

Operations (Roads, Parks, Public works and Corporate Assets)	*2022 Actuals (\$)	2022 Approved Budget (\$)	2023 Approved Budget (\$)	2024 Base Budget (\$)	2024 One Time (\$)	2024 Total Budget Request (\$)	2024 Change (\$)	2024 Change (%)
Revenue								
Advertising Revenue		- 750	- 750	- 750		- 750	-	0%
Draw from Reserve (Note 1)	- 318,044	- 318,055	- 422,409	- 375,044	- 50,000	- 425,044	- 2,635	1%
Fees, Service Charges, and Rentals (Note 2)	- 569,746	- 573,001	- 652,778	- 441,219	-	- 441,219	211,559	-32%
Gain/Loss on Sale of Assets	-	-	-	-	-	-	-	
Grants & External Contributions	- 40,629	- 41,000	- 41,000	- 35,000	-	- 35,000	6,000	-15%
Sundry Revenue	- 675		-	-	-	-	-	
Revenue Total	- 929,094	- 932,806	- 1,116,937	- 852,013	- 50,000	- 902,013	214,924	-19%
Expense								
Salaries & Benefits (Note 3)	2,923,324	3,367,860	3,591,130	3,510,920	-	3,510,920	- 80,210	-2%
Professional & Contracted Services (Note 4)	810,949	951,932	954,300	980,850	50,000	1,030,850	76,550	8%
Debt Servicing (Note 5)	892,345	891,229	1,020,903	1,307,423	-	1,307,423	286,520	28%
Fees expense	21,359	40,350	41,850	43,800	-	43,800	1,950	5%
Fines and penalties	2,260	-	36,000	-	-	-	- 36,000	-100%
Fuel	252,923	199,029	254,000	265,000	-	265,000	11,000	4%
Grants & Donations	9,914	11,600	10,600	9,500		9,500	- 1,100	-10%
Grounds Maintenance (Note 6)	58,677	90,328	107,600	92,900	-	92,900	- 14,700	-14%
Insurance (Note 9)	348,193	335,860	276,037	303,340		303,340	27,303	10%
Interdepartmental Transfers - S&B (Note 8)	49,438	- 14,758	- 225,182	836,318		836,318	1,061,500	471%
Interdepartmental Transfers - Other (Note 9)	- 73,228	- 186,871	7,068	271,801		271,801	264,733	3746%
Licenses expense	27,654	40,300	44,300	42,550		42,550	- 1,750	-4%
Materials & Supplies (Note 10)	583,684	478,093	527,332	545,418		545,418	18,086	3%
Printing, Advertising & Public Notices	467	1,050	-	500	-	500	500	
Protective clothing, uniforms, subscriptions, and memberships	20,220	34,600	38,050	38,510	-	38,510	460	1%
Repairs & Maintenance	431,064	412,577	466,977	474,400	-	474,400	7,423	2%
Security	9,557	11,450	12,750	11,000	-	11,000	- 1,750	-14%
Software Support & Licensing (Note 11)	5,857	14,500	10,500	-	-	-	- 10,500	-100%
Taxes	42,014	32,000	44,100	46,746	-	46,746	2,646	6%
Telecommunications	3,059	6,600	6,250	5,800	-	5,800	- 450	-7%
Training, travel, meetings, and conferences (Note 12)	12,283	27,250	37,950	33,200	-	33,200	- 4,750	-13%
Transfer to Reserve (Note 13)	1,593,840	1,467,798	1,777,013	2,224,863	-	2,224,863	447,850	25%
Utilities (Note 14)	376,154	419,276	386,889	375,271	-	375,271	- 11,618	-3%
Vehicle, Equipment, and Facility Rentals	8,378	22,500	21,000	21,000	-	21,000	-	0%
Expense Total	8,410,385	8,654,553	9,447,417	11,441,110	50,000	11,491,110	2,043,693	22%
Net Expense	7,481,291	7,721,747	8,330,480	10,589,097	-	10,589,097	2,258,617	27%

* 2022 Actuals (\$) unaudited

Operations (Roads, Parks, Public works and Corporate Assets)

Note 1: Includes funding from Development Charges for existing and expected debt. 2024 one-time draw from Tax-Rate Stabilization Reserve for Plow Route Optimization Study.

Note 2: Lease revenue for all Town owned buildings and land have been consolidated under operations with transfer to service departments if required (i.e. NSSRC lease revenue shown under NSSRC).

