

Ten Year Capital Program		2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
2026 - 2035		BUDGET	FORECAST	FORECAST	FORECAST	FORECAST	FORECAST	FORECAST	FORECAST	FORECAST	FORECAST
Finance											
	Development Charges Study			45,000					45,000		
Total Finance		-	-	45,000	-	-	-	-	45,000	-	-
Fire Services											
	Building Additions and Improvements										
	New Fire Hall				14,000,000						
	Garage Door Replacements									80,000	
	Training Room Furniture Replacement		10,000								
	Equipment Purchases										
	Portable Fire Equipment Upgrades	23,000	24,000	24,000	25,000	25,000	26,000	26,000	26,000	26,000	26,000
	Apparatus Hose Replacement									80,000	
	Exercise and Wellness Equipment			5,000		5,000					
	Bunker Gear	15,000			140,000						
	Boots and/or Helmets every 10 years			75,000							
	Replacement of Air Refilling Station		60,000								
	SCBA Equipment Washer	40,000									
	Washer Extractor Machine Replacement									45,000	
	Defibrillator Replacement			30,000							
	Communications Equipment Replacement (Pagers)		40,000				35,000				
	Breathing Apparatus Replacement					325,000					
	Ice Water Rescue Equipment Replacement		30,000					30,000			
	RIT Bottles and Packs					15,000					
	Shared Drone Program - Penetang Fire Dept.				60,000						
	Generator Replacement		75,000								
	Auto Extrication Equipment Replacement				75,000						
	Mobile Radio Repeaters									20,000	
	Auto Extrication Equipment Replacement							60,000			
	4 gas detector and testing equipment (3 detectors, 1 testing station, 1 gas) Replace every 4 years				10,000				5,000		35,000
	Drone Replacement	25,000									
	Vehicle Purchases										
	(Pump 811) Pumper Truck								1,700,000		
	(Rescue 815) Rescue Truck		1,300,000								
	(Tanker 817) Tanker Truck			1,100,000							
	(Command C801) SUV		90,000								
	(Command 808) 1/2 ton Utility/Training Pickup Truck								90,000		
	(Command 809) 3/4 Ton Public Education/Fire Prevention Pickup Truck				90,000						
	Master Fire Plan		80,000					85,000			
	Community Risk Assessment				25,000						
Total Fire		103,000	1,709,000	1,234,000	14,425,000	370,000	61,000	201,000	1,821,000	251,000	61,000

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2026 - 2035		BUDGET	FORECAST	FORECAST	FORECAST	FORECAST	FORECAST	FORECAST	FORECAST	FORECAST	FORECAST
Recreation Centre											
	Building Improvements										
	Roof Repair			900,000							
	Gym Floor Refurbishing	55,000									
	Arena LED Lighting	70,000									
	Replace Stair Treads on Main Staircase	16,000									
	Replace Digital Sign on King Street	35,000									
	Door Replacements					35,000					
	Flooring Replacement		10,000		10,000						20,000
	Dressing Rooms - Construction of Addition					1,000,000					
	Parking Lot Lights					20,000					
	AODA Door Openers					10,000					
	HVAC Unit Replacements						50,000			25,000	
	Window Replacements			40,000							
	Garage Doors			25,000							
	Hot Water Tanks for Ice Resurfacers		25,000							20,000	
	Eavestroughs, Gutter and Downspouts Repair/Replacement		40,000					25,000			
	Fire System and Alarm Upgrades					50,000					
	Ceiling Painting				20,000						
	Slab on Grade Restoration			15,000							
	Parking Lot Paving		10,000		15,000				600,000		
	Resilient Flooring Replacement			30,000						10,000	
	Hot water boiler replacement				30,000						30,000
	Elevator Modernization & Repairs						100,000				
	Rink 2 Cooling Tower Repairs						25,000				
	Suspended Metal Ceiling Replacement					50,000					
