

|                                     | 2022 YTD Actuals    | 2022 Approved Budget | 2023 Approved Budget | 2024 Base Budget (\$) | 2024 One Time (\$) | 2024 Total Budget Request (\$) | 2024 Change (\$)   | 2024 Change (%) |
|-------------------------------------|---------------------|----------------------|----------------------|-----------------------|--------------------|--------------------------------|--------------------|-----------------|
| <b>Tax Rate Supported Summary</b>   |                     |                      |                      |                       |                    |                                |                    |                 |
| <b>Revenue</b>                      |                     |                      |                      |                       |                    |                                |                    |                 |
| Advertising Revenue                 | - 50,798            | - 37,200             | - 45,050             | - 43,750              | -                  | - 43,750                       | 1,300              | -3%             |
| Draw from Reserve                   | - 1,517,415         | - 1,915,195          | - 3,012,857          | - 2,268,625           | - 576,158          | - 2,844,783                    | 168,074            | -6%             |
| Fees, Service Charges, and Rentals  | - 2,071,279         | - 2,887,152          | - 2,619,508          | - 2,632,715           | -                  | - 2,632,715                    | - 13,207           | 1%              |
| Fines and penalties                 | - 386,201           | - 454,900            | - 445,900            | - 395,900             | -                  | - 395,900                      | 50,000             | -11%            |
| Gain/Loss on Sale of Assets         | - 98,826            | -                    | -                    | -                     | -                  | -                              | -                  |                 |
| Grants & External Contributions     | - 2,228,704         | - 1,768,358          | - 1,543,500          | - 1,665,013           | -                  | - 1,665,013                    | - 121,513          | 8%              |
| Interdepartmental Transfers         | -                   | -                    | -                    | -                     | -                  | -                              | -                  |                 |
| Interest and Investment Income      | - 735,523           | - 206,200            | - 306,200            | - 550,200             | -                  | - 550,200                      | - 244,000          | 80%             |
| Licenses and permits                | - 431,591           | - 417,400            | - 383,200            | - 384,300             | -                  | - 384,300                      | - 1,100            | 0%              |
| Sales                               | - 28,243            | - 30,144             | - 35,644             | - 24,150              | -                  | - 24,150                       | 11,494             | -32%            |
| Sundry Revenue                      | - 10,311            | - 9,995              | - 9,200              | - 14,240              | -                  | - 14,240                       | - 5,040            | 55%             |
| Taxation                            | - 25,884,418        | - 24,870,915         | - 26,711,093         | - 28,615,106          | -                  | - 28,615,106                   | - 1,904,013        | 7.13%           |
| Other Taxation                      | - 110,000           | - 387,700            | - 387,701            | - 452,700             | -                  | - 452,700                      | - 64,999           | 17%             |
| <b>Revenue Total</b>                | <b>- 33,553,309</b> | <b>- 32,985,159</b>  | <b>- 35,499,853</b>  | <b>- 37,046,699</b>   | <b>- 576,158</b>   | <b>- 37,622,857</b>            | <b>- 2,123,004</b> | <b>6%</b>       |
| <b>Expense</b>                      |                     |                      |                      |                       |                    |                                |                    |                 |
| Salaries & Benefits                 | 12,932,888          | 13,350,049           | 14,510,900           | 16,185,174            | -                  | 16,185,174                     | 1,674,274          | 12%             |
| Professional & Contracted Services  | 2,346,240           | 2,270,956            | 2,679,086            | 2,819,182             | 50,000             | 2,869,182                      | 190,096            | 7%              |
| OPP Contracted Services             | 5,066,197           | 5,017,670            | 4,720,569            | 4,729,259             | -                  | 4,729,259                      | 8,690              | 0%              |
| Debt Servicing                      | 1,461,726           | 1,469,304            | 1,598,978            | 1,885,498             | -                  | 1,885,498                      | 286,520            | 18%             |
| Fees expense                        | 103,197             | 106,500              | 122,450              | 134,000               | -                  | 134,000                        | 11,550             | 9%              |
| Fines and penalties                 | 9,537               | -                    | 36,000               | -                     | -                  | -                              | - 36,000           |                 |
| Fuel                                | 402,011             | 324,529              | 427,300              | 431,800               | -                  | 431,800                        | 4,500              | 1%              |
| Grants & Donations                  | 463,163             | 455,844              | 336,569              | 396,451               | -                  | 396,451                        | 59,882             | 18%             |
| Grounds Maintenance                 | 149,094             | 167,328              | 190,850              | 114,650               | -                  | 114,650                        | - 76,200           | -40%            |
| Honorariums                         | 23,650              | 54,200               | -                    | -                     | -                  | -                              | -                  |                 |