Note 3: New non-union and IBEW grids adopted in 2023, includes 1.35% blended COLA. OPESU under negotiations.

Note 4: One-time increase for Plow Route Optimization Study. Contracted streetlight maintenance budget increased to reflect actual spend.

Note 5: 2013 Streetlight debt fully paid. Budget removed. Remaining principal and interest payments on serial loans adjusted based on repayment schedules. Internal debt servicing costs added in 2024 for MBL Reserve repayment and debt on completed road reconstruction projects.

Note 6: Tree trimming budget reduced based on actual annual costs.

Note 7: Insurance allocation adjusted in 2023 to reflect current operations. Estimated 10% premium increase for 2024 included.

Note 8: Interdepartmental transfers updated to include Operational Service's proportional share of S&B costs for Corporate Services.

Note 9: Interdepartmental transfers updated to include Operational Service's proportional share of other Corporate Service costs.

Note 10: Increased materials budget for winter control - sand, salt and brine.

Note 11: Software budgets consolidated under Corporate Services (Information Technology).

Note 12: Reduction in membership dues and staff mileage with new Supervisor vehicle.

Note 13: Contribution to reserves steadily increasing over the 10-year forecast period to cover identified replacement needs for roads, sidewalks, streetlights, storm water and facilities.

Note 14: Hydro and Natural Gas budgets removed from Old Parks depot - building to be demolished.

Operations 2024 Capital Program		Funding Source								
Project Name	Cost	Grant	Grant Contingent	OCIF	Gas Tax	Parkland Reserve	Tax Supported Reserves	Rate Supported Reserves	Development Charges	Debt
Operations - Corporate Assets										
Town Hall HVAC Replacement	29,000						29,000			
Town Hall Building Improvements Contingency	10,000						10,000			
Town Hall Lobby Meeting Area	30,000						30,000			
Town Hall LED Lighting Conversion	30,000						30,000			
Replacement Desks and Office Setup	10,000						10,000			
AED Replacements	5,000						5,000			
OPP Overhead Door Replacements	45,000						45,000			
16984 Highway 12 Building Improvements - Piping and Plumbing and Exhaust System	17,040						17,040			
Operations - Public Works										
Fuel Tank Monitoring System Replacement	60,000						60,000			
Trench Box for Plow Truck	30,000						30,000			
#7976 Freightliner Belly Plow Truck	340,000						340,000			
#7825 Mechanical Pelican Sweeper	400,000						400,000			
#7828 Boom Flail Mower Deck	40,000						40,000			
#7823 Asphalt Kettle & Hotbox with Mastic Machine	300,000						300,000			
#7996 MacLean Sidewalk Machine	215,000						215,000			
Public Works Vehicle and Equipment Contingency	20,000						20,000			
Digital Radio Upgrade (All departments)	145,000						145,000			
Operations Complex Building Additions and Improvements - Oil and Grit Separator	100,000						100,000			
Operations - Parks										
Minor Park Improvements	25,000						25,000			
Parks Contingency	25,000						25,000			
Old Parks Depot Demolition - Main Building	90,000						90,000			
Old Parks Depot Site Cleanup	30,000						30,000			
#7729 Kubota Mower	42,000						42,000			
Dethatching and Overseeding Unit	53,000						53,000			
#7707 Pickup Truck	95,000						95,000			
Little Lake Park - Restroom Improvements	27,000						27,000			
Little Lake Park - Rotary Stage Roof Addition	149,900	149,900								
Little Lake Park - Stairs and Garden Bed Reconstruction	50,000						50,000			
Little Lake Park - Guide Rail Replacement	150,000					150,000				
Little Lake Park - Community Garden Upgrades	20,000					20,000				
Tiffin Park - Ballfield Warning Track Rejuvenation and Repairs	70,000						70,000			
Sports Fields - Bathroom Upgrades	6,000						6,000			
Waterfront Trail - Asphalt Patches	45,000						45,000			
Operations - Roads										
Road Resurfacing Program	610,000			610,000						
Traffic Controller Upgrades	60,000						60,000			
Tree Replacement Program	14,000						14,000			
Operations - Sidewalks										
Sidewalk Spot Repairs - Various Locations	10,000						10,000			
Sidewalk Replacement - Midland Avenue East	195,000						195,000			
Sidewalk Spot Repairs - Dominion Ave (King St to Queen St)	20,000						20,000			
Sidewalk Condition Assessment	25,000						25,000			
Operations - Street Lighting										
Additional Lighting as Requested	35,000						35,000			
Street Lighting Assessment	100,000						100,000			
Total Operations	3,772,940	149,900		610,000		170,000	2,843,040			