	Green Energy Upgrades							300,000			100,000
	Equipment Purchases										
	Ice Resurfacer Replacement									170,000	
	Generator										
	Tables and Chair Replacements	20,000			20,000				20,000		
	MMHA Sound System	60,000									
	Dehumidifier Replacements					30,000				40,000	
	Water Heaters				25,000						
	Cleaning Equipment		10,000			6,000				10,000	
	Battery Powered Ice Edger								12,500		
	Brine Pump Replacement										30,000
	Compressor Replacements				45,000	45,000					
	Stage Replacements								43,000		
	Chiller Replacement		180,000		190,000						
	Portable Bars Replacement				4,000						
	Irrigation System			12,000							
Total Recreation Centre		256,000	275,000	1,022,000	359,000	1,246,000	175,000	325,000	675,500	275,000	180,000

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2026 - 2035		BUDGET	FORECAST	FORECAST	FORECAST	FORECAST	FORECAST	FORECAST	FORECAST	FORECAST	FORECAST
Planning											
	Official Plan/Conformity Review			100,000				100,000			
	Comprehensive Zoning By-law/Community Planning Permit System								100,000		
	Economic Development Strategy	60,000									
Total Planning		60,000	-	100,000	-	-	-	100,000	100,000	-	-
Building											
	Inspector Vehicle (2022)							50,000			
	Inspector Vehicle (2023)								50,000		
Total Building		-	-	-	-	-	-	50,000	50,000	-	-
By-Law											
	Patrol Bikes (2)						10,000				
	By-law Vehicle (2023)								50,000		
	By-law Vehicle (2024)									50,000	
Total By-Law		-	-	-	-	-	10,000	-	50,000	50,000	-
Culture											
	Public Art - Commissioning (Grant Contingent)	100,000	100,000	200,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
	Public Art Conservation - Mural Restoration	65,000	50,000	20,000	5,000	5,000	3,000	3,000	3,000	10,000	10,000
	Municipal Cultural Plan	60,000									
	Public Art Conservation - ADM Mural	100,000	100,000	50,000							
	Cultural Programming - Do You Remember When Video Project	27,500	27,500	27,500							
Total Culture		352,500	277,500	297,500	105,000	105,000	103,000	103,000	103,000	110,000	110,000
Harbour											
	Dock Refurbishment	60,000					60,000				25,000
	Pier Paving			400,000							
	Washroom/Shower Room Renovations			35,000	35,000	35,000					
	Two 50 amp Electrical Pedestals	15,000									
	Harbour Office Doors with Building Access System	20,000									
	Repairs to Boat Launch Ramp		45,000								
	Shelter Replacement / Repairs		20,000								
	Pedestrian Area resurfacing		210,000								
	North Wall Bumper & Wood Replacement				20,000						
Total Harbour		95,000	275,000	435,000	55,000	35,000	60,000	-	-	-	25,000

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Public Works											
Building Additions and Improvements											
	Building Demolition - Old Public Works Facility		365,000								
Small Equipment Purchases											
	Telematics and MMS Compliance Equipment			50,000			55,000			55,000	
Equipment Purchases											
	Vehicle and Equipment Emergency Purchases	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
	#7973 Tandem Plow Truck							440,000			
	#7974 Tandem Plow Truck								440,000		
	#7976 Tandem Sander							310,000			
	#7942 Grader/Snow Plow		1,200,000								
	#7992 Sidewalk Plow							230,000			
	#7998 Single Axle Plow 4x4			320,000					310,000		
	Plow Truck Replacement (#7970 Single Axle Plow/Tandem Axel Replacement)	440,000								300,000	
	#7858 Power Broom for Loader		28,000								
	Roll-off Vac Unit			300,000							
	#7825 Sweeper						275,000				
	#23-501 Loader		335,000								