| Insurance                           | 952,949             | 1,006,429            | 922,200              | 1,062,150             | -                  | 1,062,150                      | 139,950            | 15%             |
| Interdepartmental Transfers - S&B   | 12,952              | - 1,398              | - 240,880            | - 860,463             | -                  | - 860,463                      | - 619,583          | 257%            |
| Interdepartmental Transfers - Other | 69,249              | 67,117               | 252,216              | 74,978                | -                  | 74,978                         | - 177,238          | -70%            |
| Labour Relations                    | 37,177              | 68,750               | 81,250               | 50,000                | -                  | 50,000                         | - 31,250           | -38%            |
| Licenses expense                    | 33,888              | 47,080               | 51,620               | 51,470                | -                  | 51,470                         | - 150              | 0%              |
| Library Collections                 | 121,185             | 127,952              | 127,952              | 127,952               | -                  | 127,952                        | -                  | 0%              |
| Materials & Supplies                | 732,733             | 686,789              | 672,697              | 716,418               | -                  | 716,418                        | 43,721             | 6%              |
| Organizational Changes              | 77,053              | -                    | 700,000              | -                     | 300,000            | 300,000                        | - 400,000          | -57%            |

|   | 2022 YTD Actuals  | 2022 Approved Budget | 2023 Approved Budget | 2024 Base Budget (\$) | 2024 One Time (\$) | 2024 Total Budget Request (\$) | 2024 Change (\$) | 2024 Change (%) |
|---|-------------------|----------------------|----------------------|-----------------------|--------------------|--------------------------------|------------------|-----------------|
| <b>Tax Rate Supported Summary</b>                             |                   |                      |                      |                       |                    |                                |                  |                 |
| Printing, Advertising & Public Notices                        | 123,478           | 218,240              | 182,075              | 168,130               | -                  | 168,130                        | - 13,945         | -8%             |
| Program costs   | 411,995           | 519,960              | 288,110              | 502,778               | -                  | 502,778                        | 214,668          | 75%             |
| Protective clothing, uniforms, subscriptions, and memberships | 138,969           | 166,081              | 191,162              | 177,485               | -                  | 177,485                        | - 13,677         | -7%             |
| Purchases for resale  | 10,054            | 13,120               | 9,600                | 8,700                 | -                  | 8,700                          | - 900            | -9%             |
| Rebates   | 16,411            | 18,000               | 18,000               | 18,000                | -                  | 18,000                         | -                | 0%              |
| Repairs & Maintenance   | 957,627           | 945,752              | 983,277              | 1,028,950             | -                  | 1,028,950                      | 45,673           | 5%              |
| Security  | 88,293            | 93,950               | 95,250               | 95,500                | -                  | 95,500                         | 250              | 0%              |
| Software Support & Licensing                                  | 590,099           | 432,900              | 460,500              | 483,000               | -                  | 483,000                        | 22,500           | 5%              |
| Support to BIA  | 110,000           | 110,000              | 110,000              | 175,000               | -                  | 175,000                        | 65,000           | 59%             |
| Sundry Expense  | 28,812            | 34,850               | 36,600               | 41,600                | 7,000              | 48,600                         | 12,000           | 33%             |
| Taxes   | 98,208            | 84,300               | 96,400               | 98,562                | -                  | 98,562                         | 2,162            | 2%              |
| Telecommunications  | 101,895           | 138,868              | 141,188              | 132,135               | -                  | 132,135                        | - 9,053          | -6%             |
| Training, travel, meetings, and conferences                   | 193,742           | 333,971              | 395,150              | 428,890               | -                  | 428,890                        | 33,740           | 9%              |
| Transfer to Reserve   | 4,345,087         | 3,572,642            | 4,243,328            | 4,893,914             | -                  | 4,893,914                      | 650,586          | 15%             |
| Utilities   | 782,038           | 877,330              | 844,648              | 814,636               | -                  | 814,636                        | - 30,012         | -4%             |
| Rentals   | 85,871            | 106,096              | 114,808              | 180,058               | -                  | 180,058                        | 65,250           | 57%             |
| Write-offs  | 349,877           | 100,000              | 100,000              | 100,000               | -                  | 100,000                        | -                | 0%              |
| <b>Expense Total</b>  | <b>33,427,345</b> | <b>32,985,159</b>    | <b>35,499,853</b>    | <b>37,265,857</b>     | <b>357,000</b>     | <b>37,622,857</b>              | <b>2,123,004</b> | <b>6%</b>       |
| <b>Net Expense</b>  | <b>- 125,964</b>  | <b>-</b>             | <b>-</b>             | <b>219,158</b>        | <b>- 219,158</b>   | <b>-</b>                       | <b>-</b>         |                 |