Capital Project Summary	2024 Budget Year
Project Name	Town Hall HVAC Replacement
Division	Operations - Corporate Assets
Maintenance or Growth	Maintenance
Project Description, Justification and Readiness	Beginning of 6 year HVAC replacement program. HVAC Rooftop units aging out.
Current Budget Year Cost	
Capital Purchase	29,000
Construction	
Consulting	
Study	
Other	
Total Cost	29,000
Current Budget Year Funding	
Grant	
Rate-Supported Reserve	29,000
Tax-Supported Reserve	
Development Charges	
Other	
Total Funding	29,000
Future Budget Years	Replacement of rooftop units through 2029 per ten year capital plan.

Capital Project Summary	2024 Budget Year
Project Name	Town Hall Building Improvements Contingency
Division	Operations - Corporate Assets
Maintenance or Growth	Maintenance
Project Description, Justification and Readiness	Annual contingency fund for emergency building related capital costs at Town Hall.
Current Budget Year Cost	
Capital Purchase	10,000
Construction	
Consulting	
Study	
Other	
Total Cost	10,000
Current Budget Year Funding	
Grant	
Rate-Supported Reserve	
Tax-Supported Reserve	10,000
Development Charges	
Other	
Total Funding	10,000
Future Budget Years	

Capital Project Summary	2024 Budget Year
Project Name	Town Hall Lobby Meeting Area
Division	Operations - Corporate Assets
Maintenance or Growth	Maintenance
Project Description, Justification and Readiness	This project is to construct a new meeting room in the lobby of Town Hall adjacent to the customer service area. The space will be used as an ad-hoc meeting area when customers drop in to speak with staff at Town Hall without an appointment. The space will be constructed with glass walls and an open doorway for unobstructed entry and exit. This will provide a private, safe space away from the public area for customers and staff to discuss items such as planning and building projects or other concerns of a sensitive nature related to finance accounts.
Current Budget Year Cost	
Capital Purchase	
Construction	30,000
Consulting	
Study	
Other	
Total Cost	30,000
Current Budget Year Funding	
Grant	
Rate-Supported Reserve	
Tax-Supported Reserve	30,000
Development Charges	
Other	
Total Funding	30,000
Future Budget Years	Not applicable.

Capital Project Summary	2024 Budget Year
Project Name	Town Hall LED Lighting Conversion
Division	Operations - Corporate Assets
Maintenance or Growth	Maintenance
Project Description, Justification and Readiness	Current fluorescent lighting is at end of life. LED replacement will save energy and money.
Current Budget Year Cost	
Capital Purchase	
Construction	30,000
Consulting	
Study	
Other	
Total Cost	30,000
Current Budget Year Funding	
Grant	
Rate-Supported Reserve	
Tax-Supported Reserve	30,000
Development Charges	
Other	
Total Funding	30,000
Future Budget Years	Expected lifecycle is 20 years.

Capital Project Summary	2024 Budget Year
Project Name	Replacement Desks and Office Setup
Division	Operations - Corporate Assets
Maintenance or Growth	Maintenance
Project Description, Justification and Readiness	Replacement of 2 outdated/damaged desks with modern, ergonomic models.
Current Budget Year Cost	
Capital Purchase	10,000
Construction	
Consulting	
Study	
Other	
Total Cost	10,000
Current Budget Year Funding	
Grant	
Rate-Supported Reserve	
Tax-Supported Reserve	10,000
Development Charges	
Other	
Total Funding	10,000
Future Budget Years	

Capital Project Summary	2024 Budget Year
Project Name	AED Replacements
Division	Operations - Corporate Assets
Maintenance or Growth	Maintenance
Project Description, Justification and Readiness	Automated External Defibrillators (AEDs) located at various town facilities must be replaced as they expire.
Current Budget Year Cost	
Capital Purchase	5,000
Construction	
Consulting	
Study	
Other	
Total Cost	5,000
Current Budget Year Funding	
Grant	
Rate-Supported Reserve	
Tax-Supported Reserve	5,000
Development Charges	
Other	
Total Funding	5,000
Future Budget Years	\$5,000 per year as the AEDs cycle out.