	#7828 Boom Flail							50,000			
	#7991 Sidewalk Machine			225,000							
	Flail Mower		15,000								
	Purchase of 175HP Tractor with Attachments (Replacement of #7930 Loader)	524,000								410,000	
	#7933 Loader			425,000							
	#7876 Detachable Snow Blower			305,000							
	#7917 Boom Truck		440,000								
	#7833 Asphalt Cold Planer					45,000					
	#7837 Trackless Stump Grinder						24,000				
	#7995 Sidewalk Tractor		220,000								
	#22-402 - Street Sweeper RAVO					320,000					
	#22-301 - Tandem Plow Truck				420,000						
	#22-302 - Tandem Plow Truck				420,000						
	RollerPro (Grader replacement)		510,000								
	Backhoe #21					225,000					
	2022-602 Detachable snowblower							350,000			
	Downtown Garbage Containers	30,000									
	Sidewalk Machine	225,000									
	Attachments for Equipment Versatility (Unit #25-305 Deck & Blade)	20,700									
	Box Blade for Loader	22,218									
	Attachments for JD4075 Tractor for Winter Control	21,520									
Vehicle Purchases											
	#22-103 Toyota Tundra Half Ton Pickup Truck					80,000					
	#22-111 Chevy Silverado Half Ton Pickup Truck					80,000					
	#7916 1 Ton Truck			115,000							
	#22-105 Toyota Tundra Half Ton Pickup Truck					80,000					
	#21-106 Chevy Silverado 3/4 Ton Pickup Truck						82,000				
	#22-201 Dodge Ram 5500 1 Ton Dump Truck						120,000				
	#23-115 Ford F150 Half Ton Pickup Truck					80,000					
	#7915 Dodge 1-Ton Dump Truck - Single Cab 2WD		115,000								
Total Public Works		1,303,438	3,248,000	1,760,000	860,000	930,000	576,000	1,400,000	770,000	785,000	20,000

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2026 - 2035		BUDGET	FORECAST	FORECAST	FORECAST	FORECAST	FORECAST	FORECAST	FORECAST	FORECAST	FORECAST
Roads											
	Road Resurfacing Program										
	Hugel Ave (William St - George St)	245,000									
	Hugel Ave (Woodland Dr- Eighth St) Change to Bike Lanes instead of parking lane	540,000									
	Simpresca Road (Curry Rd - Islandview Ln) Pulverize and Grade, Add New RAP as needed, Pave hill	50,000									
	Geotechnical Investigation (King St & William St)	50,000									
	Fourth St (Bay St- Hugel Ave)		110,000								
	King St (Galloway Blvd- Little Lake Park Road)		1,000,000								
	William St (Galloway Blvd- Hwy 12)			590,000							
	Easy St (Fourth St- Third St)			110,000							
	King St (Little Lake Park Rd- Yonge St)				365,000						
	Midland Point Rd (Portage Park Rd- Glenbrook Dr)				330,000						
	Manly St (Gloucester St- Bayshore Dr)				115,000						
	Midland Point Rd (Glenbrook Dr- Mundy's Bay Rd)					405,000					
	Gawley Dr (Midland Point Rd- Parkview Crt)					170,000					
	Wilson Rd (Balm Beach- Bottom of Hill)					220,000					
	Elizabeth St (William St- Midland Ave)						365,000				
	Yonge St (Queen St- Russel St)						400,000				
	Vindin St (93- Penetanguishene Rd Allowance)							500,000			
	Colborne St (Irwin St- Johnson St)							250,000			
	King St (Hwy 12- Galloway Blvd)								835,000		
	Bayshore Drive (Manly St- Fourth St)									750,000	
	First St (Yonge-Bayshore)										500,000
	Bayshore Dr (Manly-William)										400,000
	Traffic Lights										
	Controller Upgrades	40,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
	Tree Replacement Program	13,000	11,000	11,000	10,000	8,000	8,000	8,000	8,000	8,000	8,000
	Roads Condition Assessment			80,000			85,000			90,000	
	Midland Pt Road: Fuller Avenue - Portage Park Lane Project										
	Parking Lots										
	Asphalt, Concrete, Drainage and Lighting Repairs		60,000	65,000	65,000	70,000	70,000	70,000	70,000	75,000	75,000
