NSSRC	*2022 Actuals (\$)	2022 Approved Budget (\$)	2023 Approved Budget (\$)	2024 Base Budget (\$)	2024 One Time (\$)	2024 Total Budget Request (\$)	2024 Change (\$)	2024 Change (%)
Revenue	1.7	_ \.			1		, , ,	
Advertising Revenue	- 43,174	- 28,500	- 36,000	- 38,000	-	- 38,000	- 2,000	6%
Draw from Reserve	- 443,246	- 443,246	- 443,246	- 443,246	-	- 443,246	, -	0%
Fees, Service Charges, and Rentals ( <b>Note 1</b> )	- 735,814	- 758,570	- 766,180	- 793,033	-	- 793,033	- 26,853	4%
Grants & External Contributions	- 13,729	,	,	,		-	-	
Interest and Investment Income	-	- 200	- 200	- 200	-	- 200	-	0%
Sales	- 17,974	- 15,144	- 12,644	- 10,500	-	- 10,500	2,144	-17%
Sundry Revenue	- 6,065	- 5,500	- 5,500	- 7,500	-	- 7,500	- 2,000	36%
Revenue Total	- 1,260,002	- 1,251,160	- 1,263,770	- 1,292,479	-	- 1,292,479	- 28,709	2%
Expense	, ,	, , ,	,,	, , , ,		, - , -	, ,	
Salaries & Benefits ( <b>Note 2</b> )	1,055,954	1,047,752	1,180,120	1,157,880	-	1,157,880	- 22,240	-2%
Professional & Contracted Services (Note 3)	9,545	13,000	10,500	29,000	-	29,000	18,500	176%
Debt Servicing	434,771	443,246	443,246	443,246	-	443,246	, -	0%
Fees expense (Note 3)	10,455	6,700	7,700	13,200	-	13,200	5,500	71%
Fines and penalties	618	-	-	-	_	-	_	
Fuel	2,142	2,000	2,000	2,200	_	2,200	200	10%
Grants & Donations	67,855	64,790	70,922	70,922	-	70,922	-	0%
Grounds Maintenance	1,672	2,000	2,750	2,750	-	2,750	-	0%
Insurance (Note 4)	152,324	150,278	138,800	92,720	-	92,720	- 46,080	-33%
Interdepartmental Transfers - S&B (Note 5)	8,490	11,025	-	308,701	-	308,701	308,701	
Interdepartmental Transfers - Other (Note 6)	-	-	-	127,141		127,141	127,141	
Labour Relations	-	500	500	-	-	-	- 500	-100%
Licenses expense	500	2,250	2,250	2,250	-	2,250	-	0%
Materials & Supplies	19,760	28,500	25,900	21,400	-	21,400	- 4,500	-17%
Protective clothing, uniforms, subscriptions, and								
memberships	2,984	5,259	6,500	6,500	-	6,500	-	0%
Purchases for resale	8,399	12,120	8,500	7,500	-	7,500	- 1,000	-12%
Repairs & Maintenance ( <b>Note 7</b> )	170,698	166,400	170,900	188,700	-	188,700	17,800	10%
Security	942	900	900	900	-	900	-	0%
Sundry Expense	6,000	6,000	6,000	6,000	-	6,000	-	0%
Telecommunications	1,619	3,500	3,200	2,200	-	2,200	- 1,000	-31%
Training, travel, meetings, and conferences	6,643	6,000	6,000	7,050	-	7,050	1,050	18%
Transfer to Reserve (Note 8)	182,560	182,560	186,700	244,500	-	244,500	57,800	31%
Utilities (Note 9)	285,780	329,690	331,989	303,989	-	303,989	- 28,000	-8%
Vehicle, Equipment, and Facility Rentals	60,808	60,808	60,808	60,808	-	60,808	-	0%
Expense Total	2,490,519	2,545,278	2,666,185	3,099,557	-	3,099,557	433,372	16%
Net Expense	1,230,517	1,294,118	1,402,415	1,807,078	-	1,807,078	404,663	29%