Capital Project Summary	2024 Budget Year
Project Name	OPP Overhead Door Replacements
Division	Facilities and Transit - Corporate Assets
Maintenance or Growth	Maintenance
Project Description, Justification and Readiness	Two overhead garage doors servicing the OPP area are in need of replacement.
Current Budget Year Cost	
Capital Purchase	
Construction	45,000
Consulting	
Study	
Other	
Total Cost	45,000
Current Budget Year Funding	
Grant	
Rate-Supported Reserve	
Tax-Supported Reserve	45,000
Development Charges	
Other	
Total Funding	45,000
Future Budget Years	Expected lifecycle is 20 years.

Capital Project Summary	2024 Budget Year
Project Name	16984 Highway 12 - Building Additions and Improvements
Division	Operations - Corporate Assets
Maintenance or Growth	Maintenance
Project Description, Justification and Readiness	Necessary piping and plumbing repairs (\$15,840) and exhaust system repair (\$1,200) at 16984 Hwy 12.
Current Budget Year Cost	
Capital Purchase	
Construction	17,040
Consulting	
Study	
Other	
Total Cost	17,040
Current Budget Year Funding	
Grant	
Rate-Supported Reserve	17,040
Tax-Supported Reserve	
Development Charges	
Other	
Total Funding	17,040
Future Budget Years	

Capital Project Summary	2024 Budget Year
Project Name	Fuel Tank Monitoring System Replacement
Division	Operations - Public Works
Maintenance or Growth	Maintenance
Project Description, Justification and Readiness	A new fuel tank monitoring system is needed as the old system is obsolete and repairs are no longer possible, making replacement the only option.
Current Budget Year Cost	
Capital Purchase	60,000
Construction	
Consulting	
Study	
Other	
Total Cost	60,000
Current Budget Year Funding	
Grant	
Rate-Supported Reserve	
Tax-Supported Reserve	60,000
Development Charges	
Other	
Total Funding	60,000
Future Budget Years	N/A

Capital Project Summary	2024 Budget Year
Project Name	Vehicle and Equipment Replacements
Division	Operations - Public Works
Maintenance or Growth	Maintenance
Project Description, Justification and Readiness	<p>Replacement of vehicles and equipment that are at the end of useful life:</p> <ol style="list-style-type: none"> 1. Trench Box for Plow Truck - \$30,000 2. #7976 Freightliner Belly Plow Truck - \$340,000 3. #7825 Mechanical Pelican Sweeper - \$400,000 4. #7828 Boom Flail Mower Deck - \$40,000 5. #7823 Asphalt Kettle & Hotbox with Mastic Machine - \$300,000 6. #7996 Maclean Sidewalk Machine - \$215,000 7. Public Works Vehicle and Equipment Contingency - \$20,000
Current Budget Year Cost	
Capital Purchase	1,345,000
Construction	
Consulting	
Study	
Other	
Total Cost	1,345,000
Current Budget Year Funding	
Grant	
Rate-Supported Reserve	
Tax-Supported Reserve	1,345,000
Development Charges	
Other	
Total Funding	1,345,000
Future Budget Years	Vehicles and Equipment replaced per schedule listed in ten year capital plan.

Capital Project Summary	2024 Budget Year
Project Name	Digital Radio Upgrade
Division	Operations - Public Works
Maintenance or Growth	Maintenance
Project Description, Justification and Readiness	Current analog 2 way radio system is outdated. Propose to combine with MFD's new digital system which will allow for expansion, as well as options during special events and emergencies.
Current Budget Year Cost	
Capital Purchase	145,000
Construction	
Consulting	
Study	
Other	
Total Cost	145,000
Current Budget Year Funding	
Grant	
Rate-Supported Reserve	
Tax-Supported Reserve	145,000
Development Charges	
Other	
Total Funding	145,000
Future Budget Years	

Capital Project Summary	2024 Budget Year
Project Name	Operations Complex Oil and Grit Separator
Division	Operations - Corporate Assets
Maintenance or Growth	Maintenance
Project Description, Justification and Readiness	Current oil and grit separator is undersized and causing flooding in floor drains and mechanic pit at times. Funds for engineering and installation of larger separator.
Current Budget Year Cost	
Capital Purchase	100,000
Construction	
Consulting	
Study	
Other	
Total Cost	100,000
Current Budget Year Funding	
Grant	
Rate-Supported Reserve	
Tax-Supported Reserve	100,000
Development Charges	
Other	
Total Funding	100,000
Future Budget Years	