Total Roads		938,000	1,281,000	956,000	985,000	973,000	1,028,000	928,000	1,013,000	1,023,000	1,083,000

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2026 - 2035		BUDGET	FORECAST	FORECAST	FORECAST	FORECAST	FORECAST	FORECAST	FORECAST	FORECAST	FORECAST
Sidewalks & Curbs											
	Slab Jacking, Grouting, Saw Cutting: Various Locations	20,000	20,000	20,000	25,000	25,000	25,000	30,000	30,000	30,000	35,000
	Ontario St S (Fourth St- Sixth St)	60,000									
	Midland Ave W (Hugel Ave- Bay St)	75,000									
	First St E (Yonge St- Easy St)	100,000									
	*NEW Bayview Dr N (696 Bayview Dr- William St)		50,000								
	First St E (Hugel Ave- Bay St)		80,000								
	Galloway Blvd S (King St- Kirk Dr)			60,000							
	Fifth St E (Quebec St- Ontario St)			190,000							
	*NEW Sidewalk Section TBD			100,000							
	Fourth St W (Bay St- Victoria St)				230,000						
	Elizabeth St S (Princess St- Borden St)					45,000					
	Borden St E (Beauchamp Crt- Elizabeth St)					55,000					
	Bay St S (Russel St- Charles St)					60,000					
	George St E (Bay St- Gloucester St)					50,000					
	*NEW Sidewalk TBD					100,000					
	Bay St S (Lindsay St- William St)						60,000				
	Bay St S (Third St- Second St)						60,000				
	Elizabeth St S (Borden- William)						85,000				
	Easy St S (Third St- French Ln)						50,000				
	Bay St N (William St- Lindsay St)							60,000			
	Bay St N (Fourth St- Third St)							45,000			
	Hugel Ave N (Midland Ave- King St)							60,000			
	William St W (Bay St- Gloucester St)							45,000			
	King St E (Hannah St- Yonge St)							60,000			
	*NEW Sidewalk TBD							100,000			
	Luckport Cres N (Montreal St- Montreal St)								125,000		
	Elizabeth St N (George St- Russell St)								130,000		
	Pedestrian & Cyclist Network (Mid term)		150,000								
	Pedestrian & Cyclist Network (Long Term)			100,000							
	King St E (Galloway- 815 King St)									175,000	
	Galloway Blvd S (Karen Dr- Pratt Ave)									80,000	
	William St E (Yonge St- Tiffin Park)										225,000
	Penetang Rd W (St. Andrews Dr- Victoria St)										110,000
Total Sidewalks & Curbs		255,000	300,000	470,000	255,000	335,000	280,000	400,000	285,000	285,000	370,000

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2026 - 2035		BUDGET	FORECAST	FORECAST	FORECAST	FORECAST	FORECAST	FORECAST	FORECAST	FORECAST	FORECAST
Street Lighting											
	Additional Street Lighting as Needed	40,000	45,000	45,000	45,000	50,000	50,000	50,000	55,000	55,000	55,000
Total Street Lighting		40,000	45,000	45,000	45,000	50,000	50,000	50,000	55,000	55,000	55,000
Storm Sewers											
	Storm Pond Maintenance Plan		295,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000
	Clean Storm Chamber A-Harbour			50,000					75,000		
Total Storm Sewers		-	295,000	300,000	250,000	250,000	250,000	250,000	325,000	250,000	250,000
PARKS											
	Ground Improvements										
	Minor Park Improvements	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000
	Parks Contingency	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000
	Small Equipment Purchases										
	Shade			100,000			125,000				125,000
	Bicycle Parking		15,000								
	Signage & Wayfinding		90,000					30,000			
	Urban Forestry Plan		70,000								
	Equipment Purchases										
	#22-406 Kubota Mower with Cab		45,000					47,000			
	#7701 Garbage Truck		160,000								
	#22-404 Kubota Mower		45,000					47,000			
	#7729 Kubota			45,000							
	#21-401 Kubota with Cab			50,000							
