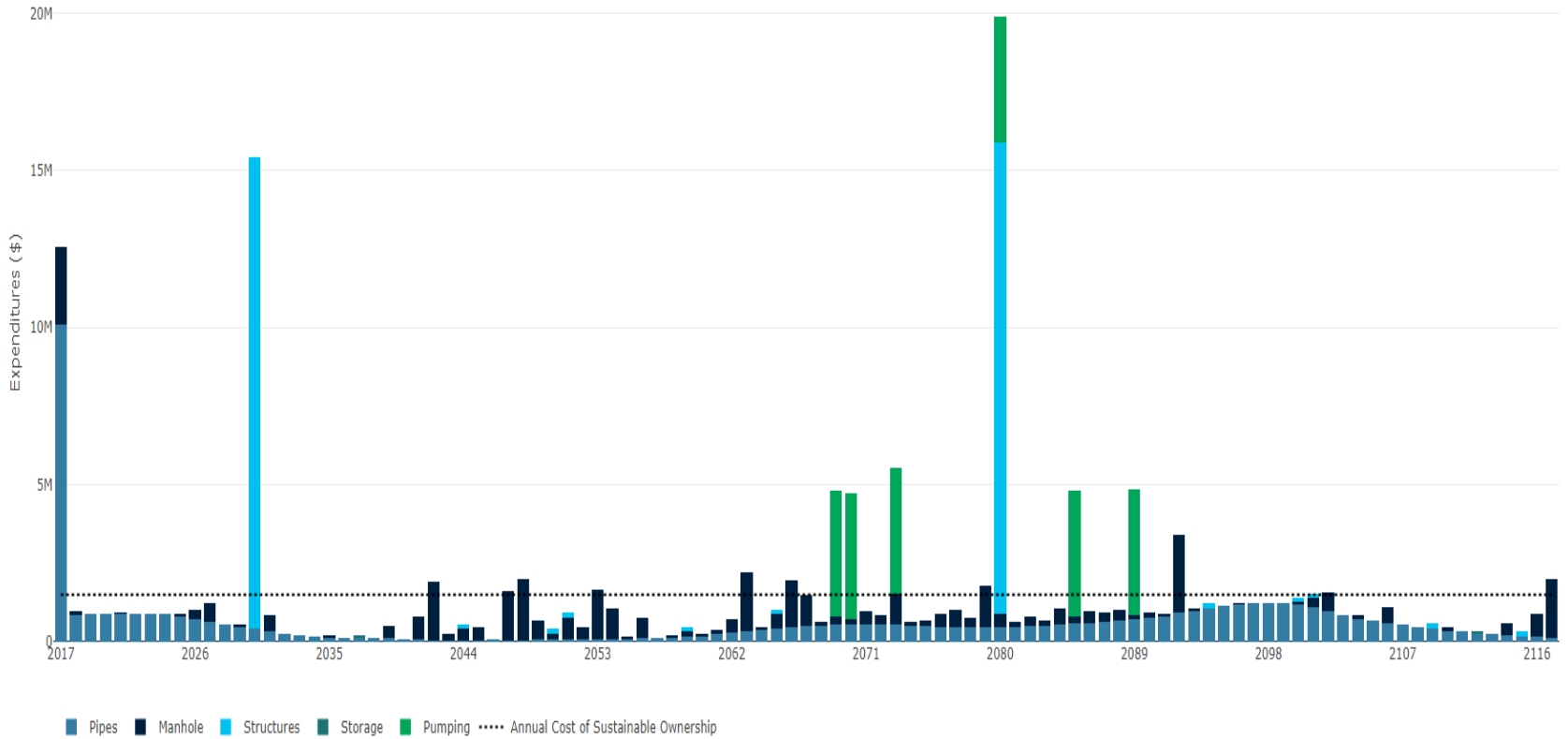
Proposed 2020 Water Rate

- To plan to pay for these projected costs:
 - 5% rate increase for 5 years
 - Assumes \$13.7 M future new debt



Cost of Future Wastewater Asset Replacements

Asset Replacement Schedule



Proposed 2020 Wastewater Rate

- To plan to pay for these projected costs:
 - 4% rate increase for 13 years
 - Assumes \$12.8 M future new debt



Budget 2020 Full Impact

- Tax Supported property tax increase
 - full impact = 3.58%
 - partial impact 2.95%
- Water rate increase = 5%
- Wastewater rate increase = 4%



Budget 2020 Public Input

Podium now open for comments



Public Input

- Agenda indicates those who advised the Clerk of their intention to speak
- There may be other comments/requests