Capital Project Summary	2024 Budget Year
Project Name	Minor Park Improvements and Contingency
Division	Operations - Parks
Maintenance or Growth	Maintenance
Project Description, Justification and Readiness	The Minor Parks Improvements budget (\$25,000) will be used to make small capital improvements as needed in any park. The Parks Contingency budget (\$25,000) is intended for unexpected capital expenditures related to park infrastructure.
Current Budget Year Cost	
Capital Purchase	
Construction	50,000
Consulting	
Study	
Other	
Total Cost	50,000
Current Budget Year Funding	
Grant	
Rate-Supported Reserve	
Tax-Supported Reserve	50,000
Development Charges	
Other	
Total Funding	50,000
Future Budget Years	Minor Parks Improvements (\$25,000) and Parks Contingency (\$25,000) are included as annual budgets in the ten year capital program.

Capital Project Summary	2024 Budget Year
Project Name	Old Parks Depot Demolition and Site Cleanup
Division	Operations - Parks
Maintenance or Growth	Maintenance
Project Description, Justification and Readiness	The old Parks Depot main building is no longer in usable condition, and must be demolished. The capital budget includes the cost of demolition and site cleanup.
Current Budget Year Cost	
Capital Purchase	
Construction	120,000
Consulting	
Study	
Other	
Total Cost	120,000
Current Budget Year Funding	
Grant	-
Rate-Supported Reserve	
Tax-Supported Reserve	120,000
Development Charges	
Other	
Total Funding	120,000
Future Budget Years	

Capital Project Summary	2024 Budget Year
Project Name	Vehicle and Equipment Replacements
Division	Operations - Parks
Maintenance or Growth	Maintenance
Project Description, Justification and Readiness	<p>Replacement of the following vehicles and equipment that have reached the end of their useful life:</p> <ol style="list-style-type: none"> 1. #7729 Kubota Mower - \$42,000 2. #7707 3/4 Ton Pickup Truck - \$95,000 3. Dethatching and Overseeding Unit - \$53,000
Current Budget Year Cost	
Capital Purchase	190,000
Construction	
Consulting	
Study	
Other	
Total Cost	190,000
Current Budget Year Funding	
Grant	
Rate-Supported Reserve	
Tax-Supported Reserve	190,000
Development Charges	
Other	
Total Funding	190,000
Future Budget Years	Vehicles and equipment are replaced per retention schedule listed in 10 year capital plan.

Capital Project Summary	2024 Budget Year
Project Name	Little Lake Park - Bathroom Improvements
Division	Operations - Parks
Maintenance or Growth	Maintenance
Project Description, Justification and Readiness	Various improvements in the high use washroom facilities at Little Lake Park. Improvements to include: Accessible transitions, touch free operation toilets and faucets, wall and partition repair and painting, floor repair and painting.
Current Budget Year Cost	
Capital Purchase	17,000
Construction	10,000
Consulting	-
Study	-
Other	-
Total Cost	27,000
Current Budget Year Funding	
Grant	
Rate-Supported Reserve	
Tax-Supported Reserve	27,000
Development Charges	
Other	
Total Funding	27,000
Future Budget Years	

Capital Project Summary	2024 Budget Year
Project Name	Little Lake Park - Rotary Stage Roof Addition
Division	Operations - Parks
Maintenance or Growth	Growth
Project Description, Justification and Readiness	The 2023 approved capital budget included \$230,000 for stage repairs and the addition of a roof at Rotary Stage in Little Lake Park. The project was delayed while the new tiered amphitheatre seating was installed, and the cost is now anticipated to be \$380,000. Staff applied for an Ontario Trillium Foundation grant for this project, and were awarded \$149,900. This budget request is to add \$149,900 to the project budget in 2024, which will be funded from the OTF grant.
Current Budget Year Cost	
Capital Purchase	
Construction	149,900
Consulting	
Study	
Other	
Total Cost	149,900
Current Budget Year Funding	
Grant	149,900
Rate-Supported Reserve	
Tax-Supported Reserve	
Development Charges	
Other	
Total Funding	149,900
Future Budget Years	