<sup>\* 2022</sup> Actuals (\$) unaudited

## **NSSRC**

- Note 1: Increased rental revenue from arena operations based on actuals. Rate increases under the Fees and Charges By-law have not been included.
- **Note 2:** S&B costs moved to Corporate Services to show division's responsibility over the resource. Costs adjusted through interdepartmental transfers. New non-union and IBEW grids adopted in 2023, includes 1.35% blended COLA. OPSEU under negotiations.
- Note 3: Increased waste disposal costs for facility garbage pickup service.
- Note 4: Insurance allocation adjusted in 2023 to reflect current operations. Estimated 10% premium increase for 2024 included.
- Note 5: Interdepartmental transfers updated to include the NSSRC's proportional share of S&B costs for Corporate Services.
- Note 6: Interdepartmental transfers updated to include the NSSRC's proportional share of other Corporate Service costs.
- Note 7: Increased repairs to the facility and ice operations as the facility ages based on actuals.
- **Note 8:** Contribution to reserves steadily increasing over the 10-year forecast period to cover identified replacement and rehabilitation needs for equipment and the facility.
- Note 9: Utilities budget adjusted based on actual bills.

North Simcoe Sports and Recreation Complex (NSSRC) 2024 Capital Program			Funding Source						
Project Name	Cost	Grant	Grant Contingent	OCIF	Gas Tax	Tax Supported Reserves	Rate Supported Reserves	Development Charges	Debt
HVAC Replacements Fire System and Alarm Upgrades Roof Repair Portable Generator	45,000 38,000 580,000 500,000				580,000	45,000 38,000 500,000			
Total North Simcoe Sports and Recreation Complex	1,163,000				580,000	583,000			

Capital Project Summary	2024 Budget Year
Project Name	HVAC Replacements
Division	NSSRC
Maintenance or Growth	Maintenance
Project Description, Justification	Entire facility replacements have been ongoing over past 3 years, this will replace the final
and Readiness	2 original HVAC's on the NSSRC roof. Units are at the end of useful life; potential repairs
	could cost as much as one half of the cost to replace with new units.
Current Budget Year Cost	
Capital Purchase	45,000
Construction	
Consulting	
Study	
Other	
Total Cost	45,000
Current Budget Year Funding	
Grant	
Rate-Supported Reserve	
Tax-Supported Reserve	45,000
Development Charges	
Other	
Total Funding	45,000
Future Budget Years	Once these 2 HVAC units have been replaced, no new units until 2031

Capital Project Summary	2024 Budget Year
Project Name	Fire System Repair
Division	NSSRC
Maintenance or Growth	Maintenance
Project Description, Justification	Repair of sprinkler system required (2 - 6" dry sprinkler alarm valves). System could fail
and Readiness	without this repair, significant wear was noted during sprinkler system annual inspection.
	Repair should be completed before the next sprinkler inspection in June of 2024.
Current Budget Year Cost	
Capital Purchase	
Construction	38,000
Consulting	
Study	
Other	
Total Cost	38,000
Current Budget Year Funding	
Grant	
Rate-Supported Reserve	
Tax-Supported Reserve	38,000
Development Charges	
Other	
Total Funding	38,000
Future Budget Years	Annunciator panel and part replacements will be required in 2030, estimated at \$50,000
	and listed in 10 year capital plan.

Capital Project Summary	2024 Budget Year
Project Name	Roof Repair
Division	NSSRC
Maintenance or Growth	Maintenance
Project Description, Justification	Repair roof over MMHA arena. Peel and replace existing roof / membrane. Roof is in poor
and Readiness	quality and will soon start to leak if not replaced. It is 20 years old and at it's end of useful
	life. Replacement roof will have a 20-30 year warranty.
Current Budget Year Cost	
Capital Purchase	
Construction	580,000
Consulting	
Study	
Other	
Total Cost	580,000
Current Budget Year Funding	
Federal Gas Tax	580,000
Rate-Supported Reserve	
Tax-Supported Reserve	
Development Charges	
Other	
Total Funding	580,000
Future Budget Years	The other flat roof sections of the building will also need to be repaired over the next 5
	years and these repairs are reflected in the 10-year capital plan.

Capital Project Summary	2024 Budget Year
Project Name	Portable Generator
Division	NSSRC
Maintenance or Growth	Growth
Project Description, Justification and Readiness	The NSSRC is the designated emergency evacuation center, but does not have a generator. In an emergency situation, the Town would rely on the County to deliver a portable generator. A portable generator of the appropriate size is estimated at roughly \$500,000.
Current Budget Year Cost	
Capital Purchase	
Construction	500,000
Consulting	
Study	
Other	
Total Cost	500,000
Current Budget Year Funding	
Grant	
Rate-Supported Reserve	
Tax-Supported Reserve	500,000
Development Charges	
Other	
Total Funding	500,000
Future Budget Years	