	#7714 Kubota				46,000					46,000	
	#P16 Kubota Zero Turn Mower	46,000			46,000					46,000	
	#P20 Mini Loader	170,000									
	#7718 Kubota Zero Turn Mower					46,000				46,000	
	#7715 New Holland Tractor Replacement									90,000	
	Vehicle Purchases										
	#22-108 Ram 1500 Pickup Truck						65,000				
	Supervisor SUV - Rav4 #22-104					56,000					
	#23-118 Ram RTR 1500 Half Ton Pickup Truck					90,000					
	#23-107 Ram 1500 Half Ton Pickup Truck					64,000					
	#23-117 Ford F150 Half Ton Pickup Truck						75,000				
	#7707 Pickup Truck								95,000		
	#22-108 Ram 1500 Half Ton Pickup Truck							75,000			
	#23-115 F150 Half Ton Pickup Truck					75,000					

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2026 - 2035		BUDGET	FORECAST	FORECAST	FORECAST	FORECAST	FORECAST	FORECAST	FORECAST	FORECAST	FORECAST
Veterans Waterfront Park											
	Pavilion Repairs		20,000		40,000		20,000				
Waterfront Trail											
	Asphalt Patches	45,000		45,000		45,000		45,000		45,000	
	Concrete Repairs			260,000		260,000		260,000		265,000	
	Parks, Trails, and Recreation Master Plan Update					200,000					200,000
Total Parks		788,000	1,238,500	1,069,000	807,000	886,000	449,000	1,004,000	400,000	766,000	325,000
Corporate Assets - Town Hall											
	Window Replacements		20,000	20,000							
	HVAC Control System Upgrade				25,000						
	Town Hall Building Improvements Contingency	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
	Lobby Meeting Area										
	HVAC Replacements	35,000	35,000	35,000	35,000						
	AED Replacements		5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
	Council Chamber Modernization	300,000									
	Carpet Replacement		40,000	40,000	25,000						
	Electrical Panel, Switches & Transformer Upgrades		47,000								
	Sectioned Roof Restoration		80,000	80,000	81,000	80,000					
	Sound Mitigation			10,000		10,000			10,000		
	Domestic Water Heater Replacement			20,000							
	Design Consultation for Town Hall expansion / renovation			250,000							
	Parking Lot Paving (both town hall lots)		150,000					75,000			
	Office Renovation - Lower Level	100,000									
	Office Space Optimization Program	60,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000
	Outside Railings							65,000			
Total Corporate Assets - Town Hall		505,000	417,000	500,000	211,000	135,000	45,000	185,000	55,000	45,000	45,000
Corporate Assets - Library Building											
	Bathroom Renovations			10,000					10,000		
	Domestic Water Supply		18,000								
	Passenger Elevators								50,000		
	Wall painting		10,000		10,000						
	Foundation Drainage		300,000								
	Wall and Ceiling Repairs						10,000				
	Refurbish Wood Flooring			20,000							
	Repair and Replace Electrical Panels				30,000						
	Cabinet Replacements					20,000					
	Acoustic Ceiling Tile Replacement							20,000			
	Coffee Shop			40,000							
Total Corporate Assets - Library Building		-	328,000	70,000	40,000	20,000	10,000	20,000	60,000	-	-

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Corporate Assets - 16984 Highway 12											
	Various Building Testing and Reporting		15,000								
	MPUC Building Improvement		27,340								
	Various Upgrades				40,000		50,000				
	Janitor's Closet Installation		30,000								
	Windows and door seals		30,000								
	Painting			15,000							
	AC Unit Replacement	8,000			30,000						
Total Corporate Assets - 16984 Highway 12		8,000	102,340	15,000	70,000	-	50,000	-	-	-	-
Corporate Assets - OPP Detachment											
	Window Replacements		20,000								