Capital Project Summary	2024 Budget Year
Project Name	Little Lake Park - Stairs and Garden Bed Reconstruction
Division	Operations - Parks
Maintenance or Growth	Maintenance
Project Description, Justification and Readiness	Project has design completed and the Town went to tender once and received bids over project budget. Redesign process is underway and additional funds are requested to complete minimized project.
Current Budget Year Cost	
Capital Purchase	
Construction	50,000
Consulting	
Study	
Other	
Total Cost	50,000
Current Budget Year Funding	
Grant	
Rate-Supported Reserve	
Tax-Supported Reserve	50,000
Development Charges	
Other	
Total Funding	50,000
Future Budget Years	

Capital Project Summary	2024 Budget Year
Project Name	Little Lake Park - Guiderail Replacement
Division	Operations - Parks
Maintenance or Growth	Maintenance
Project Description, Justification and Readiness	Replace existing barriers along roadway throughout Little Lake Park.
Current Budget Year Cost	
Capital Purchase	
Construction	150,000
Consulting	
Study	
Other	
Total Cost	150,000
Current Budget Year Funding	
Grant	
Rate-Supported Reserve	
Tax-Supported Reserve	150,000
Development Charges	
Other	
Total Funding	150,000
Future Budget Years	

Capital Project Summary	2024 Budget Year
Project Name	Little Lake Park - Community Garden Upgrades
Division	Operations - Parks
Maintenance or Growth	Maintenance
Project Description, Justification and Readiness	Rebuild and enhance community garden in Little Lake Park
Current Budget Year Cost	
Capital Purchase	
Construction	20,000
Consulting	
Study	
Other	
Total Cost	20,000
Current Budget Year Funding	
Grant	
Rate-Supported Reserve	
Tax-Supported Reserve	20,000
Development Charges	
Other	
Total Funding	20,000
Future Budget Years	

Capital Project Summary	2024 Budget Year
Project Name	Tiffin Park - Ballfield Warning Track Rejuvenation and Repairs
Division	Operations - Parks
Maintenance or Growth	Maintenance
Project Description, Justification and Readiness	Project to resurface baseball infield and upgrade pitcher mound as is required roughly every 5 years. Will also reclaim the warning track to increase safety for users as this is highest used field, particularly for minor baseball leagues.
Current Budget Year Cost	
Capital Purchase	53,000
Construction	17,000
Consulting	
Study	
Other	
Total Cost	70,000
Current Budget Year Funding	
Grant	
Rate-Supported Reserve	
Tax-Supported Reserve	70,000
Development Charges	
Other	
Total Funding	70,000
Future Budget Years	

Capital Project Summary	2024 Budget Year
Project Name	Sports Fields - Bathroom Upgrades
Division	Operations - Parks
Maintenance or Growth	Maintenance
Project Description, Justification and Readiness	Public restroom repairs and upgrades at the sports fields, per building condition assessment.
Current Budget Year Cost	
Capital Purchase	4,500
Construction	1,500
Consulting	
Study	
Other	
Total Cost	6,000
Current Budget Year Funding	
Grant	
Rate-Supported Reserve	
Tax-Supported Reserve	6,000
Development Charges	
Other	
Total Funding	6,000
Future Budget Years	

Capital Project Summary	2024 Budget Year
Project Name	Waterfront Trail Asphalt Patches
Division	Operations - Parks
Maintenance or Growth	Maintenance
Project Description, Justification and Readiness	Pave end of life asphalt sections along the waterfront trail.
Current Budget Year Cost	
Capital Purchase	
Construction	45,000
Consulting	
Study	
Other	
Total Cost	45,000
Current Budget Year Funding	
Grant	
Rate-Supported Reserve	
Tax-Supported Reserve	45,000
Development Charges	
Other	
Total Funding	45,000
Future Budget Years	The capital program includes \$45,000 every other year to ensure the asphalt on the trail is in safe condition.

Capital Project Summary	2024 Budget Year
Project Name	Road Resurfacing Program
Division	Operations - Roads
Maintenance or Growth	Maintenance
Project Description, Justification and Readiness	Resurface Curry Road (Midland Point Rd- Simpresca Rd) - \$175,000 Resurface Victoria Street (Eighth St- 55m West of Edmond St) - \$200,000 Resurface Victoria Street (Fourth St- Sixth St) - \$235,000
Current Budget Year Cost	
Capital Purchase	
Construction	610,000
Consulting	
Study	
Other	
Total Cost	610,000
Current Budget Year Funding	
OCIF	610,000
Rate-Supported Reserve	
Tax-Supported Reserve	
Development Charges	
Other	
Total Funding	610,000
Future Budget Years	2025-\$900,000, 2026-\$800,000, 2027-\$780,000, 2028-\$700,000, 2029-\$810,000, 2030-\$795,000, 2031-\$765,000, 2032-\$750,000, 2033-\$835,000

Capital Project Summary	2024 Budget Year
Project Name	Traffic Controller Upgrades
Division	Operations - Roads
Maintenance or Growth	Maintenance
Project Description, Justification and Readiness	Replace or upgrade two end of life traffic controllers.
Current Budget Year Cost	
Capital Purchase	
Construction	60,000
Consulting	
Study	
Other	
Total Cost	60,000
Current Budget Year Funding	
Grant	
Rate-Supported Reserve	
Tax-Supported Reserve	60,000
Development Charges	
Other	
Total Funding	60,000
Future Budget Years	Replace one - two traffic controllers every year.2025-\$40,000, 2026-\$80,000, 2027-\$45,000, 2028-\$85,000, 2029-\$47,000, 2030-\$87,000, 2031-\$50,000, 2032-\$50,000, 2033-\$50,000

Capital Project Summary	2024 Budget Year
Project Name	Tree Replacement Program
Division	Operations - Roads
Maintenance or Growth	Maintenance
Project Description, Justification and Readiness	Replace trees where they have been removed and/or place new trees in areas of the Town that are in need of trees. This is intended for trees within the municipal right of way.
Current Budget Year Cost	
Capital Purchase	
Construction	14,000
Consulting	
Study	
Other	
Total Cost	14,000
Current Budget Year Funding	
Grant	
Rate-Supported Reserve	
Tax-Supported Reserve	14,000
Development Charges	
Other	
Total Funding	14,000
Future Budget Years	Continue replacing trees as old trees die off.2025-\$14,000, 2026-\$13,000, 2027-\$11,000, 2028-\$11,000, 2029-\$10,000, 2030-\$8,000, 2031-\$8,000, 2032-\$8,000, 2033-\$8,000

Capital Project Summary	2024 Budget Year
Project Name	Sidewalk Replacement and Repair Program
Division	Operations - Sidewalks
Maintenance or Growth	Maintenance
Project Description, Justification and Readiness	Spot Repairs Various Locations - \$10,000 Replace concrete sidewalks on Midland Avenue (East side from Yonge St to Hugel Ave) - \$195,000 Spot repairs Dominion Ave (King St to Queen St) - \$20,000 Sidewalk Condition Assessment - \$25,000
Current Budget Year Cost	
Capital Purchase	
Construction	225,000
Consulting	25,000
Study	
Other	
Total Cost	250,000
Current Budget Year Funding	
Grant	
Rate-Supported Reserve	
Tax-Supported Reserve	250,000
Development Charges	
Other	
Total Funding	250,000
Future Budget Years	Sidewalk replacment projects will continue annually. 2025-\$225,000, 2026-\$295,000, 2027-\$245,000, 2028-\$370,000, 2029-\$260,000, 2030-\$335,000, 2031-\$260,000, 2032-\$400,000, 2033-\$295,000

Capital Project Summary	2024 Budget Year
Project Name	Additional Lighting as Requested
Division	Operations - Street Lighting
Maintenance or Growth	Maintenance
Project Description, Justification and Readiness	Project to replace or construct new street light poles and lights.
Current Budget Year Cost	
Capital Purchase	35,000
Construction	
Consulting	
Study	
Other	
Total Cost	35,000
Current Budget Year Funding	
Grant	
Rate-Supported Reserve	
Tax-Supported Reserve	35,000
Development Charges	
Other	
Total Funding	35,000
Future Budget Years	

Capital Project Summary	2024 Budget Year
Project Name	Street Lighting Assessment
Division	Operations - Street Lighting
Maintenance or Growth	Maintenance
Project Description, Justification and Readiness	Retain consultant to review existing street lighting network to identify gaps, find efficiencies, build policies and processes and recommend future upgrades.
Current Budget Year Cost	
Capital Purchase	
Construction	
Consulting	100,000
Study	
Other	
Total Cost	100,000
Current Budget Year Funding	
Grant	
Rate-Supported Reserve	
Tax-Supported Reserve	100,000
Development Charges	
Other	
Total Funding	100,000
Future Budget Years	