	Flooring Replacement		25,000								
	Changeroom/Washroom/Shower Upgrades		20,000								
	Painting							15,000			
Total Corporate Assets - OPP Detachment		-	65,000	-	-	-	-	15,000	-	-	-
Corporate Assets - Operations Complex											
	Building Improvements		250,000	60,000	250,000		70,000	120,000			
Total Corporate Assets - Operations Complex		-	250,000	60,000	250,000	-	70,000	120,000	-	-	-
Transit											
	Bus Shelter Replacements		35,000								
	GPS and Online Mapping					45,000					
	Fare System Upgrades			45,000						45,000	
	Fare Boxes Replacement						15,000				15,000
	Air Hoists		22,000								
	#21-901 Grande West 30' Bus						500,000				
	#19-905 Grande West 30' Bus				475,000						
	Accessible Transit - Replace Van #64						120,000				
	Accessible Transit - Replace Van #66		110,000					120,000			
	Accessible Transit - Replace Van #61			110,000					120,000		
	Accessible Transit - Replace Van #62				110,000						
Total Transit		-	167,000	155,000	585,000	45,000	635,000	120,000	120,000	45,000	15,000

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Wastewater											
	Pump Station #1		150,000	1,000,000							
	Relining		267,200		267,200		267,200		270,000		280,000
	Wastewater Master Plan Update	175,000				175,000				175,000	
	Emergency Equipment Replacement	74,284	75,770	77,285	79,831	80,408	82,016	83,656	85,000	87,000	89,000
	Portable Gas Detector Replacement		3,000		3,000			3,000			3,000
	Digester Covers		2,000,000								
	Ultra Violet Treatment Effluent		400,000	3,750,000							
	Hwy 12 / CR 93 Sanitary Pumping Station		1,500,000	10,000,000							
	New Secondary Clarifier									2,303,000	
	Replacement Snow Blower				3,863						
	New Primary Clarifier			400,000	3,800,000						
	Nutrient Management Facility							7,550,404			
Total Wastewater		249,284	4,395,970	15,227,285	4,153,894	255,408	349,216	7,637,060	355,000	2,565,000	372,000
Water											
	Water Master Plan Update	175,000				175,000				175,000	
	Well Rehabilitation	49,440	8,240	26,780	64,890	41,200					
	Well #12 Replacement										
	Emergency Equipment Replacement	65,673	66,946	68,245	69,570	70,921	72,300	73,706	75,000	75,000	75,000
	Montreal Tank Relocation				103,000	969,500					
	First Street Watermain Replacement		300,000	2,000,000							
	Hanly Tower Interior Painting		257,500		257,500						
	Feed from Bayport to Gawley		515,000								
	Irwin St Distribution Dead-End		154,500								
	Balm Beach Booster Pump Station							5,000,000			
	New Watermain CR93 Yonge St to Highway 12								7,000,000		
	Watermain Replacement									4,000,000	
	Replacement of Utility Van W#16	115,000									
	Replacement of Tractor Backhoe W#21					225,000					
	Watermain Relining		2,500,000		1,500,000		1,500,000		1,500,000		1,500,000
	UV Treatment Replacement - Highway 12 and Vindin	1,000,000									
Total Water		1,405,113	3,802,186	2,095,025	1,994,960	1,481,621	1,572,300	5,073,706	8,575,000	4,250,000	1,575,000
Library											
	Moveable Furnishings (Bookshelves/desks etc.)		15,000	10,000	5,000	10,000	5,000	5,000	5,000		
	New computer lab		75,000								
	Loanable technology		35,000								
	Newcomer services			40,000							
	Security Cameras										
	Staff & Public Access Computers	5,000	5,000	5,000							
	Laser Cutter								20,000		
	3D Printers										
Total Library		5,000	130,000	55,000	5,000	10,000	5,000	5,000	25,000	-	-
Total Capital Program		8,565,916	32,846,496	34,846,810	33,441,854	13,189,029	12,226,516	26,689,766	20,799,500	16,875,000	9,534,000